

~~SECRET~~

9 January 1945

From: Director of Strategic Services
 To: Chief of Naval Personnel

Subj: Commander Lester ARMOUR, S(I), USNR (35373);
 Recommendation for Spot Promotion of

1. It is respectfully recommended that Commander Armour be considered for spot promotion to the rank of Captain, U. S. Naval Reserve, which rank is commensurate with the duties and responsibilities of his position as Deputy Strategic Services Officer, European Theater of Operations, in charge of OSS activities based on England.

2. Commander Armour, who is now temporarily in Washington, D. C., for consultation and conferences, will return shortly to London to resume command of all OSS activities in the European Theater based on England, under the general supervision of the Strategic Services Officer, ETO. For reasons of international importance it is essential that he return to his post in the rank of Captain. In his capacity as Deputy Strategic Services Officer, ETO, he will be responsible for maintaining close relationship with such high ranking British officials as Cabinet Members, the Under-Secretary of Foreign Affairs and the Prime Minister's personal staff representative, also with high officials of the French government, and with the heads of refugee governments in London and their military staffs. Under the overall authority of the Strategic Services Officer, ETO, he will maintain constant and close relationship with the American Ambassador to Great Britain as well as the American Ambassadors to the refugee governments. It is firmly believed that these duties of an international nature are sufficient in themselves to justify the recommended promotion.

3. In addition to the above, however, Commander Armour's responsibilities as Deputy Strategic Services Officer, ETO, will include also:

a. The planning, organization and direction of intelligence activities in ETO, based on England, including secret intelligence, counter-espionage and

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- 2 -

research and analysis. OSS is a principal American source of secret intelligence available to the Supreme Allied Commander and to American agencies within ETO. Its espionage networks, supplemented by intelligence from parallel Allied services for which OSS is the channel, extend within Germany and German-occupied Europe. Most of the training, briefing, dispatching and directing of agents in those countries encompassed by the European Theater are undertaken from England. In addition, the Research and Analysis Branch in the European Theater provides an organization of experts which serves SHAEP, the various Army Group and Army Headquarters with analytical studies of bomb targets, evaluation of bomb damage, evaluation of current intelligence, analysis of political and economic developments and the preparation of maps. The bulk of this research and analysis work is undertaken in London.

b. The organization, direction and supply of underground resistance groups in German-occupied territories. This includes infiltration of agents to maintain contact with these groups, the maintenance of communication with the groups and the coordination of resistance group activities with general military operations under the overall direction of G-3. All of the above activities are based on England.

c. In conjunction with OSS, Paris, the supervision of coordination of OSS activities with general military operations through liaison with G-2 and G-3, SHAEP, and through the attachment of OSS staffs at the various Army Group and Army Headquarters.

4. In connection with the duties and responsibilities already described, it should be noted that:

a. In his position as Deputy Strategic Services Officer, ETO, for activities based on England, Commander Armour will command approximately the following numbers of U. S. service personnel in that Theater:

	<u>Navy</u>	<u>Marine Corps</u>	<u>Army</u>
Officers	36	6	306
EN	32	2	1090
Total	78	8	1396

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SECRET

In addition he will also be responsible for the activities of several hundred civilians. Among the Army officers under this command will be several Colonels and a large number of officers of field grade.

b. The heads of the three British clandestine services with whom he will have frequent contact, and with whom he must discuss matters of policy, are all Major-Generals in the British Army. The Chiefs of the other Allied Secret Services with whom he must transact business on a parity are in no case lower in grade than Colonels in their respective Armies.

c. The two British Naval officers with whom he must often deal on clandestine matters of mutual interest are a Vice Admiral and a Rear Admiral, respectively.

d. The heads of the United States Military Staffs with whom he must have almost daily contact are in no case lower in grade than Brigadier General.

5. There is no officer in OSS possessing the qualifications and administrative abilities of Commander Armour who is available for assignment to the position of Deputy Strategic Services Officer, ETO. Further, it would be virtually impossible to procure outside of OSS immediately an officer of the rank recommended who could adequately assume the responsibilities of such position since an intimate knowledge of the policies, projects and operations of this Agency is essential.

6. Commander Armour is uniquely qualified for the position to which he has been appointed. For fourteen and a half months he served as Special Assistant and Coordinator of Plans and Operations to the Strategic Services Officer, ETO. Recently, in the absence of the latter official, he assumed full charge of OSS activities in ETO based on England and performed in a superior manner duties which carried with them responsibilities far in excess of those ordinarily attached to his rank. Commander Armour is energetic and industrious and has demonstrated both in the extent of his previous experience and by his discharge of his present duties, his fitness for advancement to the rank of Captain.

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7. Commander Armour was commissioned a Lieutenant Commander in the United States Naval Reserve and has been on active duty since 7 February 1942. On 15 December 1944 he was promoted to the rank of Commander with date of rank as 28 August 1943. His tour of duty has included service in the continental United States, in the Pacific Ocean Area, and in Europe. He is assigned to the Office of Strategic Services, London, England, and is presently on temporary duty Washington, D. C., for consultation and conferences regarding his new duties as Deputy Strategic Services Officer, ETO. He will return to London in approximately three weeks.

8. Upon the basis of the foregoing considerations, the promotion of Commander Armour to the rank of Captain in the Naval Reserve is urgently recommended.

For the DIRECTOR:

CHARLES S. CHLSTON
Assistant Director

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11 September 1943 (25)

MEMORANDUM TO COMMANDER LESTER ARMOUR

SUBJECT: Orders

Authority is hereby granted to carry such secret and confidential documents as may be necessary to the proper performance of your mission to Algiers. These documents may be shown to authorized persons, but must remain in your possession at all times until they are delivered to their addressees, if any.

J. Edward Luxton
Acting Director

*Secret clearance
from Captain Chapin
11 Sep 43 RT*

SECRET

*Armour, Lt. 11, 51-
X Navy Dep + Riv.*

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

June 18, 1943

TO: ✓ General William J. Donovan and
Mr. Whitney Shepardson

FROM: R. Davis Halliwell

SUBJECT: LESTER ARMOUR, LT. COMMANDER, USNR.

*572
1079*

Confirming writer's telephone conversation with both General Donovan and Mr. Shepardson of this morning, it is my understanding that as a result of the receipt of Cable #16132 from London under date of June 16th, it is Colone Bruce's desire to use the subject in the European Theatre for SI work.

It is further my understanding that General Donovan is agreeable to withdrawing his suggestion of early May, made orally to the writer, suggesting that Commander Armour be indoctrinated into the SO Branch and sent over to London for an assignment there in connection with SO's activities with our British counterpart.

Commander Armour is scheduled to go to Area E to school on Monday, June 21st, which reservation we will not cancel as it is believed, after consultation with Mr. Shepardson of this morning, that this scheduled school would be of benefit no matter what functional duties Commander Armour assumes while abroad.

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- 2 -

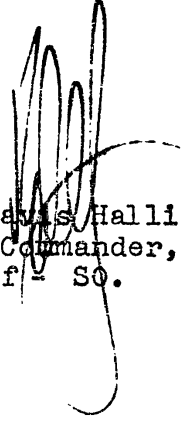
General Donovan and
Mr. Shepardson

June 18, 1943.

As a result of the writer's conversation with Mr. Shepardson of this morning, we will ask Commander Armour to report to him this afternoon.

A search of OSS files does not indicate that there is a file under Commander Armour's name and the writer is attaching a file copy of this memorandum with such notes as have been made by him on the above subject.

Commander Armour, at the writer's request, today started to fill out SA-1 forms.



R. Davis Halliwell,
Lt. Commander, USNR,
Chief - SO.

RDH:ak
Attachment - (Enc to Shepardson).

SECRET

Armour, Lester W. 11, 561
May 11, 1943

Ser. No.
YONG/503

May 11, 1943

From: The Director of Strategic Services.
To: The Chief of Naval Personnel.
Via: The Vice Chief of Naval Operations.

Subject: Lt. Commander Lester Armour, USNR.

1. It is requested that Lieutenant Commander Lester Armour, USNR, who is now on duty in the Office of the Vice Chief of Naval Operations be ordered to duty with the Office of Strategic Services.

2. Lieutenant Commander Armour is highly qualified to fill an important position in the Office of Strategic Services due to his previous work with this organization both here and in London. It is felt that he is particularly qualified to carry out the project with the British SOE which had the approval of the late Lieutenant General Andrews.

William J. Donovan.

AST/1000

OSR FORM 1001a

Date 27 Apr.

To: Mantha

Mr Sulloway says
"File" no answer necessary

Katie

copy sent to Earl.

Office of the Secretariat

(9139)

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BRIG. GENERAL FRANK T. HINES
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HON. LUCILLE FOSTER McMILLIN
HON. SOUTH TRIMBLE



AMERICAN RED CROSS

METROPOLITAN AREA CAMPAIGN

1615 H ST. N. W.

WASHINGTON 6, D. C.

EXECUTIVE BOARD

METROPOLITAN AREA

CHAIRMAN

MR. SAMUEL H. KATZMANN

DIRECTOR

MR. RANDOLPH G. BISHOP

April 24, 1945.

Dear Colonel Early:

I am most grateful for the excellent performance of the Office of Strategic Services in our 1945 Red Cross War Fund Campaign which has just come to its close. Your own leadership was largely responsible, I know, for the effective results in your own department. You helped so materially to make this War Fund the most successful campaign in Washington in recent years.

You will be interested to know that we have now received \$3,285,031.80. This record leads all the other large number one chapters of the country in per cent of accomplishment. The Government Unit has raised \$1,391,453.17, or 119.85 per cent of its quota. Of this amount the Office of Strategic Services contributed \$15,807.95, or 182.94 per cent of its quota.

I also wish to express my appreciation to the division chairmen and other members of your department organization for whose fine cooperation we are so greatly indebted. However, I am keenly aware that the generous contributions and support of all our government employees is due to their abiding faith in the great work of the Red Cross among our service men of the land, sea and air, scattered all over the world.

Again thanking you and with all best wishes, I am

Sincerely yours,

Charles B. Henderson
Chairman
Government Unit

Colonel T. G. Early
Department Chairman
1945 Red Cross War Fund Campaign
Office of Strategic Services
Washington, D. C.

KEEP YOUR RED CROSS AT HIS SIDE

EXECUTIVE 6024

GOVERNMENT UNIT

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HON. CHARLES B. HENDERSON
Chairman, Board of Directors
Reconstruction Finance Corporation

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HON. SCOTT TRIMBLE



AMERICAN RED CROSS

METROPOLITAN AREA CAMPAIGN

1615 H ST. N. W.
WASHINGTON 6, D. C.

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I also wish to express my appreciation to the division chairmen and other members of your department organization for whose fine cooperation we are so greatly indebted. However, I am keenly aware that the generous contributions and support of all our government employees is due to their abiding faith in the great work of the Red Cross among our service men of the land, sea and air, scattered all over the world.

Again thanking you and with all best wishes, I am

Sincerely yours,

Charles B. Henderson
Chairman
Government Unit

Colonel T. G. Early
Department Chairman
1945 Red Cross War Fund Campaign
Office of Strategic Services
Washington, D. C.

KEEP YOUR RED CROSS AT HIS SIDE

OSS FORM 1001a

Date 2 February 45To: Mr. Cheston

There is attached, for your signature, a proposed reply to Mrs. C. B. Henderson confirming the appointment of Col. Early as Department Chairman for OSS in the Red Cross campaign.

John W. Auchincloss
John W. Auchincloss
1st Lt., JAGD

*Copy of all this sent to Pof
Early.*

Office of the Secretariat

(9139)

2,075
Amerson, Ed.

2 February 1945

Mr. Charles E. Henderson
Chairman of the Board
Reconstruction Finance Corporation
Washington, D. C.

Dear Mr. Henderson:

In General Donovan's absence, I am writing in reply to your letter of 31 January regarding the appointment of a Department Chairman for the Office of Strategic Services in the coming Red Cross campaign.

Colonel Thomas G. Early has been designated to act for us in that capacity. He can be reached at Executive 6100, extension 2515.

I hope very much that the campaign will be a successful one.

Sincerely yours,

Charles S. Cheaton
Acting Director

JWA:egp



AMERICAN RED CROSS
METROPOLITAN AREA CAMPAIGN

1615 H ST. N. W.
WASHINGTON 6, D. C.

MEMORANDUM

Will you kindly reply to this letter by confirming the appointment of Colonel Thomas G. Larly as your Department Chairman which you were good enough to make at our earlier request in anticipation of Chairman Henderson's letter.

C. E. Carter
Director

2,695
 American Red Cross

RECONSTRUCTION FINANCE CORPORATION

WASHINGTON

CHARLES B. HENDERSON
 CHAIRMAN OF THE BOARD

January 31, 1945.

My dear General:

The President, in his various statements, has already emphasized the increasingly heavy responsibility of the American Red Cross in its mission of help to our men fighting on many fronts.

There is little I can add to the President's appeal except to point out what you already know: that the year 1945 will witness more fighting and more bloodshed than ever before. As a result, the need for our aggressive support of the Red Cross is greater this year than last, or, for that matter, any previous year in the history of that great organization.

These facts add up to the necessity of creating an organization that will aggressively support the Red Cross campaign. I realize your time is so fully occupied that you personally may not be able to supply the leadership which I know you would like to give. In that case, I hope that you will designate a man to act in your stead; preferably a high ranking official to serve as Department Chairman for the Office of Strategic Services and, in that capacity, to supply the leadership required.

As this matter is very important in order that we may proceed at once to set up our organization, I hope that you will advise me at the earliest practicable moment of your appointment.

With most cordial regards.

Sincerely yours,

Charles B. Henderson
 Chairman,
 Government Unit.

Brigadier General William J. Donovan,
 Director,
 Office of Strategic Services,
 Washington, D. C.



OSS FORM 100

Date 23 January 45To: Mr. Cheston

The Washington Headquarters of the American Red Cross has asked for a statement from the Acting Director, commending the services of the Red Cross and urging support of the coming Red Cross campaign.

revised
A suggested statement for your signature is attached.

CAB
C. A. Eare

Office of the Secretariat

(9139)

2, 4, 7
General Canham

23 January 1945

American Red Cross
Metropolitan Area Campaign
Washington 6, D. C.

Dear Sirs:

It has come to our attention that the Red Cross 1945 War Fund Campaign is about to begin. I hope that it will be entirely successful. No agency whose personnel have been as closely linked to military operations as ours can fail to appreciate the value of the services of the Red Cross.

Our people have seen the Red Cross at work in the field and know of the many ways in which its services contribute to the morale, well-being, and comfort of our fighting men.

Sincerely yours,

Charles S. Cheston
Acting Director

CAB/EA

HEADQUARTERS 1515 H ST. N. W.



AMERICAN RED CROSS
METROPOLITAN AREA CAMPAIGN
WASHINGTON 6, D. C.

2,645
EXECUTIVE DRESS
American Red Cross

3/11 17
1945 116

January 13, 1945

Lieutenant Charles A. Bane, USNR
Chief, Secretariat
Office of Strategic Services
Washington 25, D. C.

My dear Lieutenant:

Thank you for your letter of January 10th. We
shall be happy indeed to have a statement from the Acting
Director in view of the absence of General Donovan.

With all good wishes, I remain

Sincerely yours,

C. E. Carter
Director
Government Unit

10 January 1945

Mr. C. E. Carter, Director
Government Unit
American Red Cross
Metropolitan Area Campaign
Washington, D. C.

Dear Mr. Carter:

General Donovan has left Washington and will not be available in the immediate future to consider your request for a statement from him concerning the value of the Red Cross.

If you would prefer, under these circumstances, to have a statement from the Acting Director personally or in behalf of the Agency, please let us know.

Sincerely yours,

Charles W. Bane
Lt., USNR
Chief, Secretariat

CAB/ea

HEADQUARTERS 1615 H. St. N. W.

EXECUTIVE UNIT



AMERICAN RED CROSS
METROPOLITAN AREA CAMPAIGN
WASHINGTON 6, D. C.

January 8, 1945.

My dear General Donovan:

Our plans for the American Red Cross 1945 War Fund in the Metropolitan Area of Washington are now being completed. In connection therewith I would greatly appreciate receiving from you a statement commending concretely the services of the Red Cross and urging hearty and loyal support in the coming campaign. Such a statement from you will be most helpful and useful to us in building our volunteer organization. Our thought also is to use it in connection with our campaign literature and public relations' activities.

As you know the services of the Red Cross to our armed forces, both overseas and at home, continue to be of vital importance. Our own War Fund goal will be nearly as large as a year ago. This objective will be a real challenge to our 20,000-odd volunteer workers. Moreover, we hope that our local achievement may set again a challenging pace to the other Red Cross Chapters in the country.

I am with sincere regards,

Cordially yours,

C. E. Carter

C. E. Carter,
Director,
Government Unit

Brigadier General William J. Donovan
Director
Office of Strategic Services
Washington, D. C.

American Red Cross 2675
X. P. M. H. H. H.

15 January 1944

Mr. Ernest G. Draper, Chairman
Board of Governors
Federal Reserve System
Washington, D. C.

Dear Mr. Draper:

✓
In the absence of General Donovan,
I should like to acknowledge receipt of your letter
of 5 January 1944 urging the appointment of a
Department Chairman for this agency for the coming
Red Cross 1944 War Fund Campaign.

Since Colonel Goodfellow is not
available at present for this task, I have design-
ated our Executive Officer, Lt. Colonel O. J.
Doering, Jr. as our Department Chairman for the
1944 drive.

Very truly yours,

G. Edward Buxton
Acting Director



BOARD OF GOVERNORS
OF THE
FEDERAL RESERVE SYSTEM
WASHINGTON

ERNEST G. GRAPER
MEMBER OF THE BOARD

January 5, 1944.

My dear General Donovan:

The President has sent you a memorandum emphasizing the present vital and increasing responsibilities of the American Red Cross.

You are aware, as well as I, of the many important services of the Red Cross among our armed forces in the many theatres of war at home and abroad. I need not dwell on the obvious reasons for generous gifts requisite for providing the great quantities of supplies and the high quality of these services.

As Chairman of the Government Unit I shall need your aid in creating an organization to facilitate raising our due proportion of the Red Cross 1944 War Fund in the Metropolitan Area of Washington. Your own responsibilities may preclude your giving the desired leadership personally, in which case I shall appreciate it if you will designate a high ranking official as Department Chairman for the Office of Strategic Services to provide the leadership and organization essential to a successful campaign.

A year ago Colonel Preston Goodfellow effectively headed the Red Cross Appeal. You may find it agreeable to appoint him again for the 1944 War Fund.

The matter is very important as we need to proceed at once with our organization. I hope you will advise me at your earliest convenience of the appointment.

I am

Very sincerely yours,

Ernest G. Graper

Chairman,
Government Unit.

Brigadier General William J. Donovan,
Director, Office of Strategic Services,
Washington, D. C.

THE WHITE HOUSE
WASHINGTON

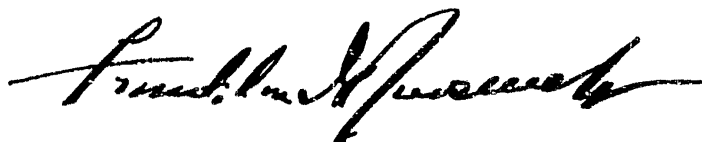
January 3, 1944

MEMORANDUM TO ALL HEADS OF DEPARTMENTS, COMMISSIONS, OR AGENCIES:

The expanding operations of our Armed Forces throughout the entire world have necessitated corresponding expansion of the services of the American Red Cross in all of its fields of foreign and domestic activities. In our grim and solemn task the fortitude and devotion of the Red Cross in sustaining the morale and welfare of our men in the several Services is of inestimable value.

For the far-flung operations of the American Red Cross immense material and financial resources are required and it is essential that steps be taken to assure that our Federal and District Government employees contribute their proportionate share to its voluntary support. This is important from a national as well as a local viewpoint. I have, therefore, appointed Honorable Ernest G. Draper, Member of the Board of Governors of the Federal Reserve System, as Chairman of the Government Unit of the 1944 Metropolitan Area Campaign. I earnestly desire that you cooperate with him to create an adequate campaign organization for the successful solicitation of the employees within your own department. The success of last year's appeal gives ample assurance of the generosity of our people in the attainment of the greater 1944 goal.

The welfare of our forces depends in no small degree on the present vast and increasing responsibilities of the Red Cross at home and abroad. Through our gifts we may participate in this great Institution's faithful service to those bound to us in love and valiant sacrifice. Let's bear in mind that in this way we may express our deep gratitude and our great concern for their well-being.



SS FORM NO. 12

Date 27 Apr.

To: Martha

Mr Sulloway says
"File" no answer necessary

Katie

Copy sent to Early

Office of the Secretariat

(9139)

DATE FROM MEMO

Date 27 Apr

To: Martha

no Sulloway says
"file" no answer necessary

Katie

copy sent to Early

Office of the Secretariat

(9139)

439
X Commanding

13 September 1945

Lt. Col. James H. Angleton
325 East 72nd Street
New York, New York

My dear Colonel Angleton:

Your letter from the St. Regis has been forwarded to me here. I would like very much to discuss the matters you speak of, and I hope on my next trip to New York I will be able to get hold of you.

I hope you are feeling in good shape. It will be fine to talk with you.

Sincerely,

William J. Donovan
Director

DEPARTMENT OF JUSTICE
IMMIGRATION AND NATURALIZATION SERVICE
PHILADELPHIA

August 20, 1947

Brig. Gen. William F. Donovan
Office of Strategic Services
Washington, D.C.

My Dear General Donovan:-

Prior to my departure to Italy on March 21, 1947, on my mission, I tried to get in touch with you. I called a few weeks ago and again tried to contact you in Washington.

I shall be in Washington on the 21st and 22nd of August and shall stay at the Statler Hotel. Upon my arrival I shall endeavor to call on you, trusting that I may be able to live on the 21st or 22nd during one of those two dates.

I wish to convey to you the regards of Mrs. L. Spellman, my wife, and of all the family, and of my chief, Mr. L. H. Smith.

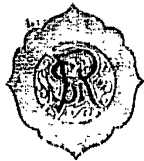
Sincerely,

 Victor L. Russo
 Special Agent in Charge
 Immigration

VLR:cl

ALL INFORMATION CONTAINED
HEREIN IS UNCLASSIFIED
DATE 10/1/01 BY 60322

16.459



The St. Regis
New York

Dear General Donovan:
I just returned from Italy
and learned while in Washington
that you were in New York.

I would appreciate an
opportunity of discussing
certain reports on North Italian
industry which I have with
me. During the past three
months I was attached to
the French Corps which General
Crittenden and have visited
many factories of heavy industry
and textile mills. I believe
that I am well informed
as to the economic situation
of North Italy -

The General may not recall
that I represented the
National Cash Register Company
in Italy for nine years before
the war, and was also President
of the American Chamber
of Commerce for Italy for
the past several years.

My New York residence
is 325 East 72nd Street.
Telephone - Rhinecland 4-7720

With kind regards -
Sincerely -

James H. Angleton.
Lt. Col. C.M.P.

Angleton, James
HEADQUARTERS AND HEADQUARTERS DETACHMENT
OFFICE OF STRATEGIC SERVICES
OFFICERS' PERSONNEL SECTION
Room 21, 2324 F Street, N. W.
Washington, D. C.

27 Apr 45

210.3

SUBJECT: Transfer of Officer:

TO : Executive Staff.

1. Lt Col James H Angleton, 0117023, AUS assd to Ex Stf
trfd out of this orgn per Ltr O Hq Pen Base Sect dtd 26 Mar 45 actually
departed fr this orgn 22 Mar 45.

2. Request that the above named officer be dropped fr all
records on file at your office,

For the Commanding Officer:

C. H. CROSBY,
Capt

HEADQUARTERS
2677th REGIMENT
OFFICE OF STRATEGIC SERVICES (PROV.)
APO 512

12 March 1945

SUBJECT: Commendation.

TO : Office of Director, Office of Strategic Services, Washington, D.C.

In compliance with instructions from your office pertaining to commendations, transmitted herewith are three photostat copies of letter of commendation from Major General Henry H. Johnson, commending Lt. Colonel James H. Angleton, O-117023, CMP.

FOR THE COMMANDING OFFICER:

Gerald R. Murphy
GERALD R. MURPHY
Major, AGD,
Adjutant.

3 Incls:
Ltrs of Commendation

HEADQUARTERS 93D INFANTRY DIVISION
Office of the Commanding General

APO 93, c/o Postmaster,
San Francisco, California,
3 November 1944.

Subject: Commendation.

To : Commanding General,
Office of Strategic Services,
War Department,
Washington, D. C.

1. During the period 5 June 1944 to 8 August 1944, when the undersigned served as Commanding General, Rome Allied Area Command, Lieut. Col. James H. Angleton, O-117023, GMP, was a member of my staff. Having lived abroad for many years, Lt. Col. Angleton was well versed in European affairs, and in dealing with the Italian temperament his counsel was invaluable. Assigned to the Office of Strategic Services, Lt. Col. Angleton proved himself an eminently trustworthy, and exceptionally qualified adviser. He contributed immeasurably toward the accomplishment of the mission of the Rome Allied Area Command, and is to be commended for his services.

HARRY H. JOHNSON,
Major General, U. S. Army,
Commanding.

A TRUE COPY:

Joseph L. Paloczky
JOSEPH L. PALOCZKY
2d Lt., AUS

OSS Form 1001a

Date

22 Feb 1951

To: AFSA Donovan

Attached is a suggested
letter of termination for Mr.
Eugene N. Anderson who is leaving
OSS.

Edward J. Welch
Edward J. Welch
1st Lt., FA

Office of the Secretariat

(9139)

CAB

16, 17

Amc 157, 158, 159

22 February 1945

Mr. Eugene M. Anderson
412 Baltimore Avenue
(Westgate, Maryland)
Friendship Post Office
Washington 16, D. C.

Dear Mr. Anderson:

I have learned with regret that you are planning to leave this organization. Before you go I should like to express my appreciation for the manner in which you have performed your duties as a member of the Office of Strategic Services.

Your position here as Chief of the Central European Section of OSS has been an important one, involving many difficulties and responsibilities, and your constant efforts have been a valuable contribution to our organization. I want to thank you for your many services and convey my best wishes for your future success.

Sincerely,

William J. Donovan
Director

16 29 7

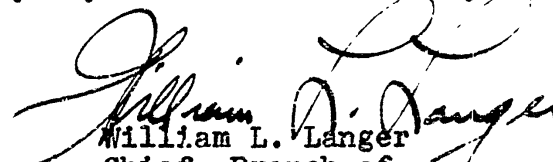
Office Memorandum • UNITED STATES GOVERNMENT

TO : Maj. Gen. William J. Donovan DATE: 19 February 1945

FROM : William L. Langer

SUBJECT: Termination letter for Mr. Eugene N. Anderson

Mr. Anderson has been an outstanding member of the Research and Analysis Branch since the early days. He has been Chief of the Central European Section, Europe-Africa Division, since the organization of that Division in January 1943. His task has been a difficult and responsible one and he has continually demonstrated his loyalty and devotion to duty.


William L. Langer
Chief, Branch of
Research and Analysis

Attachment

10273

Maj. Gen. William J. Donovan

14 February 1945

William L. Langer

Termination Letter for Mr. Eugene W. Anderson

Mr. Anderson has been an outstanding member of the Research and Analysis Branch since the early days. He has been Chief of the Central European Section, Europe-Africa Division, since the organization of that Division in January 1943. His task has been a difficult and responsible one and he has continuously demonstrated his loyalty and devotion to duty.

William L. Langer
Chief, Branch of
Research and Analysis

Attachment

16,293
OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

19 February 1945

Mr. Eugene N. Anderson
412 Baltimore Avenue
(Westgate, Maryland)
Friendship Post Office
Washington 16, D. C.

Dear Mr. Anderson:

I have learned with regret that you are planning to leave this organization. Before you do so may I express, for myself and the agency, our appreciation and gratitude for the way in which you have performed your duties as a member of the Office of Strategic Services.

As you know, the mission entrusted to OSS has been an integral part of the military activities of the nation. What success we have achieved has been entirely due to the ability of our personnel and to their fine sense of loyalty and devotion to duty. I am proud of the accomplishments of this agency and of the individuals such as yourself who have been associated with it. You can leave us with the satisfaction of feeling that you have materially contributed to the success of our efforts.

Sincerely

William J. Donovan
Maj. Gen., USA
Director

OSS Form 1084b

DATE 9 May 1945TO: Files - Mrs. O'Donnell

In view of the attached note from Lt. Putzell's office, Mr. O'Gara suggested that his secretary call Miss Phillips in Congressman Johnson's office and explain that the matter of Mr. Andres' employment by OSS was settled verbally last month in a conversation between Mr. Johnson and Mr. O'Gara.

Called Miss Phillips this afternoon and spoke with her assistant. Explained above and asked that Miss Phillips call Mr. O'Gara's office if any further information were desired. The Congressman's office did not call again.

FROM: _____

W. J. Pears

EXT. _____

(32816)

OSS Form 1084b

DATE 9 May 1945TO: Mr. O'Gara.

Congressman Johnson's secretary, Miss Phillips, seems to be confused and dissatisfied about OSS's handling of the proposed employment of Mr. Charles S. Andres. She called this morning to say that the subject candidate is in town until noon today; that she never had received a reply from "some woman in Personnel" about Mr. Andres; and that she would like to have an interview arranged for Mr. Andres at 11:00 o'clock.

The attached was just pulled from the Director's Files after the conversation with Miss Phillips, so that I was unable to point out to her that the matter had been concluded by telephone.

mm

FROM: Lt. Putzell's Office

(32816)

EXT. _____

OSR FORM 4001a

Date 20 March 45

To: Mr. O'Gara

W. Auchincloss

Attached is the letter of 13 February from Congressman Luther Johnson, which I received from your office this morning.

I have attached a proposed reply for the General's signature, which I have cleared with PFB. If it meets with your approval, would you have it sent on to the General.

John W. Auchincloss
John W. Auchincloss
1st Lt., JAGC

*at Cal. Buxton's suggestion
I called Mr. Johnson on
phone & told him we
could not place his man
James Wilson at the Secretariat.
He was satisfied.*

(9139)

16.205
~~Andrew Shaw~~

Mr. O'Gara.

This man of no interest now.
 R + A - he does not qualify.

SI + X-2

- 1) He does not want undercover work - see Major Parsons 804 form.
- 2) Recent citizenship (US).
- 3) Relatives in Czechoslovakia.

When Parsons talked to subject last May, ETO was booming.

Antell

3-15

Please return FILE
 JBM

1.6.4.80
 3/11

LUTHER A. JOHNSON
 5th Dist. Texas

16-203
Andrew Charles
1000 1001 1002-8

Congress of the United States

House of Representatives

Washington, D. C.
 February 13, 1945.

Brig. Gen. William J. Donovan,
 Director, Office of Strategic Services,
 Washington, D. C.

Re: Mr. Charles S. Andres,
 44 Metropolitan Oval,
 Parkchester,
 New York 62, New York.

Dear General Donovan:

Several months ago, Mr. Charles S. Andres had an interview with your Major Parsons in New York City, with reference to a position with your organization. At that time, however, Mr. Andres was not a United States citizen and could not be considered for the place, but he was very happy to receive his final citizenship papers on February 5th last.

Major Parsons had stated to Mr. Andres that he possessed special qualifications which might be valuable to the war effort, and since Mr. Andres is extremely anxious to do anything that he possibly can to be of service to our country, he again called Major Parsons last Saturday morning to tell him that he had now become a citizen of the United States, and was still interested in securing a position with the Office of Strategic Services, and Major Parsons told him that he would notify the Washington office about this change in his citizenship and he hoped that Mr. Andres would hear from Washington soon about the matter.

I know Mr. Andres personally, having met him in Czechoslovakia when I was there in 1937. At that time he owned the largest Department store in the city of Prague. With the German invasion he lost all his property, but managed to escape to England and then came to the United States in June, 1939.

He is well qualified for a place with your organization, having had very fine educational advantages, and able to speak four languages - English, French, Czech and German, and he is a splendid business man. He served in the Czechoslovakian Army, having held the commission of Captain.

I am deeply interested in seeing Mr. Andres secure the position which he seeks, for he is loyal and patriotic and I am sure would render a great service to our country, and I would appreciate very much your serious consideration of his application.

Sincerely,

LAL/op

Luther A. Johnson

CONGRESS OF THE UNITED STATES
House of Representatives
Washington, D. C.
February 13, 1945

Brig. Gen. William J. Donovan,
Director, Office of Strategic Services,
Washington, D. C.

Re: Mr. Charles S. Andres
44 Metropolitan Oval,
Parkchester,
New York 62, New York

Dear General Donovan:

Several months ago, Mr. Charles S. Andres had an interview with your Major Parsons in New York City, with reference to a position with your organization. At that time, however, Mr. Andres was not a United States citizen and could not be considered for the place, but he was very happy to receive his final citizenship papers on February 5th last.

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He is well qualified for a place with your organization, having had very fine educational advantages, and able to speak four languages - English, French, Czech, and German, and he is a splendid business man. He served in the Czechoslovakian Army, having held the commission of Captain.

I am deeply interested in seeing Mr. Andres secure the position which he seeks, for he is loyal and patriotic and I am sure would render a great service to our country, and I would appreciate very much your serious consideration of his application.

Sincerely,

Luther A. Johnson

LAL/gy

WMA 812
RESTRICTED

Antell, B. W.

Enc-1 on NavCom ltr BuPers/
LBR:pp (131030) dated 30 Jan 45

From: The Director of Strategic Services
To : Chief of Naval Personnel

Subj: Lieutenant B. W. Antell, S(1), USNR
(131030)
Recommendation for Spot Promotion of

1. Forwarded.
2. The Director concurs in the recommendation for the spot promotion of Lieutenant Antell to the rank of Lieutenant Commander. The duties and responsibilities of the position which Lieutenant Antell occupies are commensurate with those of an officer at least of the rank of Lieutenant Commander. As Chief, Personnel Procurement Branch, subject officer has performed the above duties in a highly satisfactory manner and his promotion to the next higher rank is respectfully urged.

For and in the absence of the Director:

CHARLES S. CHESTON
Acting Director

RESTRICTED

RESTRICTED

NAVAL COMMAND

In reply refer to
initials and number.

Subj: /
LHM:DPB
(131030)

30 January 1945

From: Commanding Officer, Naval Command, OSS.
To: Chief of Naval Personnel
Via: The Director of Strategic Services
Subj: Lieutenant B. W. Antell, S(I), USNR
Recommendation for Spot Promotion of.

1. It is recommended that a spot promotion be given Lieutenant Antell to the rank of Lieutenant Commander, U. S. Naval Reserve, in order to permit him to more fully discharge the responsibilities of his position as set forth in the following.

2. Lieutenant Antell is Chief of the Personnel Procurement Branch for the Office of Strategic Services and, as such, has the following responsibilities:

- a. Supervision over the procurement of officer and enlisted personnel of the Army, Navy, Marine Corps, Coast Guard and all civilian personnel for all theaters; supervision of all Personnel Officers in the many Branches of OSS in continental United States; supervision and control of the placement and processing of all returnees from overseas theaters; supervision of morale and employees' service activities (recreation and housing problems, rotation plan of military personnel etc.); of promotional plans for civilian personnel; of the proper allocation of civilian personnel as between the several categories of employment; of liaison with respect to the medical and security branches in their dealings with personnel.
- b. Placement of all types of personnel as between theaters and activities within the continental United States.
- c. Participation with the Deputy Director-Personnel in the determination of all personnel policies and procedures for the organization.
- d. Liaison and coordination with the Deputy Director-Training.
- e. Construction and prosecution of personnel programs for the organization as a whole.

3. In his position as Chief of Personnel Procurement, Lieutenant Antell supervises 5 Lieut. Colonels, 10 Majors, 9 Captains.

RESTRICTED

RESTRICTED

Lieutenant E. W. Antell, S(X), USNR
Recommendation for Post Promotion of

(Army), 1 Lieut. Commander, 3 Lieutenants (Navy), 4 1st Lieutenants,
and 4 2nd Lieutenants.

4. Such a responsible position requires that the officer occupying it be of sufficient rank to enable him to discharge his duties and should at least hold the rank of Lieutenant Commander.

5. Lieutenant Antell is at present occupying the position outlined above. By past experience he is fully qualified in personnel work. It is an essential part of our operating procedure to make him the direct assistant to the Deputy Director-Personnel, to take charge on this echelon of all personnel activities, embracing all aspects of personnel relations over and above those specified in the foregoing. It is strongly recommended therefore, that Lieutenant Antell be promoted to the rank of Lieutenant Commander.

H. S. Morgan
Commander, USNR
Acting

RESTRICTED



Prep. by Mr. O. G. G.

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

RESTRICTED

30 January 1945

From: Director of Office of Strategic Services
To: Chief of Naval Personnel
Subj: Lieutenant E. W. Antell, S(I), USNR (131030);
Recommendation for Spot Promotion of

1. It is recommended that a spot promotion be given Lieutenant Antell to the rank of Lieutenant Commander, U. S. Naval Reserve, in order to permit him to more fully discharge the responsibilities of his position as set forth in the following.

2. Lieutenant Antell is Chief of the Personnel Procurement Branch for the Office of Strategic Services and, as such, has the following responsibilities:

a. Supervision over the procurement of officer and enlisted personnel of the Army, Navy, Marine Corps, Coast Guard and all civilian personnel for all theaters; supervision of all Personnel Officers in the many Branches of OSS in continental United States; supervision and control of the placement and processing of all returnees from overseas theaters; supervision of morale and employees' service activities (recreation and housing problems, rotation plan of military personnel, etc.); of promotional plans for civilian personnel; of the proper allocation of civilian personnel as between the several categories of employment; of liaison with respect to the medical and security branches in their dealings with personnel.

b. Placement of all types of personnel as between branch and activities within the continental United States.

c. Participation with the Deputy Director-Personnel in the determination of all personnel policies and procedures for the organization.

d. Liaison and coordination with the Deputy Director-Training.

e. Construction and prosecution of personnel programs for the organization as a whole.

RESTRICTED

RESTRICTED

Lieutenant R. W. Antell, S(I), USNR (151050);
 Recommendation for Spst Promotion of

3. In his position as Chief of Personnel Procurement Branch, Lieutenant Antell supervises 3 Lieut. Colonels, 10 Majors, 9 Captains (Army), 1 Lieut. Commander, 3 Lieutenants (Navy), 4 1st Lieutenants, and 4 2nd Lieutenants.

4. Lieutenant Antell is the only member of this organization in continental United States who has a thorough-going personnel background and it is an essential part of our operating procedure to make him the direct assistant to the Deputy Director-Personnel, to take charge on this echelon of all personnel activities, embracing all aspects of personnel relations over and above those specified in the foregoing.

For the Director,

CHARLES S. CHESTON
 Acting Director

JEO'G:maw

RESTRICTED

19 February 1945

Dear Tom:

Thanks for your invitation, but
I am sorry I cannot be with you.

Sincerely,

Mr. Thomas M. Johnson
420 East 116th Street
New York City, N. Y.

THOMAS M. JOHNSON
420 WEST 116TH STREET
NEW YORK CITY

Feb. 15, 1945

Dear Bill:

It seems a pity that, although you have helped the Anzac Club with good advise, you have never seen the place. On Monday of next week, the 19th, the Club is getting together a few of its friends for asort of celebration of the freeing of the Philippines, a big step toward victory in the Anzac part of the world. Knowing that you had a good deal to do with planning and making possible that part of the victory, we hope you can be present. Could you stop in at the Club, 106 West 56th Street, late Monday afternoon? Miss Luxford would like especially to see you and authorizes me to write this note. Of course you know I would like to see you, and hope to, if you are in town.

Yours sincerely,

Tom Johnson

write to

Dear Tom -

Thanks to you
write but I am sorry I cannot
be with you. I wish

CONFIDENTIAL

Marseille, France
6 January 1945

1945

Dear Russ:

Could you have someone for you take up with SOLOC (Southern Line of Communication) and MBS (Delta Base Section) the question of giving to the commander of our unit in Ammanasse authority to give travel orders within a limited scale for the travel of certain of his people to MENDTO. The authorities here tell me that unless this is done, they can never arrange for such transportation in time for the required operation. I will speak to Glavin about the same thing.

WILLIAM J. DONOVAN
Major General
Director, OSS

Colonel J. R. Forgan
Commanding Officer
OSS/ETO

CONFIDENTIAL

15, 7, 1945
Anthony, Earl K.
CONFIDENTIAL

13 January 1945

201 Anthony, Earl K. (O)

SUBJECT: Promotion

TO : Board of Officers, OSS

In his memorandum to Colonel Goodfellow, on the above subject, dated 20 December 1944, the Director recommended that Captain Anthony be promoted. Subsequently, on 4 January 1945, the Board considered the case and referred it to the Acting Director for decision. Colonel Buxton reviewed the case thoroughly and approved the promotion, as had the Director. In view of the foregoing, the recommendation for promotion is hereby approved.

CHARLES S. CHELSTON
Acting Director

CONFIDENTIAL

Area "P"
OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

15, 16, 17
Anthony, Capt. Carter

9 January 1945

To : Colonel Buxton
 From : Major Murray
 Subject: The Case of Captain Earle K. Anthony

1. It is apparent from the record that Captain Anthony has an unstable personality. At the time of the divorce proceedings (Sept. 1943) he manifested a number of paranoid trends and some psychosomatic symptoms referable to the gastro-intestinal tract. Later in Italy (March, 1944), when he was under stress, he was subject to intermittent periods of unconsciousness with a precisely described convulsive seizure suggestive of hystero-epilepsy (border line type). Epilepsy is a sufficient cause for medical discharge. Nobody who has been known to have had one epileptic convulsion is admitted to the Army.

2. Between attacks an epileptic, as well as an hysteric, will often show no abnormal signs on physical examinations. Hence, the fact that the medical report is negative is no evidence either for or against epilepsy or hysteria.

3. There is no record of a psychiatric examination since September, 1943; and no description of his personality whatsoever. Consequently it is not possible to decide between hysteria and epilepsy at this distance. But, in any case, he is not a good risk.

4. As far as his promotion is concerned, if Colonel Glavin's report of him is a just appraisal, except during his period of illness, the man has been an effective member of the OSS for a year; and since his duties should not increase in difficulty on being made a major, I can find no reason in his folder for refusing his promotion. As I see it, he should be promoted or returned to civilian life.

H. A. Murray

H. A. Murray,
 Major, M. C.

SECRET*Anthony, Earl K.*

15,766

Office Memorandum • UNITED STATES GOVERNMENT

DATE: 6 January 1945

TO : Files

FROM : E. J. Putzell Jr.

SUBJECT: Captain Earl K. Anthony

In accordance with Colonel Buxton's instructions as of this date I have talked with Colonel Tom Early concerning the subject officer.

Colonel Early states that Captain Anthony has done a most satisfactory job in MEDTO. He acts as OSS liaison with AFHQ, 3-2 and other departments. His work relieves officers of field grade, including Colonel Glavin, of making daily contact at AFHQ and he keeps that organization fully informed on OSS activities in the theater. Prior to undertaking his present assignment Captain Anthony was with the OSS team in Bucharest for a while and performed most satisfactorily under Lt. Commander Wisner.

Colonel Early states that Captain Anthony has been in grade longer than any Captain on the OSS MEDTO T/O, and in his opinion and that of the MEDTO staff clearly deserves promotion.

EJP
E. J. Putzell Jr.
Lt. (j.g.), USAR
Asst. Executive Officer

SECRET

SECRET

Files

6 January 1945

E. J. Putzell Jr.

Captain Earl K. Anthony

In accordance with Colonel Buxton's instructions as of this date I have talked with Colonel Tom Early concerning the subject officer.

Colonel Early states that Captain Anthony has done a most satisfactory job in MEDTO. He acts as OSS liaison with AFHQ, G-2 and other departments. His work relieves officers of field grade, including Colonel Glavin, of making daily contact at AFHQ and he keeps that organization fully informed on OSS activities in the theater. Prior to undertaking his present assignment Captain Anthony was with the OSS team in Bucharest for a while and performed most satisfactorily under Lt. Commander Wisner.

Colonel Early states that Captain Anthony has been in grade longer than any Captain on the OSS MEDTO T/O, and in his opinion and that of the MEDTO staff clearly deserves promotion.

E. J. Putzell Jr.
Lt. (j.g.), USNR
Asst. Executive Officer

SECRET

OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE December 21, 1944

REC'D 12/21/44 6:43 PM

CARTHA

FROM

OFFICE OF STRATEGIC SERVICES

DISTRIBUTION

PRIORITY

ROUTINE

DEFERRED

OUT 25982

(CONFIRMATION TO ORIGINATOR)

(FOR INFORMATION)

DIRECTOR

SECRETARIAT

GOVERNMENT PRINTING OFFICE 16-57843-1

TRANSMITTED IN CODE OR CIPHER **CONFIDENTIAL****CONFIDENTIAL**

16621. 109 to Glavin.

I have been disturbed over the question of Anthony's health and have not been entirely satisfied with the reports. I am consenting to your request because you know the Officer and because I do not wish his promotion prejudiced by uncertainty, and have accordingly asked that this promotion be expedited.

WJD

YOD: 12/21/44 7:43 PM

CONFIDENTIAL

INITIALS OF "RELEASING" OFFICER

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARIAT

Anthony, Capt E. K.

Colonel Goodfellow

20 December 1944

Director

Captain E. K. Anthony

1. I have decided that Captain Anthony should not be recalled to this country in view of the medical report dated 7 December 1944 from Major Carpenter. I agree with Colonel Missal that we must accept the decision of the responsible officers in the theater.

2. In view of this will you see that Captain Anthony's promotion is not delayed further.

cc Colonel Missal
mes. [unclear]

William J. Donovan
Director

15765

Memo.

I intend to follow
the advice and suggestion of
Colonel Mission.

All concerned will be
advised accordingly.

CONFIDENTIAL**OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.**16766
Anthony, Capt E.SCM/rm
19 December 1944**SUBJECT:** Form #63 on Captain E. K. Anthony**TO :** The Director, Office of Strategic Services, Room
125, Administration Building, Washington, D. C.

1. The inclosed copy of W.D. A.G.O. Form #63 on Captain E. K. Anthony arrived this morning.

2. Colonel Goodfellow and I discussed in some detail the comments I had made to the Director concerning the case of Captain E. K. Anthony. I explained to Colonel Goodfellow that I felt the decision of Major Carpenter, who is OSS Surgeon, NATO, should be accepted since the responsibility rests with him. The inclosed report confirms rather than alters my earlier impressions of this case. I still advise accepting the decision of the responsible officers in the theater.

3. I cannot see how my stand on this matter in any way casts reflections upon the work done by the Goodfellow mission. Nor do I concede that I "placed the entire matter in the Director's lap", when I stipulated that the Director had the prerogative to order Captain Anthony back to the United States if he so desired.

4. I regret being unable to accept Colonel Goodfellow's viewpoint. The entire matter was considered by both of us on an entirely impersonal basis, for I know that Colonel Goodfellow has as high a regard for me as I have for him.

Sylvester C. Missal
SYLVESTER C. MISSAL
Colonel, M. C.
Chief Surgeon
Medical Services Office

1 Incl.
W.D. A.G.O. Form #63

CONFIDENTIAL

Colonel Strong:

Forwarded for signature.

Please forward to Mr. Sulloway, Secretariat,
Room 226, Administration Bldg., for Director's
approval.

Return to Lt. Col. Oliver, Room 22, 2324
F St NW, Wash, DC.

(Revised)

OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE December 6, 1944

FROM

CASERTA, ITALY

PRIORITY

ROUTINE

TO

OFFICE OF STRATEGIC SERVICES

DEFERRED

IN 27575

DISTRIBUTION

(FOR ACTION)

(FOR INFORMATION)

DIRECTOR

SECRETARIAT

U. S. GOVERNMENT PRINTING OFFICE 16-37883-1

RECEIVED IN CODE OR CIPHER SECRET

#18184. 109 from Glavin, with reference to your #12461.

SECRET

It would be violation of theater regulations to return an officer on duty in theater to United States for physical check up. General hospitals servicing our needs are adequate in every respect and OSS Surgeon notifies me he could not without laying himself open to charges return Anthony for examination when the theater provides just such examination; our Surgeon also informs me that Colonel Missal has ruled that no officer may return to the United States for medical reasons except through medical channels and by decision of a Medical Board as provided by Army regulations, unless there is a security reason, which is not present in this case.

For these reasons I ordered Anthony to report to the Medical Officer for a formal examination by a Medical Board. A board of 3 medical officers with his full medical history before them gave him a thorough examination including laboratory tests, using WD AGO form #63, copy of which is being pouched to Colonel Missal. Result shows completely satisfactory physical condition and fitness for full military service. His performance of duty as indicated previously is excellent. Branch Chief now confirms same rating for service to date. In view all this recommend there be no further delay in Anthony's promotion which is well merited. Urgently request MEDTO be authorized to make this promotion in field now.

TOM: 12/7/44 11:25 AM

FILE OUT

SECRET

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARIAT

CONFIDENTIAL**Office Memorandum • UNITED STATES GOVERNMENT**

TO : General Donovan
FROM : Lt. Col. Roberts
SUBJECT: Colonel James Andrews

DATE: 18 October 1944

In accordance with your request Colonel Andrews was carefully interviewed and was asked to complete SA-1 forms.

Colonel Andrews was then referred to all branches which might have interest in his qualifications. These include Services - Colonel Strong and Mr. Ream; Communication - Major Willis; SO - Colonel Hoffman and MO - Lt. McFadden. Colonel Andrews was also interviewed by Colonel Buxton, Colonel Deering and Mr. Cheston with view to his being assigned in the Central Pacific. Commander Taylor reviewed Colonel Andrew's file but did not interview him.

None of these contacts resulted in the positive interest and it was explained to Colonel Andrews that his grade is quite a serious handicap in view of the present status of our T/O.

PR
P.R.

P.S. Colonel Andrews was also interviewed by Colonel Fitz.

10/23

Lt. Putzell:

Colonel Roberts definitely told Colonel Andrews this morning over the telephone that there was no opening for him in the organization, that he would be kept in mind should one develop.

PCH

CONFIDENTIAL

CONFIDENTIAL

General Donovan

18 October 1944

Lt. Col. Roberts

Colonel James Andrews

In accordance with your request Colonel Andrews was carefully interviewed and was asked to complete SA-1 forms.

Colonel Andrews was then referred to all branches which might have interest in his qualifications. These include Services - Colonel Strong and Mr. Ream; Communication - Major Willis; SO - Colonel Hoffman and MO - Lt. McFadden. Colonel Andrews was also interviewed by Colonel Buxton, Colonel Deering and Mr. Cheston with view to his being assigned in the Central Pacific. Commander Taylor reviewed Colonel Andrew's file but did not interview him.

None of these contacts resulted in the positive interest and it was explained to Colonel Andrews that his grade is quite a serious handicap in view of the present status of our T/O.

P.R.

P.S. Colonel Andrews was also interviewed by Colonel Pitz.

CONFIDENTIAL

TELEPHONE
NATIONAL 5261



Hotel Stratford

On Capitol Hill

25 E STREET NORTH WEST

Washington, D. C.

October 18th 1944

Brigadier General William Donovan,
Office Strategic Services,
25th and E St. N.W.

Washington, D.C.

Dear General Donovan:

Before leaving Washington I stopped at your office to pay my respects, to thank you for the many courtesies extended by you and your staff and to be excused by you. It appears that you have a cold, at present, hence I could not see you.

May I thank you then, by letter, and express the hope that your indisposition is slight and your recovery quick; and that, in some way, I may be able to join OSS?

Yours very truly,
James Andrews
Colonel USA

15.032
Anzac Club
K. Griffiths, Sec.

21 August 1944

Miss Mola Luxford
President, Anzac Club
106 West 56th Street
New York 20, New York

Dear Miss Luxford:

In General Donovan's absence I am writing
in reply to your letter of 19 August 1944. I will
see that your letter is brought to the General's at-
tention as soon as he returns to Washington.

Yours sincerely,

Duncan C. Loe
Major, AUS
Chief, Secretariat

JFA/en

Handwritten:
Hoy to
WED



106 WEST 56TH STREET
NEW YORK 20, N. Y.

Telephones, CEdarburg 5-6957
Night Connection, Circle 77411

AMERICAN HOSPITALITY CENTER FOR THE FIGHTING FORCES OF AUSTRALIA AND NEW ZEALAND

PATRONS

MR. OWEN DEED, K.C.M.G.
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HONORABLE WALTER NASH
Minister from New Zealand
London Representative
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High Commissioner from New Zealand
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MISS GRETCHEEN GREEN
MR. AND MRS. OTTO HAFNER
MRS. JOHN H. HAMMOND
MR. WILL IRWIN
MRS. OTTO KAHN
MR. EDGAR B. LANNES
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MRS. LEWIS CAM LESTARD
MR. AND MRS. MICHAEL LEWNER
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MRS. DOROTHY THOMPSON
MRS. SAMUEL AUCHINCLOSS TUCKER
MR. AND MRS. GROVER A. WHALEN
and
Messrs. AUSTRALIAN AND
NEW ZEALAND SOCIETIES

MILITARY ADVISORY COMMITTEE

BRIG. GENERAL ROY (JOHN) DILL
G.C.M. C.M.G. 1950
LIEUT. GEN. V. A. H. STUBBS
LIEUT. GENERAL HUGH A. FRANK

LEGAL COUNSEL

MR. JAMES A. FENNER

August 19th 44.

Brigadier General Wm Donovan,
Office of Strategic Services,
Washington D.C.

Dear General Donovan,

The officers of the Anzac Club, wish me to express to you, their delight in your interest in our club, and your acceptance as a member of the advisory committee. This information, and your acceptance was brought to us, by our own volunteer Mrs Larkman, and I am glad to report, also joining your staff, will be Vice Admiral Leary, who served in the Pacific Area.

We have just had more than 200 officers and men, of a special unit, under the command of Brigadier Eugene Gorman, pass through New York, in addition to our many airmen and navy. We know only too well, the enormous amount of goodwill that is being created by this exchange of hospitality.

We hope you will be able to visit our club, sometime when you are in the city, and have a cup of tea with us.

Looking forward to that time, and again thanks for your interest,

Sincerely,

Nola Laxford.

President.

OFFICERS

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MISS NOLA LAXFORD
Vice-President
MRS. WM. RADFORD JOYCE
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MR. THOMAS M. JOHNSON
Vice-President Overseas Press
MR. ARTHUR RICHARDS
Australian Press
MISS HESTER HENBELL
MR. L. B. WORTH

Mrs. O'Donnell

copy for your files - original retained
in Mr. Cheston's office.

M. Weimer

CONFIDENTIAL

Mr. Chesten

27 November 1944

Colonel Connely

Assignment for Mr. James B. Angell

This morning I talked to General MacGruder who told me he was having a chart made up to cover various job assignments in his branch and that when it was ready, he would study it with an idea of determining where Mr. Angell's talents might be used. Upon such determination he would then ask Mr. Angell to come and discuss the job with him to see whether or not Mr. Angell felt it would be a job that would interest him.

I mentioned the fact that we had a requisition here from Colonel MacGruder asking for an officer in the rank of major to serve as a liaison officer with the State Department. Unless you could get an officer who had had previous experience with the State Department, it would seem to me as though it might be better to have a civilian who could deal with the Under Secretary and the higher echelons of the State Department. A person with breeding, education, personality, etc., I think is required for such a job; and I believe Mr. Angell qualifies on these counts.

It is just one of those things that he and Mr. O'Gara didn't hit it off. He told me Saturday night that without any resentment at all, he felt very sorry he had to report here for duty when Mr. Shepardson was away. They saw eye to eye, but he understood very clearly that Mr. Shepardson couldn't change O'Gara's decision. He further commented that it was his feeling that he irritated Mr. O'Gara at the very start, when he asked him questions so sure that he had a clear understanding of what O'Gara wanted. He said he knew so little about OSS that when O'Gara gave him work to do, he thought it was a good idea to make absolutely dead sure that he understood O'Gara's will, but apparently that wasn't what O'Gara wanted and is the reason they didn't "hit it off."

You recall that I told you Jimmie Murphy has a job or two that would fit Mr. Angell. He doesn't feel, however, that these are really big enough jobs for Mr. Angell; but I think it would be better from everyone's standpoint if he would take such a job as a "stop gap." It is getting harder every day to get high grade people to come into Government work. They consider that the war is won even though it may last a while longer, and that the Government does not need them. Just as sure as anything if we let Angell leave OGC a few months from now we would be looking for somebody just like him.

I am writing this since I will be out at Walter Reed upon your return, and I know you are as anxious to get Mr. Angell placed satisfactorily as I am.

E.F.C.

CONFIDENTIAL

OFFICE OF STRATEGIC SERVICES

INTEROFFICE MEMO

TO: General William J. Donovan

DATE: 5 May 1944

FROM: Colonel E. F. Connely

SUBJECT: Mr. James B. Angell

Mr. Cheston told me to be on the look-out for a top-notch man in connection with the SI job and also you said that you wanted me to look around for some really first-class lawyers. As a result, I wrote a life-long friend of mine in Detroit to see whether or not he might be interested in coming down to discuss these two situations with you. He phoned me this morning that he will be here Tuesday and I have asked Mrs. Haight to arrange with you to set some time aside to talk to him about your ideas.

My inquiry was really a shot in the dark because for the last year and a half, Mr. Angell has been one of a three-man committee handling contracts for the Ordnance District in Detroit. The Detroit Ordnance District is the largest Ordnance District in the country and General Campbell personally picked out three outstanding citizens to handle the contract work. Mr. Angell is not quite fifty; graduated from the University of Michigan in 1916 and from the Harvard Law School in, I think, 1920 or '21. He served in the first world War with the First Division, Sixth Field Artillery, and was a Captain at the time of the Armistice. He comes from a distinguished family; his grandfather was James Burrill Angell, who for years was President of the University of Michigan and was also Ambassador to China. His uncle, James Rowland Angell, was President of the Yale University and is now with the Radio Corporation of America as an advisor. His father, who was head of the firm, Angell, Turner and Dyer, prior to his death, was a distinguished jurist and lawyer and "Jim" Angell has continued to follow in his father's footsteps. He is counsel for the Michigan Consolidated Gas Company, the Pennsylvania Railroad, the Detroit and Cleveland Navigation Company, and other important interests.

I give you the foregoing so that you may have a little idea about the man. He has an engaging personality, plenty of drive, unusually fast in his mental reactions, and has made a real financial sacrifice in serving the Government to date. He is, of course, not interested in a job from a monetary angle.

E. F. CONNELLY,
Colonel, F.A.

Chief, Personnel Procurement Branch

cc: Mr. Cheston
EFC:jc

14 March 1944

MEMORANDUM TO MR. CALHOUN ANCHUR, JR.

SUBJECT: ORDERS

1. You are hereby authorized and directed to proceed to the destination indicated in your military orders, where you will report to the Strategic Services Officer for that Theatre of Operations. You are, thereafter, to act under the instructions of the Strategic Services Officer for such Theatre.

William J. Donovan
Director, OSS

APPROVED:

APPROVED:

Morton Bodfish
Morton Bodfish
Deputy Chief, MO

J. M. Scribner
J. M. Scribner
Deputy Director, SSO

Lt. Commander G. Carey, USNR
Lt. Commander G. Carey, USNR
Acting European Theatre Officer

SECRET*Andrews, Edward W. 11.6.44*

OSS Form 3057a

OFFICE OF STRATEGIC SERVICES**INTEROFFICE MEMO**

DATE: 4 May 1944

TO: The Director

SUBJECT: Certificate and Request for OSS Orders

for Edward W. Andrews
(Individual or Group)

1. It is requested that the attached orders be issued to the above (individual, group) proceeding to NATO for duty with the SI
(Office or Branch)
as Unidentified
(Title or Capacity)

2. I certify that I have considered the qualifications of the individual(s) and find (him, them) fitted for the duties proposed. I have checked the applicable paragraph below and have furnished such other information as is required.

- ☒ a. The OSS Assessment Board has examined the individual(s) and concur in the orders for departure overseas for the duties proposed.
- ☐ b. The OSS Assessment Board has examined the individual(s) and does not concur in the orders for departure overseas for the duties proposed. Nevertheless, the undersigned believes the individual(s) should be allowed to depart and there is attached for your consideration and ultimate decision (1) the Report of Assessment Board with endorsements of Branch Chief and appropriate Deputy Director, and (2) the Report of Chief Instructor of training area.
- ☐ c. The OSS Assessment Board has not examined this individual because under applicable orders this is not required or a prerequisite to departure overseas for the duties proposed.
- ☐ d. The OSS Assessment Board has not examined this individual because, although attendance at the Assessment School is required under applicable orders, it is believed that this requirement should be waived in the present case for the reason stated below:

Walter H. Carpenter
(Office or Branch Chief)

SECRET

(30563)

OSS Form 3057

SECRET*Andrews, Edward W. 11.6.60*

OFFICE OF STRATEGIC SERVICES

INTEROFFICE MEMO

TO: **Edward W. Andrews**

DATE: 3 May 1946

SUBJECT: OSS Orders

1. You are hereby authorized and directed to proceed to the destination indicated in your official travel orders, where you will report to Strategic Services Officer, for duty with the _____ (Office or Branch). You will thereafter act under his orders and direction.

(~~Director~~ Director)

approved
RB Sheppard
for NATO

(38862)

SECRET

Andrews - 240 11, 1943
17 Aug 1943

HEADQUARTERS & HEADQUARTERS DETACHMENT
 OFFICE OF STRATEGIC SERVICES
 ROOM 2047, BUILDING Q
 WASHINGTON, D. C.

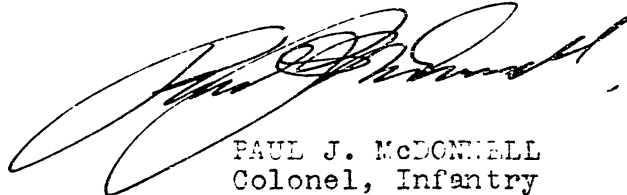
1 June 1943

MEMORANDUM:

TO : Major Doering

1. Reference is made to your memorandum of 29 May 1943 quoting the opinion of the Director regarding Naval appointment for Edward W. Andrews. It is not the desire of the OSS Military Personnel Board to enforce a strained construction of General Order No. 19. With that thought in mind the undersigned asked for the Director's guidance as to application of General Order No. 19 in the Andrews case. This request was made thru Mr. Cheston on 20 May 1943 in memorandum to Major Cliver, who was at that time in Mr. Cheston's office working on the OSS request for allotment of additional Military personnel. Copy of memorandum attached.

2. Your memorandum will be interpreted as containing the Director's approval in this case, and the Naval Liaison Office will be so instructed.


 PAUL J. McDONNELL
 Colonel, Infantry

ref. encl. - #206 ind. 1 signed 8/14

May 20, 1943

MEMORANDUM

TO : Major R. H. Oliver

Please ask Mr. Cheston to get a decision from General Donovan relative to the attached paper on Andrews, before the next board meeting. You will remember the case. Andrews was turned down for the third time Monday by the Board under General Order No. 19. Does the General want to waive General Order No. 19 in the case of Andrews? You will remember he is a contact here in the United States on the procurement of agents for overseas.

PJM

PJM/hcl

CONFIDENTIAL

*Donovan
from the Board
Jef*

Colonel Paul J. McDonnell

28 May 1943

The Secretariat

With reference to the minutes of the meeting of the Board of Officers held on 17 May 1943, especially with reference to the paragraph concerning Edward W. Andrews 4th, General Donovan has asked the Secretariat to transmit the following to you:

"I do not see how General Order No. 19 applies to Andrews. Each case must be judged on its own merits and not by a strained construction of an order."

Secretariat

BALL: Roush, 10

CONFIDENTIAL

X Navy Dept. Personnel

May 22, 1943

From: The Director of Strategic Services.
To: The Chief of Naval Personnel.
Subject: Edward Wyllys Andrews, 4th.

1. Mr. Andrews is applying for a commission in the U. S. Naval Reserve. He is employed in the Office of Strategic Services.
2. He is hereby released for service with the armed forces.
3. If qualified for appointment and is appointed, it is requested that he be certified and ordered to the Office of Strategic Services for assignment.
4. Mr. Andrews is recommended as being qualified under Special Program 28-43.
5. The nature of Mr. Andrews' duties will be such as to warrant a waiver of any non-organic physical defect and it is requested that such waiver, if required, be granted.
6. Mr. Andrews' address is:

Office of Strategic Services.
Washington, D. C.

William J. Donovan.

1000

26 September 1944

The Honorable
G. Howard Shaw
Assistant Secretary of State
Department of State
Washington, D. C.

My dear Mr. Shaw:

Reference is made to correspondence from this office dated 12 November 1942 and 8 May 1943 regarding the employment and financial arrangements of Miss Beatrice M. Anderson in connection with the activities in Stockholm, Sweden, of the Interdepartmental Committee for the Acquisition of Foreign Publications.

Miss Anderson entered on duty 1 November 1942 as an Assistant Clerk Stenographer, \$1620 per annum. It has subsequently been determined that she should have been paid a living and quarters allowance in addition to her per annum salary inasmuch as she is a United States citizen. She is therefore eligible for a living and quarters allowance of \$1296 per annum retroactive to 1 February 1943, such date having been arrived at due to the fact that the regulation governing living allowances was not issued until 30 January 1943. It will be appreciated if the necessary arrangements are made with the officials of the American Embassy in Stockholm, Sweden, to pay Miss Anderson the amount of \$540 for the period 1 February 1943 through 30 June 1943.

In accordance with Section V-45 of Foreign Service Regulations of your department, reimbursement will be made by this Agency upon presentation of Standard Form 1080.

Sincerely yours,

William J. Donovan
Director

WJD:sg
cc: Lt. Woodring (2)
Director (2)
Secretariat
Mr. Egan W.M. Mayo.

May 28, 1945

The Honorable
G. Howland Shaw
Assistant Secretary of State
Department of State
Washington, D. C.

My dear Mr. Shaw:

Please refer to my letters of November 12, 1942, and May 3, 1943, relative to salary payments to be made to Miss Beatrice M. Anderson, Assistant Clerk-Stenographer, who is employed by the Interdepartmental Committee for the Acquisition of Foreign Publications at an annual salary of \$1620. This individual is performing services in connection with the operations of this office in Stockholm, Sweden.

In accordance with the provisions of the Overtime Pay Act dated December 22, 1942, it is desired that the compensation currently paid to Miss Anderson through the facilities of the American Legation in Stockholm be increased in the gross amount of \$29.25 per month. In accordance with this arrangement, this employee will receive payment for each month of service rendered in the amount of \$164.25, less retirement deductions and the \$18.75 which is currently being applied by this office for bond allotment purposes. It is understood that the additional payment of \$29.25 is to be made on the condition that this employee works the prescribed forty-eight hours per week. This overtime payment is to be retroactive to January 1, 1945, if the requirement relative to the performance of services for forty-eight hours during each work week has been fulfilled.

Your assistance in advising the officials of the American Legation in Stockholm, Sweden relative to this change in salary arrangements regarding the employment of Miss Anderson will be appreciated.

Sincerely yours,

William J. Donovan
Director

KW
KWoodring:kmd

cc: General Donovan (2) ✓
Miss Anderson
Mr. Kilgour
Mr. Kimbel
Mr. DuRant
Pay-Roll Section
Lt. Woodring

Anderson, Beatrice 4110
X Stockholm

MAY 8 1943

The Honorable
C. Rowland Shaw
Assistant Secretary of State
Department of State
Washington, D. C.

My dear Mr. Shaw:

Please refer to my letter of November 12, 1942, regarding financial arrangements relative to the employment of Miss Beatrice M. Anderson as an Assistant Clerk-Stenographer, \$1620.00 per annum in connection with the activities in Stockholm, Sweden of the Interdepartmental Committee for the Acquisition of Foreign Publications.

This office is now in receipt of a request from Miss Anderson that \$18.75 of her salary be applied each month for the purpose of purchasing defense bonds. This arrangement is to be effective as of April 1, 1943. It will, therefore, be appreciated if necessary arrangements are made with the officials of the American Embassy in Stockholm, Sweden to reduce, effective April 1, 1943, the monthly payments being made to Miss Anderson in the amount of \$18.75. The sum of \$18.75 will be paid by the Washington Office of Strategic Services for the purchase of defense bonds in accordance with Miss Anderson's pledge.

All payments made by the Department of State in connection with the employment of this individual at Stockholm, Sweden will be reimbursed by this Office upon presentation of Standard Form 1080, Voucher for Adjustments.

Sincerely yours,

William J. Donovan
Director

WJ:Woodring:kmd

cc: General Donovan ✓
Miss Anderson
Mr. Kilgour
Mr. Eichel
Mr. DeHant
Pay-Roll Section
L. Woodring

Anderson 9110
X Salary

November 12, 1942

The Honorable
C. Wendell Shaw
Assistant Secretary of State
Department of State
Washington, D. C.

My dear Mr. Shaw:

In connection with the operation of the activities of the Office of Strategic Services at Stockholm, Sweden, we are desirous of hiring Beatrice Anderson, an American citizen residing at that location, as an Assistant Clerk Stenographer at the annual salary of \$1,620. Dr. Adele Eibre, our representative at that location who is performing work for the Interdepartmental Committee on the acquisition of foreign publications, has been advised that it will be permissible to employ this individual.

In accordance with existing procedure the Office of Strategic Services will reimburse the Department of State for all salary payments made to Beatrice Anderson. Payrolls covering her salary payments may be honored by the American Embassy at Stockholm, Sweden, upon presentation when certified by our authorized certifying officer at that location.

Sincerely yours,

KEWoodring:vap

William J. Donovan

cc: Mr. Kilgour
Mr. James B. Cpsata
Mr. Woodring

Colonel Donovan ✓
Mr. John Stacy

STANDARD TIME INDICATED
RECEIVED AT
TELEPHONE YOUR TELEGRAMS TO POSTAL TELEGRAPH



THIS IS A FULL RATE TELEGRAM
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 INDICATED BY THE RATE
 FOR THE SERVICE FOR THE SERVICE
 SYNDICATE THROUGH THE SERVICE
 ARE ESTIMATED TO BE THE SAME
 ON A RATE OF 24 CENTS PER WORD
 REGARD ATE THE SERVICE

Form 18

WY199 DL=NEWYORK NY 28 417P

1944 FEB 28 PM 5 00

GENERAL DONOVAN, OFFICE OF STRATEGIC SERVICE:

25 AND E STS NW WASHDC

HAVE TOLD CAPTAIN JOHN W APPEL OFFICE OF SUR ECU GENERAL
 1818 H STREET WASHINGTON 25 THAT HE MAY HEAR FROM

I THINK HE WOULD NOT ASK FOR AN INTERVIEW UNLESS HE
 TELEPHONED OR WIRED HIM=

OR FOSTER KENNEDY.

1818 H 25

OSS Form 1084b

DATE

6-25-45

TO:

H. G. C.

a specimen

Contents noted.
no further action
is indicated at
present time

J. S. C.

FROM:

(32816)

EXT. —

To: Captain Duncan

You will probably
want to review the whole
problem.

WJD

20 June 1945

Director's Office

(3308)

STANDARD FORM NO. 64

Office Memorandum • UNITED STATES GOVERNMENT

TO : Commander Antell

DATE: 18 June 1945

FROM : Director

SUBJECT:

Can Applebaum and Alexander be promoted?

WJD

*General -**Please see attached*

*To Captain. I am sure
You will firmly want to reserve the
whole problem. D.*

11, 904
Applebaum

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

210.4

19 June 1945

MEMORANDUM**SUBJECT: Promotions****TO : Colonel Nelson, 100 North Building**

The recommendation for the promotion of 1st Lt William Applebaum, USMCR, was recommended by the Board 12 April 1945 and the minutes approved by the higher authorities 21 April 1945.

The recommendation was then sent to the Naval Command for processing on 23 April 1945.

The Naval Command reported that they had prepared a letter to the Commandant, Marine Corps, but were told not to submit it because the Marine Corps was revising its promotion policy concerning Specialist Promotions. We have received no further information from the Naval Command that the policy has been changed. In the meantime, Lt Applebaum's papers are being held by the Naval Command.

It is my opinion that Lt Applebaum cannot be promoted until -

1. The Marine Corps revises its policy.
2. Until such normal time has elapsed that he will be considered by the Selection Board in the routine manner.

It may be added that the Director has attempted to get Maj Frederick B Willis, USMCR, promoted with no avail.

In the case of Alexander, it is assumed that this officer is Lt (jg) L T Alexander of RAD Branch.

No papers have been submitted to the Officers Board.

Checking with the Naval Command the last Alnav took in all officers who were in rank as of 1 January 1944. Lt Alexander's date of rank is 2 February 1944.

The Naval Command is of the opinion that in the normal course Lt Alexander may be promoted in either the next Alnav or the one after that. This should be no later than 1 August 1945.

It would be inadvisable to request a "Spot" promotion under such circumstances.

Edmund J. Fung
EDMUND J. FUNG
Major, AGO

Receiver, OSG Board of Officers

✓ Applbaum = Before Board
4/9 & 4/12

Rec Sent To Noyes for
Processing 4/23

4/19 L. T.

19 to 18 Months H/nao
Last H/nao Jan 1, 1944
Feb, 1944
1st of Aug



STANDARD FORM NO. 64

Office Memorandum • UNITED STATES GOVERNMENT

DATE: 18 June 1945

TO : Commander Antell
FROM : Director
SUBJECT:

Can Applebaum and Alexander be promoted?

JJD

General - please see attached

*To Capt. Applebaum. Don't know
you will promote him to major or
lieut. colonel.*

17.2.45
B. Hartshorne

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

OK CH

To: Mr. Charles S. Cheston 31 July 1945

From: Richard Hartshorne *RH*

Subject: Army War College Request for Translation of
X "Friedenstagebuch des IX. Armeekorps."

At your suggestion I called Colonel Gibson about this. I told him that there was practically nothing in it that would relate it to the work of OSS, and I would suppose relatively little that would be of value to the Army War College. When I told him however that it did discuss in a general way the organization of a corps and the procurement of equipment, he said that that was the kind of material the Army War College was interested in. He was good enough to recognize that we could not be called upon to spend a considerable amount of professional time of our German staff, who are under heavy commitments for work on war crimes, for materials that would not contribute to our work. I suggested that G-2 is concerned directly with military matters and might have sufficient interest in it to undertake the work. He said he would try that but doubted whether they would be interested in something that was of historical concern only.

I might add that our German specialist who looked it over more carefully than I did is convinced that it was very carefully prepared not to include any matters that would seriously have been regarded as secret in Germany at the time, even though the volume was classified by the Germans as secret. We are sure that any specialist on Army matters who had command of German would read it through rapidly and extract a very few items worth reserving. Let me, for example, just translate one paragraph which I picked at random:

"The lack of active officers, who cannot be produced over night, made it necessary to give special attention to setting up the Reserve Officers Corps. As early as the summer, and especially the fall of 1935, the General Command had concerned itself with the development of the Officer Corps. By means of a course held in the fall of 1935, it was possible to bring in 1400 former officers in the Corps to refresher or reserve exercises. In addition there were held special courses concerning transport exercises, etc. Twice a month instruction was given to former officers for the purpose of informing them of the regulations, to

-2-

give them practice in the production of graphic transport plans, and to educate them by practical experiences and film lectures concerning the motorized transportation in the Kassel Area."

Colonel Gibson concluded that we should return the volume to him and that he would ascertain whether G-2 would be interested in translating parts of it for them, and he repeated again that he recognized that we could not take our personnel off work for which we were committed in order to handle this job.



ARMY WAR COLLEGE
WASHINGTON, D. C.

17293a
Army War College
A. Gibson



27 July 1945.

Subject: X Translation of X "Friedenstagebuch des IX. Armeekorps."

To: Mr. Charles S. Cheston, Acting Director, Office of Strategic Services, Administration Building, 26th and E Streets, W. W.

1. Reference is made to telephone conversation thursday afternoon, 26 July, between the Assistant Director, Office of Strategic Services, and Colonel A. Gibson, Librarian, Army War College, regarding the translation of the important book recently received by the Library from our forces in Germany, "Friedenstagebuch des IX. Armeekorps."
2. I am furnishing the Acting Director with the book herewith by messenger.
3. It is requested that if practicable six typed or photostat copies of the translation be furnished the Library.
4. I feel sure this translation will be of great value not only to the Army War College, but to our National Defense Agencies as a whole.

A. Gibson
A. GIBSON
Colonel, C.W.S.
Librarian

lgw

THE LIBRARY
ARMY WAR COLLEGE
WASHINGTON, D. C.

172234
Army War College

27 July 1945.

Subject: Translation of "Friedenstagbuch des IX. Armeekorps."

To: Mr. Charles S. Cheston, Acting Director, Office of Strategic Services, Administration Building, 25th and E Streets, E. W.

1. Reference is made to telephone conversation thursday afternoon, 26 July, between the Assistant Director, Office of Strategic Services, and Colonel A. Gibson, Librarian, Army War College, regarding the translation of the important book recently received by the Library from our forces in Germany, "Friedenstagbuch des IX. Armeekorps."

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A. GIBSON
Colonel, C.W.S.
Librarian

lpw

17,57
REMARKS: VARI, VIDI, VAGAY
Unrecolored - published by online-law

CANAL

1/10/45

MR. CHARLES S. CHESTER
Acting Director, O.S.B.
Administration Bldg.,
20th & E sts., W. W.

Charles S. Chester
per M. A. H. H.

RECEIVED FROM THE ARMY WAR COLLEGE THE MATERIAL LISTED ABOVE

10-8,79

17272
 HEDGEMAN: VENT, VIDI, VIOH

Unreliable - published by Calum-Law

CANCELLED

7/13/48

MR. CHARLES S. CHESTON
 Acting Director, O.S.S.
 Administration Bldg.
 25th & E sts., N. W.

Charles S. Cheston
per M. A. Kelle

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TELETYPE UNIT HAS IN ADDITION

WA 712.5 A G 5 121524

Charles S. Cheston
Acting Director

7-27-48 aJA & MR. CHARLES S. CHESTON
 Acting Director, O.S.S.
 Administration Bldg.
 25th & E sts., N.W.

RECEIVED FROM THE ARMY WAR COLLEGE THE MATERIAL LISTED ABOVE

10-8479

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THE LIBRARY,

ARMY WAR COLLEGE,

WASHINGTON, D. C.

1 August 1945

Lt. Thrun:

Pursuant to General Magruder's instructions, we have forwarded to CID two copies of the book "Veni, Vidi Vichy", by Raymond Brugere, to be placed on the "inside" list. We have also sent CID copies of Gen. Smith's and Col. Gibson's letters.

Your original file on this subject is herewith returned to you.

✓ *CFX.*
C. Thom, Jr.

John Magruder, Brig. Gen.
Deputy Director, OSS -- Intelligence Service

(8636)

COL. ROBERTS

22 Sept. 1944

W. J. DONOVAN

Miss Gregor Armstrong

Here are the papers on Miss Gregor Armstrong, now at Camp Ritchie, Md.

Her father, Hamilton Fish Armstrong, is going to London with the rank of Minister to be on the European Advisory Board.

This girl will be well qualified for France. Will you look into the question of getting her available for duty overseas?

W.J.D.



file

ARMY WAR COLLEGE
WASHINGTON, D. C.

17293



30 July 1945.

Subject: Book entitled "Veni, Vidi Vichy," by Raymond Brugere.

To: Mr. Charles S. Cheston, Acting Director, Office of Strategic Services, Administration Building, 25th and E Streets, N. W., Washington 25, D. C.

1. Reference is made to telephone conversation this date between the Acting Director, Office of Strategic Services, Mr. Charles S. Cheston, and the Librarian, Army War College, Colonel A. Gibson, in regard to photostating copies of the French book entitled "Veni, Vidi Vichy" by Raymond Brugere.

2. I am enclosing a copy of a letter from our Military Attache in France, Major General Ralph C. Smith, which characterizes the book. He has asked that if practicable we furnish him five photostat copies.

3. Would it be practicable for the Office of Strategic Services to photostat the book, giving this library nine copies and retaining such number as may be desired by the Office of Strategic Services?

4. Reference is made to the last paragraph of General Smith's letter which states: "Although the book has no classified rating, it shall not be put on the shelves available to the general public prior to 1947."

A. Gibson
A. GIBSON
Colonel, C.W.S.
Librarian

Enclosures:
Book entitled
"Veni, Vidi Vichy"
by Raymond Brugere.
Copy of letter from Gen.
Smith, dated 27 July 1945.

lpw

THE LIBRARY
ARMY WAR COLLEGE
WASHINGTON, D. C.

17 45

30 July 1945.

Subject: Book entitled "Veni, Vidi Vichy," by Raymond Brugere.

To: Mr. Charles S. Cheston, Acting Director, Office of Strategic Services, Administration Building, 25th and E Streets, E. W., Washington 25, D. C.

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Enclosure;
Book entitled
"Veni, Vidi Vichy"
by Raymond Brugere.

Copy of letter from Gen.
Smith, dated 27 July 1945.

A. GIBSON
Colonel, G.W.S.
Librarian

COPI for Mr. Charles S. Whetstone, Acting Director, Office of Strategic Services.

27 July 1946

Subject: Book "Veni, Vidi Vichy" by Raymond Brugere

To: Colonel Adeline Gibson, Library, Army War College, Washington, D. C.

1. The enclosed book "Veni, Vidi Vichy" was loaned me by General Louis Fortier. It is the memoirs of a French Diplomat, covering the period from 1939 to July 1944. I consider it an important historical document. It is not available for sale in Paris at this time. DeGaulle has asked Brugere not to put the book on the market because of its criticism of Americans and American policy.

2. Although the book has no classified rating, it should not be put on the shelves available to the general public prior to 1947.

Incl:
Book

RALPH C. SMITH
Major General, USA

Area 3 14/12/44

OFFICE OF STRATEGIC SERVICES

SECRET
reclassified
Brown, ...
Tofte, ...

INTEROFFICE MEMO

TO: General William Donovan

DATE: 24 March 1944

FROM: Lt. James A. Hamilton J.H.

SUBJECT: Returned OSS Operators

This memorandum deals primarily with Captain Gordon Brown and Captain Hans Tofte, and secondarily with Major Louis Huot.

Station S is concerned with the evaluation of men. In the case of returned operators it is assumed that we are to analyze their past actions and motives, and make recommendations for their rehabilitation and possible usefulness to OSS. Nothing in this memorandum should be construed as bearing on administrative matters or plans.

In addition to the tests and psychiatric interviews conducted by my associates, I spent four hours with each man individually, listening to his story. Insofar as the stories bore upon the same events, they checked in the most minute detail.

Brown and Tofte represent the epitome of an OSS operator: fearless, superlatively competent, profoundly loyal to their country, and with a very special and personal loyalty to the Director of OSS. Each subjected himself repeatedly to the greatest hazards. Such deviations from channels or orders as may have occurred were made for the highest motives, and in the belief that these deviations were in conformity with specific instructions and intentions of the Director, and the vital interests of the war.

These men of real accomplishment have not had an opportunity to present their side of the case. They feel that they were justified in their actions. Their loyalty and faith in OSS and its Director are undiminished. But psychologically, they are baffled and confused. Brown in particular has apparently been hurt, although he does not bring this up spontaneously.

Huot is in a somewhat different category. Although equal to Brown and Tofte in basic qualifications, his great drive and autonomy might interfere with the smooth working of some organizations. In the proper place, he has tremendous capabilities. In the present situation his personality has greater resiliency.

Recommended Action:

That these men, especially Brown and Tofte, be called in by

SECRET

-2-

you, commended for their successes, and be given an opportunity to explain the actions which resulted in their difficulties. This is recommended as an essential measure for obvious psychological reasons, irrespective of the merits or justice of their case.

The above individuals raise a problem which is pertinent to the evaluation of new men at Station S. If we choose men of high individual initiative, mental courage, intelligence and capacity for quick judgment and action, we cannot at the same time expect a high degree of submissiveness.

Attachments:

Station 5 reports on Brown, Tofte, and Huot.

13-00001 R000100130002-8

141234
Area F
SECRET

HEADQUARTERS AND HEADQUARTERS DETACHMENT
OFFICE OF STRATEGIC SERVICES
DETACHMENT "F"
Washington, D.C.

25 March 1944

SUBJECT: Report of Explosion and Flares

TO : Commanding Officer, Hq and Hq Detachment, OCS, Wash. D.C.

1. At 2320 hours, it was reported to me by Lieutenant Blascak that he had received an inquiry by telephone regarding the firing of flares at this Detachment and whether or not there was a problem scheduled for that night. This office was not informed that a problem was scheduled for the evening by either MO or OG, therefore, Lieutenant Blascak gave a negative reply. Upon investigation, it was found that MO did have a problem that evening but no report was submitted to the Detachment Commander of that fact. The problem started at 2000 hours, 24 March 1944, and comprised of four students with Lieutenant French, the MO Weapons Instructor, in charge. These students were required to write leaflets under simulated battle conditions. Two ground flares and four Very lights were fired over a period of one hour. No explosives or blank ammunition of any kind was used. Mr. Harrison, Chief Instructor basic MO course, stated that he was given a curriculum which included a night problem. This night problem was to include the writing of leaflets, radio script, and other propaganda under simulated warfare conditions.

2. The explosion in question was that fired at 2129 hours by time charge by Ford Bacon & Davis. Ford Bacon & Davis are currently experimenting with 2 lb. charges of Torpex upon urgent request of OCS. See report of Mr Noddin which is attached.

3. Lieutenant Clark and Mr Olsen of the Security Office arrived at approximately 2330 hours to investigate the explosion and flares. The information given to the two agents of the Security Office, was the same as that contained in the body of this letter and the attached statements.

Albert R. Scaramucci
ALBERT R. SCARAMUCCI
2d Lt., A.G.D.
Acting Detachment Commander

3 Incls.
Incl 1, Report, Lt French (trip)
Incl 2, Report, Mr Harrison (trip)
Incl 3, Report, Mr Noddin (trip)

SECRET

SECRET

Problem started at 2000 hours, 24 March 1944. The students were required to run a short map problem of five legs. At the end of the last leg there was an old ruined house. The students were required to write leaflets in the house under simulated battle conditions. Two ground flares and four Very lights were fired over a period of one hour, from 2100 to 2200. The old house was booby-trapped with firing devices. No explosive or blank ammunition of any kind was used. Previous to the firing of the flares, a plane was observed overhead with four searchlights converged on it and following its line of flight. This plane had nothing to do with the problem at Area "F".

George D French Jr

GEORGE D. FRENCH, Jr.
1st Lt., C.E.
Weapons Instructor

SECRET

When I reported for duty as Chief Instructor of the basic school in MO, I was given a curriculum which included a night problem. This night problem was to include the writing of leaflets, radio script, and other propaganda under field conditions with some simulation of active warfare. In the schedule, Friday night, 24 March 1944, was assigned to the night problem.

During the afternoon, I set up intelligence for students Wally, Healy, Jack, and Douglas. Sergeant Rene C. Grammel set up a compass run ending in a ruined house. He made sketches of the area for the students.

At 2000 hours, the students in charge of Lt. George French started on the problem. During the problem, Lt French reports that two ground signal flares were fired and four Very pistol flares. The students reported back to me within acceptable leaflet and radio script at 2200 hours.

Although we had been instructed to include in the curriculum such a night problem as the one under discussion, we had not been informed the specific permission was necessary from any source for the carrying out of the problem. Flares had been fired in similar problems at Area "X", where I had been previously assigned.

W. D. Harrison
W.D. HARRISON
Chief Instructor
Basic MO Course

SECRET

Ford Bacon & Davis, Inc.
Maryland Research Laboratories Activities

Our laboratories are working under Division 19 of NDRC and in cooperation with (1) Research and Development of O.S.S., and (2) the British.

Among the various gadgets subjected to tests are those involving the use of explosives. Until recently, no explosive charges have been fired after 5:00 PM, and one of these, a test shot to determine extent of local damage, has comprised a 10 lb charge. The others have been 6 lb and under. All of these charges have been fired in a special firing pit well surrounded by hills so that no damage can occur to the surroundings.

Starting March 18, 1944, at the urgent request of O.S.S., 2½ lb charges of Torpex with delayed detonators have been tested. These charges have been placed on a dam especially built for the purpose so that they would be 5 feet under water at the time of detonation. This dam site also is well surrounded by hills. In addition, a special detail of Army guards was supplied through O.S.S. to keep intruders away from the site. To date four such charges have been fired and the dates and times they fired were as follows:

<u>CHARGE</u>	<u>DATE</u>	<u>TIME CHARGE FIRED</u>
1	3/18/44	9:29 PM
2	3/21/44	10:23 PM
3	3/23/44	10:25 PM
4	3/24/44	3:45 PM

All of these charges had 6 hour delay detonators and it was not possible to set them in time to fire earlier and still meet the dead-line for the completion of the tests.

At the present time, further tests involving such long delays are not anticipated.

We are convinced that no damage other than the noise can result from such shots, but welcome an investigation for suggestions regarding elimination of justified complaints.

G. A. Noddin

GEORGE A. NODDIN
Charge of the Explosive Group
for Ford Bacon & Davis, Inc.

SECRET

SS Form 4151

Date 6 Mar 44To: General Donovan

Attached are cables relating to
to Colonel Arnold together with
comments of Col. Connely and Mr.
Cheston. Mr. Cheston has asked
Col. Connely to interview Col.
Arnold in Algiers.

Col. Huntington does not know
Arnold.

RT
RT
CONFIDENTIAL

Office of the Executive Officer

(30449)

Arnold, Col. Elijah G 18, 752

OFFICE OF STRATEGIC SERVICES

File

INTEROFFICE MEMO

TO: General W. J. Donovan
FROM: Charles S. Cheston
SUBJECT: Colonel Elijah George Arnold, 09748

DATE: 28 February 1944

Attached is all the information I have been able to obtain regarding Colonel Arnold, which, unfortunately, is rather sketchy. As this officer is in Algiers, I have suggested to Colonel Connely that he interview him when he reaches Algiers; and if he thinks he is an officer we can use in the Far East, I have asked him to recommend him to one of the branches here on his return, unless you have some other thoughts in the matter.

CS
Charles S. Cheston

MAIL LED 50 MAR 11 1944

File

SECRET*Arnold, Col. Elijah Geo*
*18. 752***OFFICE OF STRATEGIC SERVICES****INTEROFFICE MEMO****TO:** Mr. Charles S. Cheston**DATE:** 25 eb 1944**FROM:** Colonel E. F. Connely**SUBJECT:** Colonel Elijah George Arnold, 0974c

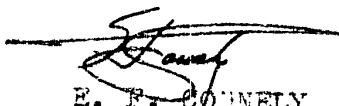
In regard to the cable received from Colonel Edwin, we have looked into the record of Col. Arnold and find the available information pretty sketchy.

He was born August 24, 1891, was a midshipman in the Navy from 14 July 1911 to 22 January 1912. There is no record as to why his services were terminated shorter than the usual enlistment term.

He was appointed an army officer 26 October 1917, according to his 201 file, at the suggestion of some members of Congress. He became a First Lieutenant 15 November 1917; Captain 23 June 1921; reverted to First Lieutenant 15 November 1922; became a Captain 23 January 1928; Major 1 July 1937; Lieutenant Colonel 26 October 1940, and Colonel (temporary) shortly thereafter. He has had wide service in various parts of the country and served one tour of duty in China. He does not have any language facility. Both his 201 file and the file in Infantry Headquarters discloses this fact. In late 1940, he was transferred to the Transportation Corps and became CO of the Boston Port of Embarkation. Effort was made to secure some personal opinions from officers in the ground forces without avail.

Contact was made with the Personnel Office, Transportation Corps, Major Amable; and he reported this morning that since Colonel Arnold was overseas, they had no record of any kind concerning him other than his APC Address. His efficiency card and so forth are overseas. Infantry personnel reported that his efficiency records were good.

If desired, further effort will be made to find an officer in one of the staff offices that might know Colonel Arnold, but the trouble is that his contemporaries are for the most part assigned elsewhere and not available for information purposes.


E. F. CONNELLY,
Colonel, FA,

Chief, Personnel Procurement Branch

cc: Lt Col Gregory

SECRET

Colonel Elijah G. Arnold, 09748

Born August 24, 1891.

(Federal: Midshipman U. S. Navy 14 July 1911 to
22 January 1912)

Colonel AUS 25 September 1942.

2nd Lt., Inf, 26 October 1917; accepted 14 November,
1917.

1st Lt. (temp) 15 November 1917.

1st Lt. 4 June 1919.

Captain, 23 June 1921; (a) 1st Lt. (Nov. 18, 1922)

Captain, 23 January 1928.

Major, 1 July 1937.

Lt. Colonel, 26 October 1940.

*No given to file show
many overprints & must have
no language family according to file
of in no way obscuring.*

Colonel Elijah G. Arnold, 08748

Born August 24, 1891.

(Federal; Midshipman U. S. Navy 14 July 1911 to
22 January 1912)

Colonel AUS 25 September 1942.

2nd Lt., Inf, 26 October 1917; accepted 14 November,
1917.

1st Lt. (temp) 15 November 1917.

1st Lt. 4 June 1919.

Captain, 23 June 1921; (a) 1st Lt. (Nov. 18, 1922)

Captain, 25 January 1928.

Major, 1 July 1937.

Lt. Colonel, 26 October 1940.

Col. Hartel does not
know this officer & suggests
that Col. Connely may be able
to interview. - Have asked
for Hq. abstract on him.

OSS
Form 69 (Revised)

OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE February 28, 1944

FROM

GUSTAV, CAIRO

TO

OFFICE OF STRATEGIC SERVICES

PRIORITY

ROUTINE

DEFERRED

DISTRIBUTION

IN 3983

(FOR ACTION)

(FOR INFORMATION)

DIRECTOR

SECRETARIAT, COMBLY, GRUDIR,
SCRIBER, NATO, FETO

U. S. GOVERNMENT PRINTING OFFICE 10-37883-1

RECEIVED IN CODE OR CIPHER

CONFIDENTIAL

#22161. From Glavin to Donovan.

Colonel Arnold is a good leader, with both energy and initiative. Although he has had fine staff experience and is a capable and experienced infantry officer, he has not served as an attache or worked in contact with the State Department. Under these circumstances, I think that he should not be assigned as Senior or Principal Representative for OSS. He should, however, be equipped to undertake the organization and maintenance of an OSS Unit in the area in which OSS objectives would profit from his army contacts and derive advantage from his army training. He is not looking for promotion, and we would be glad of the opportunity to assume the responsibility for this sort of mission.

CONFIDENTIAL

TOR: 2/28/44 2:40 PM

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARIAT

OSR
Form 69 (Revised)

OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE February 22, 1944

FROM

EXDET, ALGIERS

TO

OFFICE OF STRATEGIC SERVICES
DISTRIBUTION

PRIORITY
ROUTINE
DEFERRED

IN-3563

(FOR ACTION)

(FOR INFORMATION)

DIRECTOR,

SECRETARY T. CONNELLY, MAGRUDER,
SCRIBNER, NATO, PERC.

U. S. GOVERNMENT PRINTING OFFICE 16-57084-1

RECEIVED IN CODE OR CIPHER

SECRET

#23124. For Donovan from Slavin.

Colonel Elijah George Arnold, 09740, once in infantry and now trans corps, is an experienced officer and has served with the 15th infantry in China. You may be interested in transfer from this theater and possibly find him very useful in liaison work with ----- forces in China or in India. You can obtain information on his background from the Army Bluebooks and Army Register. In '37-'38, when he was a battalion commander, we served together in the 16th infantry. He is now assigned to Algiers and for temporary duty on Classification Board at Oran. Formerly he was working for the MEEB in Bizerta. Though he is aware that he cannot be given a combat assignment, he wants very much to travel. He has not been given any promises beyond being told that his request would be sent on for your consideration. I personally would recommend that you ask Colonel Haskell to see him here when he passes through on his way to Moscow and forward you his own conclusions so that you may compare them with my own.

66 letters missing;
also received 1944
FOR: 2/22/44 10:00 P.M.

IT IS FORBIDDEN TO REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARIAT

Ch. 2, 1st

19 February 1944

MEMORANDUM

TO: Maj Lt. Elton W. Archer

SUBJECT: Orders

1. You are hereby authorized and directed to proceed to the destination indicated in your military orders, where you will report to the Chief of OSS for that theater of operations. You are, thereafter, to act under the instructions of the Chief of OSS for such theater.

G. EDWARD LITTON
Acting Director

APPROVED:

J. W. Scribner
Deputy Director, SSO

William P. Davis, III, Lt. Col., FA,
Deputy Chief, SO

Carl O. Hoffmann, Major, AUS,
Far East Theater Officer

SECRET

Mr. M. I. McHugh

Mr. Sulloway

Procurement policy regarding High Level Auditory Systems.

12, 430A
Summary, Engineering Dept.
X Western Electric Co.
X High Level Auditory Systems
 25 January 1945
X 1000, Dept. of Procurement

The Acting Director has considered the question raised by paragraph #8 of your memorandum, dated 18 January, 1945, concerning the contract with Western Electric for High Level Auditory Systems, and has decided that the contract should now be cancelled.

Your memorandum on which Mr. Cheston's written authorization appears, will be retained, together with other pertinent papers, in the Director's files.

A. W. Sulloway
 Ass't. Chief, Secretariat

CC: Mr. Louis Room

SECRET

OSS Form 4151

Date 1/24To: Mr. Cheston

Doering & I agree
with Lowman & Mann
that contract be
cancelled

298

Office of the Executive Officer

(30449)

To: _____

Speak to Lema
& Mann

Before acting. also
forming

Cal

Director's Office
OSS Form 3044
(3308)

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

12.8.45
SECRET

MEMORANDUM

18 January 1945

To: Colonel G. Edward Buxton
From: Chief, Procurement & Supply Branch
Subject: Procurement policy regarding High Level Auditory Systems

1. In order to acquaint you with the full background of the above subject, the chronology and chief facts surrounding Office of Strategic Services' procurement thereof appears below.

2. Under memorandum of 1 November 1943 signed by you, a letter of intent was issued to Western Electric Company for two (2) High Level Auditory Systems at an authorized expenditure of \$20,000.00. Said letter of intent was signed by you and accepted by an authorized representative of Western Electric Company.

3. Upon completion of the system contracted for, a question of policy arose as to whether procurement of all sonic equipment should be accomplished solely by the Signal Corps, as the representative of the Government.

4. As a result of the foregoing, a determination was made by the Joint Security Control that procurement of all sonic equipment should be accomplished by Signal Corps. As a consequence, it was decided that the Signal Corps would issue a contract for the equipment covered by Office of Strategic Services letter of intent above mentioned (18 UN-VMC). It was further agreed that upon the issuance of such a contract by the Signal Corps, the Office of Strategic Services would terminate its commitment with Western Electric Company. You will recall that in the interim a letter of intent had been placed with the same company for 18 systems. You will recall further that the work thereunder was suspended by a telegram dated 23 March 1944 to the contractor, signed by Mr. Mayo for the Office of Strategic Services. This action was authorized by Communications Branch.

5. Later under memorandum dated 26 July 1944, Communications Branch requested that the contract for 18 systems be cancelled in its entirety as it felt that the Office of Strategic Services could expect the cooperation of the Signal Corps and Joint Security Control in procuring or obtaining access to such sonic equipment.

6. This matter was then referred to the Director, as it was the understanding that the Director was interested in sonic equipment and felt that consideration obtained for procurement bein affected by the Office of Strategic Services.

SECRET

SECRET

Colonel G. Edward Burton

- 2 -

18 January 1945

7. Under memorandum of 10 August 1944, this office was advised by the Secretariat that the Director did not wish the outstanding contract for these systems to be cancelled at that time.

8. Procurement & Supply Branch has been contacted by Western Electric Company with increasing frequency to the end that said company now wishes a definite statement from the Office of Strategic Services as to whether they may expect an outright cancellation or a directive to proceed with procurement. Your advice is requested.

M. I. McHugh
M. I. McHugh

APPROVED:

L. M. Ream

Louis M. Ream
Deputy Director
Administrative Services

Approved

Charles S. Chertm

Acting Director

SECRET

Mr. W. M. Mayo
Secretariat

Contract OSS 598.

In reply to your memorandum of 28 July 1944, with reference to procurement policy regarding High Level Auditory, this is to advise you that General Donovan does not wish the outstanding contracts for these systems to be cancelled at this time.

Duncan C. Lee
Major, AUS
Chief, Secretariat

Attachment

CC: Lt. McPadden
ea

Donovan's memorandum
X (Donovan's memorandum)
X High Level Auditory
10 August 1944
X (Donovan's memorandum)

OSS Form 4151

Date 9 AugustTo: MAJOR LEE

Ned Putzell, tells me that the General does not wish the order for the Junior Heaters cancelled at the present time. Could you please advise Mr. Mayo and Lt. McFadden, and place this among the matters to call to the General's attention upon his return.

OCD

Office of the Executive Officer

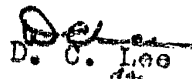
(30449)

SOS FORM 4001a

Date 3 August 44To: Lt. McFadden

The attached memorandum from Mr. Mayo is referred for the comments of your branch. It will be appreciated if you will return this to the Secretariat by the close of business on Saturday so that it will be ready for Colonel Doering's consideration when he returns to his office on Monday.

Attachment


D. C. Lee

Office of the Secretariat

(9139)

OFFICE OF STRATEGIC SERVICES

WASHINGTON, D. C.

23 July 1944

SECRETARIAT

39 3/10
1944 AUG 1 PM 1 19

Memorandum

OSS

From: Chief, Procurement and Supply Branch

To: Lt. Col. O. C. Doering

Subject: Procurement policy regarding High Level Auditory

1. In accordance with memorandum of 1 November 1943 signed by G. Edward Buxton, Assistant Director, a Letter of Intent was issued to the Western Electric Company covering two (2) High Level Auditory Systems, an expenditure of \$20,000.00 being authorized. Said Letter of Intent was signed by Colonel Buxton and accepted by an authorized representative of the Western Electric Company.

2. Upon completion of the system contracted for a question of policy arose as to whether the Signal Corps or the Office of Strategic Services was the proper contracting agency. My understanding is that this question arose as a result of a policy determination by Joint Security Control that the procurement of all sonic equipment be accomplished only by the Signal Corps as contracting agent of the Government.

3. Office of Strategic Services, Signal Corps, and Joint Security Control met in conference at the office of Lt. Comdr. Burris Meyer and it was there decided that the Signal Corps would issue a contract for the equipment covered by Office of Strategic Services Contract 18 UN-VMC (above Letter of Intent). It was further agreed that at such time as a contract was issued by the Signal Corps, the Office of Strategic Services would terminate its commitment to Western Electric Company. In the interim, as a result of a requisition initiated by MO Branch, another Letter of Intent was issued to Western Electric dated March 2, 1944 for eighteen (18) High Level Auditory Systems. Pursuant to a request from Communications Branch work under this contract was suspended by telegram dated 23 March 1944 to the Contractor signed by Mr. Mayo for the Office of Strategic Services.

4. This office is now in receipt of a memorandum from Communications Branch requesting that Contract OSS-598 be cancelled in its entirety. Recommendation for cancellation of this contract originated from Colonel Mann and is concurred in by Colonel Lowman, as it is felt by Communications Branch that the Office of Strategic Services can expect the cooperation of the Signal Corps and Joint Security Control in procuring or having access to such sonic equipment.

Lt. Col. O. C. Doering

- 2 -

28 July 1944

5. It is the understanding of this office that General Donovan is extremely interested in this type of equipment and feels that procurement should be undertaken by the Office of Strategic Services. It appears, therefore, that a question of procurement policy is involved, concerning which this office awaits your determination or advice.

W. M. Mayo.

W. M. Mayo
Chief, Procurement and
Supply Branch

Gen. Donovan stated that contract should not be cancelled at this time. He has written indication for it that it will be made available for use. Equipment as may be necessary.

OSS Form 4151

Date 7/10To: General

Colonel Munroe asked me to
substitute the following date in
the attached letter:

1330 July 17, 1945

EJP

*New Thursday, July
19 ~~at~~ 1:30.
EJP Ret*

Office of the Executive Officer

7/16

(30449)

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21ST & VIRGINIA AVE., N. W.
WASHINGTON 25, D. C.

ANSCOL
352.13
(450)

2 JUL 1945

Major General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

Dear General Donovan:

We are again calling upon you to address the Army and Navy Staff College, to give our present officers pertinent information on the Office of Strategic Services. It is my hope that you can come yourself, but if your pressing duties preclude this will you designate someone on your staff to do so?

I have scheduled your talk on "Office of Strategic Services" for Monday, 9 July 1945. I hope that this time will prove satisfactory to you. Will you let me know?

Sincerely yours,

J. L. DeWitt
J. L. DEWITT
Lieutenant General, U. S. Army
Commandant

Ed. Munroe called to request the following time, he substituted above:

1330 July 17 th

ETP/RET

✓ Hold for

12, 135

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25. D. C.

16/20

2 JUL 1945

Major General E. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

Dear General Donovan:

We are again calling upon you to address the Army and Navy Staff College, to give our present officers pertinent information on the Office of Strategic Services. It is my hope that you can come yourself, but if your pressing duties preclude this will you designate someone on your staff to do so?

I have scheduled your talk on "Office of Strategic Services" for 1045 Monday, 9 July 1945. I hope that this time will prove satisfactory to you. Will you let me know?

Sincerely yours,

J. L. DeWITT
Lieutenant General, U. S. Army
Commandant

25 April 1945

Lieut. General J. L. DeWitt, USA
Commandant
Army & Navy Staff College
New War Department Building
21st & Virginia Ave., N. W.
Washington 25, D. C.

My dear General DeWitt:

I have your letter of 21 April
and shall be glad to appear on Monday.

Sincerely,

William J. Donovan
Director

AMCOOL
352.13
(261)

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON 25, D. C.

12.135
Army, Navy Staff
15/kt

APR 21 1945

Major General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

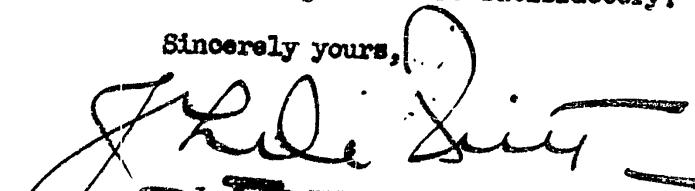
Dear General Donovan:

We are again calling upon you to address the Army and Navy Staff College, to give our present officers pertinent information on the "Office of Strategic Services." I feel this is an imposition upon your time and your disposition, as you have been very good about giving this talk before; however, we have come to consider this presentation as an integral part of our instruction.

I hope that you can come yourself, but if your other duties preclude this possibility will you designate someone on your staff to do so?

The talk on "Office of Strategic Services" is set for 1045 on Monday, 30 April 1945. Will you let us know if you can make this presentation and if these arrangements are satisfactory?

Sincerely yours,


J. L. DEWITT
Lieutenant General, U. S. Army
Commandant

Arch
76/14

Monday, April 30, 1945

100-100000

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55.13
(261)

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25. D. C.

16/kt

APR 21 1945

Major General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

Dear General Donovan:

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I hope that you can come yourself, but if your other duties preclude this possibility will you designate someone on your staff to do so?

The talk on "Office of Strategic Services" is set for 1945 on Monday, 30 April 1945. Will you let us know if you can make this presentation and if these arrangements are satisfactory?

Sincerely yours,

J. L. DeWITT
Lieutenant General, U. S. Army
Commandant

OSS Form 4001
(Rev. 7/27/44)

OSS SECRETARIAT - ROUTE SLIP

DATE 2/21

TO	NAME	INITIALS
(2)	O. C. Doering, Jr.	
(1)	L. J. Monigan	
	E. J. Putzell, Jr.	
	R. Thrus	
	D. C. Lee	
	J. W. Auchincloss	
	W. B. Kantack	
	W. H. Miley	
	P. F. Pugliese	
	A. W. Salloway	
	J. B. Donovan	
	A. W. Asmuth, Jr.	
	A. L. Dart	
	H. H. Hamilton	
	L. R. Houston	
	C. S. McClelland	
	J. L. McDonnell	
	J. P. Schoemer, Jr.	
	Secretariat Files	
	Director's Files	
	O. G. C. Files	

Gu...
gony

(23695)

ANSGOL

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(109)

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21ST & VIRGINIA AVE., N. W.
WASHINGTON 25, D. C.

16/kt

FEB 17 1945

Major General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D. C.

Dear General Donovan:

Our instruction at the Army and Navy Staff College is not complete without your talk on the "Office of Strategic Services." I know that many things are now occupying your time, but I hope that you can give the presentation to our present group of officers.

In the event that you cannot give this talk yourself, will you designate someone on your staff to do so? Colonel David Bruce gave an excellent presentation to the last Class.

We have set aside the period at 0845 on Tuesday, 13 March 1945, for this talk. Will you let me know if you can make this presentation and if these arrangements are satisfactory?

Sincerely yours,

J. L. DeWitt
J. L. DeWITT
Lieutenant General, U. S. Army
Commandant

*In General's letter to the Staff on Feb. 17, 1945
not accepted. Secretary has date not taken
on calendar.*

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25, D. C.

16/10.

FEB 17 1945

Major General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D. C.

Dear General Donovan:

Our instruction at the Army and Navy Staff College is not complete without your talk on the "Office of Strategic Services." I know that many things are now occupying your time, but I hope that you can give the presentation to our present group of officers.

In the event that you cannot give this talk yourself, will you designate someone on your staff to do so? Colonel David Bruce gave an excellent presentation to the last Class.

We have set aside the period at 0845 on Tuesday, 13 March 1945, for this talk. Will you let me know if you can make this presentation and if these arrangements are satisfactory?

Sincerely yours,

J. L. DEWITT
Lieutenant General, U. S. Army
Commandant

12, 12-11
Army Staff College
X Specimen
26 December 1944

Lt. General J. L. DeHitt, Commandant
Army and Navy Staff College
New War Department Building
21st & Virginia Avenue, N. W.
Washington 25, D. C.

My dear General DeHitt:

Colonel David Bruce, who has had
charge of our operations in Europe, is back and
he will be present to deliver the lecture for you
on Saturday, 6 January 1945, at 1045.

Sincerely,

William J. Donovan
Director

OSS Form 4151

Date 26 Dec.

To: LIEUT. PUTZEL

Would you please talk with
me about this the first thing
Friday morning.

Oed
D. C. N., Jr.

Office of the Executive Officer

(30449)

⑥
STANDARD FORM NO. 64

Office Memorandum • UNITED STATES GOVERNMENT

TO : O. C. Doering

FROM : Gen. W. J. Donovan

SUBJECT: Lecture at Army & Navy Staff College

DATE: 26 December 1941

Dave Bruce is going to give the lecture in my place before the Army and Navy Staff College.

I wish you would have someone make all the necessary preparations. Perhaps the one best qualified man to do it would be Ned Pittzell, & I understand he will be back in time for it. Be sure that full explanation of just what is done is given Dave before he goes there.

*Hei - G. C. Bruce will be back
here Friday 29 Dec. - H.J.D.
get much Barton in & tell
him how the gun
handed & who else saw*

To: Col. Avering -

I understand
you are handling
this

Director's Office

(3308)

23 December 1944

Lt. General J. L. DeWitt, Commandant
Army and Navy Staff College
New War Department Building
21st & Virginia Ave., N. W.
Washington, 25, D. C.

My dear General DeWitt:

Thank you very much for your letter of December 7, 1944. You know that I have always enjoyed going to your College and meeting the new classes of officers. I am sorry that I shall be abroad on the date you mention. Nevertheless, there will be someone from my staff here who will be in attendance.

Regretting that I myself will not be present and thanking you for the invitation, I am

Sincerely yours,

William J. Donovan
Director

AMCOL
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ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21ST & VIRGINIA AVE., N. W.
WASHINGTON 25, D. C.

(1.11.45) 14.13
X Spicer 16/11

DEC 7 1944

Major General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, N.W.
Washington, D. C.

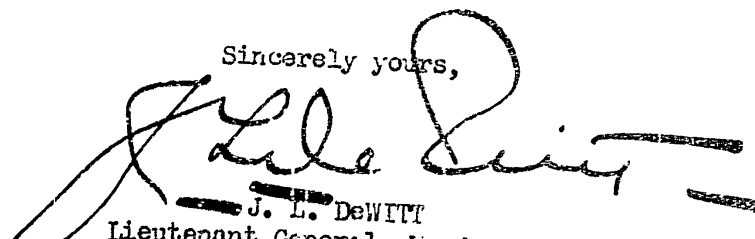
Dear General Donovan:

We again have a new class of officers at the Army and Navy Staff College, and no course is complete without your talk on "Office of Strategic Services." You have been very good in the past about giving your time for this presentation and I hope we can impose upon you again.

In the event that you cannot make this talk yourself, could you designate someone on your staff to do so for this class?

We have scheduled the lecture at 1045 on Saturday, 6 January 1945. Will you let us know if you can make this presentation and if these arrangements are satisfactory to you?

Sincerely yours,


J. L. DeWITT
Lieutenant General, U. S. Army
Commandant

(2,125)

Army & Navy Staff College
W. S. P. L. L.

3 October 1944

Lt. Gen. J. L. DeWitt, Commandant
Army and Navy Staff College
New War Department Building
21st and Virginia Ave., N. W.
Washington, 25, D. C.

Dear General DeWitt:

I have received your letter of September 29, 1944, inviting me to speak before the present group of officers at the Army and Navy Staff College.

I shall be delighted to accept your kind invitation, and the arrangements which you have outlined in your letter are entirely satisfactory. It will be a pleasure for me to talk again to one of your groups.

Sincerely,

William J. Donovan.
Director

10000
10015
1939

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25, D. C.

15/12

DEC 7 1944

Major General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, N.W.
Washington, D. C.

Dear General Donovan:

We again have a new class of officers at the Army and Navy Staff College, and no course is complete without your talk on "Office of Strategic Services." You have been very good in the past about giving your time for this presentation and I hope we can impose upon you again.

In the event that you cannot make this talk yourself, could you designate someone on your staff to do so for this class?

We have scheduled the lecture at 1045 on Saturday, 6 January 1945. Will you let us know if you can make this presentation and if these arrangements are satisfactory to you?

Sincerely yours,

J. L. DeWITT
Lieutenant General, U. S. Army
Commandant



ANSCOL
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12, 1357
Group home Staff College
ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25, D. C.

16/22

SEP 29 1944

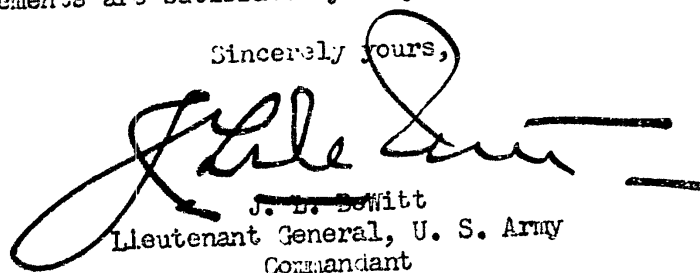
Brigadier General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

Dear General Donovan:

We feel that our mission of instruction at the Army and Navy Staff College is incomplete without a presentation on "Office of Strategic Services" and this, in itself, is incomplete without yourself. I hope we may count on you to give this talk before our present group of officers.

We have scheduled a lecture on your subject for 1045 on Thursday, 19 October 1944. Will you let us know if you can make this presentation and if these arrangements are satisfactory to you.

Sincerely yours,


J. L. DeWitt
Lieutenant General, U. S. Army
Commandant

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25. D. C.

15/12

SEP 29 1944

Brigadier General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

Dear General Donovan:

We feel that our mission of instruction at the Army and Navy Staff College is incomplete without a presentation on "Office of Strategic Services" and this, in itself, is incomplete without yourself. I hope we may count on you to give this talk before our present group of officers.

We have scheduled a lecture on your subject for 1045 on Thursday, 19 October 1944. Will you let us know if you can make this presentation and if these arrangements are satisfactory to you.

Sincerely yours,

J. L. DeWitt
Lieutenant General, U. S. Army
Commandant

122

SEP 29 1944

Army & Navy Staff College 1st 13
x Speech.

14 July 1944

Lieutenant General J. L. DeWitt, USA,
Commandant,
Army and Navy Staff College,
21st and Virginia Avenue, N.W.,
Washington, D. C.

My dear General DeWitt:

I shall be very glad to talk to your class
on Wednesday, 26 July 1944, at 1045.

Thank you for asking me.

Sincerely,

William J. Donovan,
Director.

ANSCOL
352.13
(576)

Army & Navy Staff College
ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25, D. C.

16/kt

JUL 12 1944

Brigadier General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

Dear General Donovan:

Your past presentations at the Army and Navy Staff College have proved so highly successful that we would like you to present your lecture on "Office of Strategic Services" before the present Class. We have scheduled this for 1045 on Wednesday, 26 July 1944.

We feel that our instruction would be incomplete without an exposition of the Office of Strategic Services. I hope that you will be able to make this possible and that these arrangements will be satisfactory to you.

Sincerely,

J. L. ...
Lieutenant

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE. N. W.
WASHINGTON, 25. D. C.

16/11

JUL 12 1944

Brigadier General W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets, NW
Washington, D.C.

Dear General Donovan:

Your past presentations at the Army and Navy Staff College have proved so highly successful that we would like you to present your lecture on "Office of Strategic Services" before the present Class. We have scheduled this for 1645 on Wednesday, 26 July 1944.

We feel that our instructional outline would be incomplete without an exposition on the OSS. I hope that you will be able to make this presentation and that these arrangements will be satisfactory to you.

Sincerely yours,

J. L. DeWITT
Lieutenant General, U. S. Army
Commandant

Army + Navy Staff College 12/133
X Speech

ANSCOL
142.13
(11)

01/kt

001 1 . . .

Dear General Donovan:

I am glad to learn from Colonel Monroe that you are going to repeat your lecture on "Office of Strategic Services". The presentation for the current course will take place on Wednesday, October 27, at 1045.

Your talk to the first class of the Army and Navy Staff College was of great interest and value, and we are looking forward to having you with us again.

Sincerely yours,

L. J. Foy
Commodore, U.S.N.
Deputy Commandant

Brig. Gen. W. J. Donovan, USA
Director, Office of Strategic Services
25th and E Streets NW
Washington, D. C.



Army & Navy Staff College 13, 131
x Speech

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
 21st & VIRGINIA AVE., N. W.
 WASHINGTON, 25. D. C.

ANSCOL
 352.13
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007 1 - 1

Dear General Donovan:

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Your talk to the first class of the Army and Navy Staff College was of great interest and value, and we are looking forward to having you with us again.

Sincerely yours,

E. J. FOY
 E. J. FOY
 Commodore, U.S.N.
 Deputy Commandant

Brig. Gen. W. J. Donovan, USA
 Director, Office of Strategic Services
 25th and E Streets NW
 Washington, D. C.

Thompson
War - 77270

Room 3151
new War Dept. Bldg
21st + Va. Ave NW

8⁴⁰
a.m. 8-19-43

Army & Navy Staff College
X Speer

August 5, 1943

Commodore Edward J. Foy
U. S. Navy
Deputy Commandant
The Army and Navy Staff College
Washington, D. C.

My dear Commodore Foy:

I have just had the pleasure of attending the opening ceremony of your college. I wanted to tell you how completely in your brief talk you covered the needs of such an institution. I returned only last night from the operations in Sicily where I saw what fine support the Navy gave to the landing and subsequent operations.

On my return I found your letter of August 3. Of course I am only too glad if you think I would be of any use to speak on the 19th of August on the subject "Office of Strategic Services."

I would like to tell you now that if you consider it advisable to have your students informed as to the part the unorthodox plays in modern warfare, that you might wish them to see what facilities we have in our organization. We will be glad to have them as a whole or in small groups visit our place and see how the work is conducted.

Sincerely,

William J. Donovan
Director

To: General:

Major Linn called Mr. Cheston about this some weeks ago, and Mr. Cheston accepted for you.

Ed.

Director's Office

(3308)

Army and Navy Staff College 12, 13, 14

ANSCOL
352.13
(53)

ARMY AND NAVY STAFF COLLEGE
NEW WAR DEPARTMENT BUILDING
21st & VIRGINIA AVE., N. W.
WASHINGTON, 25, D. C.

01/inc

Brig. General Wm. J. Donovan, USA,
Office of Strategic Services,
25th & E Sts., N. W.,
Washington, D. C.

Dear General:

I was very gratified to learn from Major Linn that you had agreed to speak at this College at 0845, 19 August 1943, on the subject, "Office of Strategic Services".

In view of the directive received by the Army and Navy Staff College from the Joint Chiefs of Staff, it is imperative that the instruction here be given by the best authority on each particular subject. Your participation in our schedule will assist us in obtaining that objective and will add to the course the prestige which an institution of this type must have.

Inclosed is a short statement of the purpose and the mission of the College for such information as it might contain.

Sincerely yours,



E. J. FOX,
Commodore, U. S. Navy,
Acting Commandant.

THE PURPOSE OF THE ARMY AND NAVY STAFF COLLEGE

"To establish a special course of instruction for selected and qualified Army, Navy and Marine Corps officers in order to increase efficiency in the performance of command and staff duties in unified and coordinated operations of the Army and Navy Forces."

This contemplates a two-fold MISSION:

- (a) To prepare student officers for the exercise of command and the performance of staff duty in unified or coordinated Army and Navy commands,
by -
 - (1) increasing their knowledge of the technique of operation and logistics of ground, sea and air forces; and of their staff organizations, functions and procedure; and
 - (2) training in the application and use of such knowledge in the exercise of command, logistical support and in the performance of staff duties, in joint or coordinated operations.
- (b) To develop methods and ideas for the most effective unified employment of all arms and services and to translate lessons learned in the field into recommended standard practice instructions and doctrines."

Overture

The Marine Band

BENEDICTION

Brigadier General William R. Arnold, Chief of Chaplains, U. S. Army
Captain Robert D. Workman, Chaplains Corps, U. S. Navy

INTRODUCTION

Commodore Edward J. Foy, U. S. Navy
Deputy Commandant
The Army and Navy Staff College

ADDRESS

ADMIRAL ROBERT J. KENNEDY, U. S. NAVY
Commander-in-Chief, United States Fleet
and
Chief of Naval Operations

ADDRESS

GENERAL GEORGE C. MARSHALL, U. S. ARMY
The Chief of Staff, United States Army

THE NATIONAL ANTHEM

The Marine Band

OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE

9 FEBRUARY 45

TO

REC'D

1540 9 FEB 45

USTRAVIC, LONDON

FROM

OFFICE OF STRATEGIC SERVICES

PRIORITY

ROUTINE

DEFERRED

(CONFIRMATION TO ORIGINATOR)

DISTRIBUTION

OUT-3319

DIRECTOR

(FOR INFORMATION)

SECRETARIAT, FIELD SECTION, O'GARA
BIGELOW, MAGRUDER

U. S. GOVERNMENT PRINTING OFFICE 16-57883-2

TRANSMITTED IN CODE OR CIPHER

CONFIDENTIAL

#8001. Porgan from 109. In reference to your #8951, (IH-3787).
Armour will leave about the 16th.

CONFIDENTIAL

TOD: 1635 9 FEB 45

WJD:BJP

FILE COPY

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARY

INITIALS OF "RELEASING" OFFICER

OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE 1 February 1945

FROM

PARIS, FRANCE

PRIORITY

ROUTINE

DEFERRED

TO

OFFICE OF STRATEGIC SERVICES

DISTRIBUTION

IN 3020

(FOR ACTION)

(FOR INFORMATION)

DIRECTOR

SECRETARIAT

U. S. GOVERNMENT PRINTING OFFICE 16-37833-2

RECEIVED IN CODE OR CIPHER

CONFIDENTIAL

CONFIDENTIAL

#7411. To Cheston and Armour from Forgan and Gamble.

News of Armour's promotion is grand. Heartiest congratulations.

14011 for Armour's Desk

TOR: 0819

1 Feb 45

CONFIDENTIAL

FILE COPY

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARIAT

7047
NAVAL COMMAND
OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

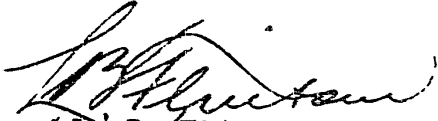
IN REPLY REFER TO
INITIAL AND NO.

MEMORANDUM

11 August 1944

From: Commanding Officer, Naval Command
To : Director of Strategic Services
Subj: Lieut. M. E. Armistead, USN. Letter of
Commendation for.
Encl: (A) Copy of letter from Brigadier Turner to
Colonel Bruce, dated 25 July 1944.

1. Enclosure (A) is forwarded for your information and retention.
2. This commendation is being made a part of Lieutenant Armistead's official record.


L. B. Flintom,
Lieut., USNR,
By direction.

7, 8 44

NAVAL COMMAND
OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

IN REPLY REFER TO
INITIALS AND NO.

MEMORANDUM

11 August 1944

From: Commanding Officer, Naval Command
To : Director of Strategic Services
Subj: Lieut. M. E. Armistead, USNR Letter of
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Encl: (A) Copy of letter from Brigadier Turner to
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1. Enclosure (A) is forwarded for your information and retention.
2. This commendation is being made a part of Lieutenant Armistead's official record.

L. B. Flintom,
Lieut., USNR,
By direction.

OCS
Form 89 (Revised)**OFFICE OF STRATEGIC SERVICES**
OFFICIAL DISPATCH

DATE 28 JANUARY 45

FROM

USTRAVE, LONDON

TO

OFFICE OF STRATEGIC SERVICES

DISTRIBUTION

PRIORITY

ROUTINE

DEFERRED

IN 2633

(FOR ACTION)

(FOR INFORMATION)

DIRECTOR

SECRETARIAT

U. S. GOVERNMENT PRINTING OFFICE 16-37883-2

RECEIVED IN CODE OR CIPHERCONFIDENTIALCONFIDENTIAL

#5211. To Armour from Bross.

1. Your well deserved promotion best news we could have.

CONFIDENTIAL**FILE COPY**

OR: 1212 28 JAN 45

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARIAT

STANDARD FORM NO. 14
APPROVED BY THE PRESIDENT
MARCH 10, 1926

TELEGRAM

OFFICIAL BUSINESS—GOVERNMENT RATES

To: COMMANDER LESTER ARMOUR
135 SOUTH LASALLE STREET
CHICAGO, ILLINOIS

FROM CHARLES S. CHESTON
BUREAU OFFICE OF STRATEGIC SERVICES
CHG. APPROPRIATION _____

1945 JAN 27 14 22
RECEIVED TELETYPE OFFICE

YOU ARE HEREBY DIRECTED TO TEMPORARY ADDITIONAL DUTY IN
CHICAGO FROM 31 JANUARY THROUGH 12 FEBRUARY 1945 AT WHICH
TIME YOU WILL REPORT TO THESE HEADQUARTERS.

PROMOTION PAPERS RECEIVED PHYSICAL EXAMINATION MUST BE TAKEN
BY YOU HERE. DATE OF RANK IS 20 JANUARY.

*Have the message repeated to
him at Lake Forest, Illinois

CHARLES S. CHESTON
ACTING DIRECTOR

LESTER ARMOUR
135 SOUTH LASALLE STREET
CHICAGO

January 25, 1945.

Charles Chelton, Esquire,
Office of Strategic Services,
25th & 'E' Streets,
Washington, D. C.

Dear Charlie:

I have just put through a phone call for you but as the circuits are busy, I do not know how soon it will come through, and I thought I would write you this letter to possibly explain better than I could over the telephone the predicament I am in. As you know, I was granted an eight day extension to my thirty day leave, which means that I have to report in Washington on Wednesday, January 31st. This is all the leave that I am allowed to get; in other words, thirty days regular leave and an eight day emergency leave, as I think they call it.

Without going into details, I have had a hell of a time with my teeth. I have had a great many of them cut and my jaw was infected and I have had quite a bit of that cut away, and it all comes down to the fact that I will not be ready to report to Washington on the 31st of January and a few days later, leave the country, as my mouth is not quite healed up and I can't get the new teeth in in time to permit me to eat any solid food, and speaking as a layman, I don't want to go out of the country unless I can have a chance of eating anything that I can get hold of.

If I do what Lt. Flinton of the Naval Command suggested, namely, request the Commandant of the Ninth Naval District to grant me a sick leave, I am informed, in talking with some of my friends in the Navy out here, stationed at Great Lakes, that they will grab me and put me in the Naval Hospital and have me treated by Navy dentists. This I do not want to do, as I am sure they are not in position to finish up this job for me. Also as you know, I really have no right going to my own doctor or dentist. You can of course, if you want to do it and it doesn't interfere with your work, or doesn't necessitate your requesting sick leave. I do not want to get in touch with a friend of mine, Cmdr. Mumford of the Bureau of Naval Personnel, who is an assistant to Admiral Denfeld, and ask him to do anything for me, because I figure that is likely to make things more complicated than ever. Therefore, I am wondering if this is possible - to simply have someone in authority in O.S.S., whether it be you or the Naval Command, stating that I will remain in Chicago until Sunday, February 11th, to carry out the verbal orders of the Director of O.S.S. In this way, it seems to me that Naval Command would be protected; O.S.S. would be protected; and I would be protected and it would not have to go through any official Navy Channels or on any Navy records. I may be wrong on this, but if you think that this is possible to do, you could have my statements verified by someone who knows all the rules and regulations,

LESTER ARMOUR
135 SOUTH LASALLE STREET
CHICAGO

Charles Chelton, Esquire

- Page two -

January 25, 1945.

My doctor told me this morning that he thought I could get away before the 11th of February, but he was writing a letter requesting that I be allowed to stay here until then to simply be on the safe side, but his guess is that I probably could leave here on the 6th or 7th of February. If nothing can be done on this, I of course will report to Washington as my orders specify; on the 31st of January, and see if I can work it in some way to come back here again for the time necessary to get myself properly fixed up.

I feel sure that it is needless for me to tell you that I am not trying to in any way do something that I shouldn't, as I have spent practically all of every single day of my leave, excluding Christmas, New Years and Sundays at the Dentist, and it has not been a great deal of fun. I am sorry to be so much bother to you, but when you get fifty years old and still stay dressed up, I suppose that these things are liable to happen to one.

With my best to you,

Sincerely,

Lester Armour

ORIGINAL SENT AIR MAIL.

January 25, 1945.

Charles Chelton, Esquire,
Office of Strategic Services,
25th & 'I' Streets,
Washington, D. C.

Dear Charlie:

I have just put through a phone call for you but as the circuits are busy, I do not know how soon it will come through, and I thought I would write you this letter to possibly explain better than I could over the telephone the predicament I am in. As you know, I was granted an eight day extension to my thirty day leave, which means that I have to report in Washington on Wednesday, January 31st. This is all the leave that I am allowed to get; in other words, thirty days regular leave and an eight day emergency leave, as I think they call it.

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With my best to you,

Sincerely,

Robert C. Anderson

17.277

Atwater

NAVAL COMMAND
OFFICE OF STRATEGIC SERVICES
 WASHINGTON, D.C.
 23 August 1945

In reply refer to
 Initials and No.

From: Commanding Officer, Naval Command
To : Chief of Naval Personnel

Subj: Lieutenant Commander Amarish G. C. Atwater, D-7(S), USNR
 Recommendation for promotion

Reference: (a) Act of Congress approved 24 July 1941
 (Public No. 188 - 77th Congress)

1. It is recommended that Lieutenant Commander Amarish G. C. Atwater, D-V(S), USNR, be promoted to the rank of Commander, USNR, as authorized by the provisions of reference a.

2. Lieutenant Commander Atwater has been appointed Strategic Services Officer, Pacific Ocean Areas, with headquarters in Hawaii, relieving Commander Roger D. Halliwell, D-V(S), USNR, whose spot promotion to the rank of Commander for this position was confirmed by SecNav ltr, dated 1 September 1944. Subject officer will leave this country within the week to assume his new duties. In his capacity as Strategic Services Officer, POA, he will represent the Director of Strategic Services on policy matters in conferences with the highest ranking Navy and Army officers in that theater and members of their staffs.

3. For approximately three years Navy and Army installations in Honolulu have been serviced by our Research and Analysis Unit which has furnished several hundred special reports, maps, and special publications to the Navy alone. Intelligence collected by this Agency in contiguous theaters which has a bearing on POA is made available to CINCPAC through the Strategic Services Officer, POA. It is planned that these activities will continue throughout the occupation period and it is expected that reports prepared by the Research and Analysis Unit and intelligence items received from other OSS sources will materially assist American occupation authorities. All current and planned OSS activities during the occupation period will be carried on under the over-all supervision of the Strategic Services Officer, POA.

4. Lieutenant Commander Atwater is well qualified to occupy the position of Strategic Services Officer, POA. He

- 2 -

has had approximately nineteen months experience in the specialized activities of this organization. Lieutenant Commander Atwater served as Chief of the OSS Maritime Unit, in the Middle East with headquarters in Cairo, from April to December 1944. In this capacity he was in command of a fleet of native vessels used for infiltrating Greece proper with OSS agents during German occupation. In December of that year he returned to this country and was placed in charge of all Maritime activities of this Agency. During the months of April - June 1945, while in the India-Burma and China Theaters of operations he planned and organized proposed Maritime operations for China. In June he returned to this country and upon liquidation of the OSS Maritime Branch he was appointed Acting Executive Officer, Special Projects Unit of this Agency, which position he held until his present new appointment. During his tour of duty with this Agency, Lieutenant Commander Atwater has at all times performed his duties in a superior manner.

5. Subject officer's record of service prior to his assignment to the Office of Strategic Services was outstanding.

(a) He reported for active duty on 10 April 1942 as Lieutenant (Junior Grade). Subsequently, on 1 October 1942 he was advanced to the rank of Lieutenant and on 17 October 1944 to the rank of Lieutenant Commander.

(b) For the first four months after his entry into the Naval Service, he served as liaison officer of the Commandant of the Ninth Naval District in connection with the Navy Relief Drives, during which time approximately \$3,000,000 was raised in that district for Navy relief.

(c) On 1 August 1943, subject officer reported to the District Training Office, NINTH Naval District, for administrative duties and on 1 October 1943 he was appointed Assistant Director of Training and served in that capacity until his transfer to this Agency.

6. In view of the importance of the position to which Lieutenant Commander Atwater has been appointed, it is believed that his advancement to the next higher grade would be commensurate with the duties and responsibilities which have been assigned him. It is therefore recommended that Lieutenant Commander Atwater be granted a spot promotion to the rank of Commander.

DANIEL RAVENEL, JR.
Commander, USNR
By direction

End - 1 on CO, NavCom, OSS ltr
 Belera/

23 August 1945

From: The Director of Strategic Services

To : The Chief of Naval Personnel

Subj: Lieutenant Commander Amariah G. C. Atwater, D-V(3), USN
 Recommendation for Promotion to Commander

1. Approved and forwarded.

2. I concur in the recommendation for the promotion of Lieutenant Commander Atwater to the rank of Commander. During the period he has been with this Agency he at all times has performed outstanding and valuable services. In his new capacity as Strategic Services Officer, POA, he will represent the Office of Strategic Services with CINCPAC and other high ranking Navy and Army officers within that theater and will exercise supervision over all OSS activities there. The importance of this position necessitates that he hold a rank commensurate with his duties and responsibilities. It is believed, therefore, that his promotion to the rank of Commander will materially assist him to discharge effectively his duties and responsibilities as Strategic Services Officer.

3. In view of the foregoing considerations, it is strongly recommended that Lieutenant Commander Atwater be given a spot promotion to the rank of Commander.

WILLIAM J. DONOVAN
 Maj Gen, USA
 Director

NAVAL COMMAND

OFFICE OF STRATEGIC SERVICES

WASHINGTON, D.C.

23 August 1945

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Initials and No.

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DANIEL RAVENEL, JR.
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3. In view of the foregoing considerations, it is strongly recommended that Lieutenant Commander Atwater be given a spot promotion to the rank of Commander.

WILLIAM J. DONOVAN
Maj Gen, USA
Director

SECRET

Mr. Attride, Roy (enl) 1st Ind. CNO:PP:ret
 OFFICE OF STRATEGIC SERVICES, 35th & E Sts., N.W., Washington,
 25, D. C., 9 June 1945

To: The Adjutant General

1. Mr. Attride is currently stationed in England where he occupies the position of Chief of the Far East Divisions of two of our branches. In this capacity he assigns, coordinates and supervises the work of all Far East personnel of our Research and Analysis Branch in ETO and reports upon their activities. He performs or directs liaison with other U. S. Government, British, and Allied agencies relative to Far Eastern activities and studies and on counter-espionage matters affecting that theater. In addition, he supervises and directs the flow to appropriate agencies within ETO of Far Eastern counter-espionage intelligence or documents received by this Agency.

2. It would not be possible for Mr. Attride to perform effectively the duties of his present position as an enlisted man since in that status he could neither maintain liaison with United States and Allied government agencies on the matters described above nor successfully plan, supervise and direct the work of other personnel of higher rank. Authorization to wear civilian clothes would be inadequate because his enlisted status would be readily disclosed by his orders and identification papers.

3. In view of the important duties being performed by Mr. Attride it is strongly recommended that he not be recalled to active duty at this time. Because his work is closely related to our plans and activities in the Far East, it is not anticipated that Mr. Attride will be available for recall to active duty prior to the termination of hostilities against Japan.

For and in the absence of the Director:

CHARLES S. CRISTON
 Assistant Director

SECRET

COPY

17.06
ATTITUDE, P-

WAR DEPARTMENT
The Adjutant General's Office
Washington 25, D. C.

AGFE-A-SPOAF 201 Attride, Roy
(8 Apr 45)

16 May 1945

SUBJECT: Status of Pfc Roy Attride, ERC, Inactive

TO: The Director
Office of Strategic Services
Washington, D. C.

1. The transfer of Pfc Roy Attride, ASN 33752657 to the Enlisted Reserve Corps was recently authorized at the request of your office. Current War Department policy contemplates calling to active duty enlisted reservists unless it is determined that their continuation in an inactive status is essential to the successful prosecution of the war.

2. Information is requested in detail as to the present activities in which subject reservist is engaged. It is further requested that if not available for immediate recall to active duty a statement be made as to earliest practicable date recall to active duty can be directed.

J. A. ULIO
Major General
The Adjutant General

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

FIELD EXPERIMENTAL UNIT

5 June 1945

TO: Colonel Edward L. Bigelow
FROM: Colonel Carl F. Eifler
SUBJECT: Commendation for Lt. Commander A. G. Atwater

It is the pleasure of this office to call to your attention the outstanding accomplishments achieved by Lt. Commander Atwater in overseeing the building of special pieces of equipment for this Unit. His untiring efforts, attention to details and his ability to pick the right men for the job were paramount in making the idea of this equipment become a reality.

/s/ Carl F. Eifler

CARL F. EIFLER
Colonel, Infantry
Commanding Officer
Field Experimental Unit

TO: 1st Ind. 12 June 1945
FROM: Commanding Officer, Naval Command
Deputy Director-SSO

1. Forwarded.
2. This office fully concurs in the statement that the accomplishments achieved by subject officer were meritorious and deserving of commendation.
3. Request that this commendation be included in subject officer's personnel file.

/s/ Edward L. Bigelow

022 EDWARD L. BIGELOW
Deputy Director-SSO

CERTIFIED TRUE COPY:

Harold H. Bennett
HAROLD H. BENNETT
Captain, AGS

JUN 13 4 13 PM '45

DIRECTOR'S OFFICE

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

FIELD EXPERIMENTAL UNIT

5 June 1945

TO: Colonel Edward L. Bigelow
FROM: Colonel Carl P. Eifler
SUBJECT: Commendation for Lt. Charles H. Warren

It is the pleasure of this office to call to your attention the outstanding accomplishments achieved by Lt. Warren in overseeing the building of special pieces of equipment for this Unit. His untiring efforts, attention to details and his ability to pick the right men for the job were paramount in making the idea of this equipment become a reality.

/s/ Carl P. Eifler

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Colonel, Infantry
Commanding Officer
Field Experimental Unit

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From: Commanding Officer, Naval Command
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022

/s/ Edward L. Bigelow
JUN 13 1945
EDWARD L. BIGELOW
DIRECTOR-SSO

CERTIFIED TRUE COPY:

Charles H. Bennett
CHARLES H. BENNETT
CAPTAIN, USN

OSS
Form 59 (Revised)**OFFICE OF STRATEGIC SERVICES**
OFFICIAL DISPATCH**DATE**

8 APRIL 1945

FROM

CHAFX, KUNMING

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TO

OFFICE OF STRATEGIC SERVICES

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(FOR ACTION)

(FOR INFORMATION)

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SECRET

SECRET

#5507. DOERING TO O'GARA ONLY.

THE SELECTION, PROCESSING AND TRANSPORTATION OF WOMEN FOR THE FAR EAST MERITS SERIOUS ATTENTION. I RECOMMEND: (1) THAT A COMPETENT WOMAN WITH BROAD EXPERIENCE AND ACCESS TO SECURITY, ASSESSMENT AND MEDICAL FILES, SCREEN EVERY FEMALE DESTINED THE FAR EAST, IN ADDITION TO PRESENT PROCEDURES. THE REASON IS THAT SOME GIRLS MUCH TOO YOUNG OR EXPECTING GOOD TIMES OR TOO LOOSE MORALLY HAVE BEEN SENT FAR EAST. (2) RECOMMEND COMPETENT CONDUCTING OFFICER ACCOMPANY EACH GROUP OF GIRLS ALL THE WAY TO DESTINATION. WHERE THIS HAS BEEN DONE, NO TROUBLE ENCOUNTERED. HAVE ACQUIRED FULL DETAILS ON A SHIPMENT OF 17 GIRLS WHERE THIS NOT DONE IN WHICH SOME GIRLS SO CONDUCTED THEMSELVES AS TO FOCUS ATTENTION OF SEVERAL THOUSAND ENLISTED MEN NOT ONLY ON THEIR VERY FREE AND EASY CONDUCT, BUT THEIR CONNECTION WITH OSS AS WELL AS THEIR DESTINATION. 2 OF THESE GIRLS, AFTER SHORT STAY IN IB THEATER, ARE BEING SENT HOME. UNINHIBITED PROMISCUITY WITH BRITISH OFFICER AND ENLISTED MEN IN OSS ALONG REASONS. (3) THERE HAVE BEEN TOO MANY CASES OF SENDING GIRLS INCOMPETENT TO DO THE JOB. THIS REFERS SPECIFICALLY TO SECRETARIES, STENOGRAPHERS AND FILE CLERKS. THESE SHOULD BE EASY TO TEST. (4) RECOMMEND INVESTIGATION OF LIVING GIVEN GIRLS IN WASHINGTON. EMPHASIZE CROWDED AND INFERIOR LIVING CONDITIONS, LACK OF PRIVACY AND UNSATISFACTORY SANITATION FACILITIES THIS THEATER. (5) TOO MANY GIRLS RECEIVED IMPRESSION FROM BRIEFING THAT OSS ENTIRELY INDIFFERENT TO THEIR PRIVATE LIFE AFTER HOURS. THIS ABSOLUTELY IMPOSSIBLE. CERTAIN OVERALL REGULATIONS MUST BE MAINTAINED. (6) RECOMMEND DEFINITE POLICY 25 TO 35 AGE BRACKET.

ABOVE NOT BASED ON WERE RUMOR. CASES MENTIONED PRIMARILY IS SINCE THEY HAVE LIE WOMEN.

TOR: 0921 8 APRIL 45

FILE COPY

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
WITHOUT AUTHORIZATION FROM THE SECRETARIAT

SECRET

To: Mr. JOHN O'GARA

You may not have seen this.

WJB

5 Apr 45

Mrs. O'Donnell: It was in response to a letter from Major Small to Mr. O'Gara and his reply that this memo was written by Dr. McConaughy. This copy may be filed.

Thank you.

Sparks 4/7
Director's Office

DSS Form 3054
(9308)

Form 1004
DATE 4 April 1945

TO: The Director

Inclosed is the correspondence which you have requested in the course of our conversation this afternoon.

S.C.M.
S.C.M.

FROM: Col. S. C. Missal, M.C.

(32816) 208 North EXT. 2691

CONFIDENTIAL

25 March 1945

AIR POUCH KX-107

SUBJECT: Letter of 26 February 1945 to Deputy Director-Personnel
re Briefing of Female Personnel Intended for "F".

TO: Major F. M. Small, AOD, Theater Personnel Officer, DWT

1. The statement made in paragraph 1 of your letter of 26 February is an incorrect interpretation of assessment procedure.

2. Enclosed are statements from Major Murray, in charge of all assessment; Lt. Commander Cohen (MC), in charge of assessment at Area "W"; and from Dr. MacKinnon, in charge of assessment at Area "S".

3. Copies of this correspondence are being sent to Colonel Missal in order that, if possible, the suggestion in paragraph 2 of Major Murray's report may be adopted.

4. We would be glad to follow the assessment procedure of these cases further, if it is felt desirable to send names of the GSC personnel involved.

James L. McGowan
JAMES L. MCGOWAN
Deputy Director
Schools and Training

cc: Mr. O'Gara
Col. Missal

CONFIDENTIAL

CONFIDENTIAL

Registry # MHA-73

**HEADQUARTERS
OFFICE OF STRATEGIC SERVICES
INDIA BURMA THEATER
APO 432**

26 February 45

SUBJECT: Briefing of Female Personnel Intended for IHT.

TO: Deputy Director - Personnel, Headquarters, OSS, Washington, D.C.,
ATTN: Chief, Schools and Training Branch.

1. The India-Burma Theater has recently been the recipient of two groups of female personnel, both of which evinced similar characteristics concerning which it is believed you will wish to be informed.

2. In both instances, the conduct enroute of certain members was such as to provoke criticism of a severe nature with regard to habits and morale, and elicited comments from others aboard ship that the personnel involved were a decided discredit to whatever organization they represented.

3. On arrival, in each instance there was at least one example of indiscretion, and in both instances summary return to the United States would have been justified.

4. Questioning of one of the most stable of the group members brought out the information that these girls had been told while at assessment school that OSS was not interested in their morals, and that their conduct in such matters was their own business.

5. The morals of OSS representatives may conceivably not be the direct concern of OSS, but the conduct of its representatives has a decided bearing on the prestige of the organization overseas, on the morale of the Detachment to which they are assigned, on their own health and efficiency, and on Security.

6. It is requested that if the practice indicated in paragraph 4. is true, that it be discontinued. It is further requested that there be given adequate briefing to the effect that any female representative of OSS assigned to this theater will be expected to conduct herself as a well balanced and lady-like individual, to exercise judgment and discretion in her relationships with men and in the use of alcohol.

7. Too much emphasis cannot be given to the fact that these girls are out here to do a job, not to free themselves of Stateside conventions and go all out for a good time.

For the Strategic Services Officer:

/s/ F. W. Small

F. W. SMALL,
Major, AGD,
Theater Personnel Officer.

CONFIDENTIAL

22 March 1945

Subject: Letter of 26 February 1945 from IB Theater

To: James L. McConaughy, Deputy Director, Schools and Training

1. Whenever it seems that such information might be helpful in understanding some obscure area of a recruit's personality, an interviewer at S or W is apt to question the recruit as tactfully as possible in regard to certain aspects of his or her sexual life. In order to assure the recruit whatever is reported on this topic will not lead to his or her rejection, the interviewer will often say something of this sort: "Your private life is of no concern to this organization." A statement like this could not justifiably be used by a member of the OSS as an excuse for irresponsible behavior.

2. I believe that in one of the required medical lectures for overseas personnel a warning might well be given which would counteract any hopes that an individual might entertain of his freedom from conventional restraints while acting as a representative of the OSS.

H. A. MURPHY
Major, MC, AUS

C
O
P
Y

20 March 1945.

TO: Dr. James L. MacQuarrie
FROM: Dr. D. W. MacKinnon
SUBJECT: Briefing of Female Personnel intended for INT.

1. I have read with interest the communication from Major F. M. Small, Theater Personnel Officer for INT, concerning the behavior of female personnel of OSS enroute to the Theater and their reported statements concerning what they were told while at the Assessment School.
2. It has been a matter of months since any women have been assessed at "G". In the early days when they were assessed here in some numbers I am sure that all interviewers sought to determine the sexual attitudes and behavior of their female interviewees. I think you can understand that a psychiatric interview will elicit a frank and honest statement concerning sexual behavior only if the interviewer conveys no attitude of moral judgment in the discussion of such topics. The desire is to find out about such behavior for the purpose of the report and such information will not be gathered if anything like a condemning attitude toward such problems is revealed. It is quite understandable that such an attitude on the part of the interviewer may be interpreted by the person interviewed as condemning the behavior described by the interviewee, but I am confident in my belief that such inferences are drawn by the interviewees and were never explicitly stated by the interviewer.

/s/ P. W. MacKinnon

D. W. MacKinnon

C
O
P
Y

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D.C.

20 March 1945

FROM: Lt. Cadr. R. A. Cohen (MC) USNR
Chief Instructor Area "W"

TO : Dr. James L. McConaughy, Deputy Director
Schools and Training

VIA: Colonel H. L. Robinson, Chief
Schools and Training

Subject: Briefing of Female Personnel Intended for IBT.

Reference: (a) Registry # MH4-73 Ltr. from IBT Theater Personnel
Officer to Deputy Director - Personnel, Headquarters,
OSS, Washington, D.C., dated 26 February 1945.

1. Reference (a) has been read by all members of the interviewing staff at Area "W".

2. None of the present staff at "W", and to their knowledge no previous staff members, have ever informed either male or female students that "OSS was not interested in their morals". On the contrary, it is recognized that the qualities of self-control and self-respect, and consideration of the rights and opinions of others are intimately tied up with any individual's capacity to work effectively as a member of a group. Accordingly, investigations of the students' behaviour patterns and attitudes toward all life problems, including sex, are conducted with a view toward weeding out, among others, such individuals as those described in Reference (a). In no case has there ever been any encouragement, either tacit or explicit, of the type of behavior described.

3. The assessment of undesirable moral characteristics, dependent as it is in the one day study largely on the student's own statements, is extremely difficult. It is evident that the recommendations of the students referred to above were made in error. Would it be possible to learn the student names and "W" class numbers of the women involved so that we might review their records with a view toward discovering the sources of error?

C
O
P
Y

/s/ Robert A. Cohen

Robert A. Cohen

Date 2 Jan. 45

Lt. GEORGE DEMAS

Re: Attached Papers on Transfer of
Lt. (jg) Everett J. Athens 194
from MU-METO to Spec. Projects

I have approved the attached,
but before releasing it, I would
like to be sure that you and Col.
Bigelow have no objections. If
this is the case, then please go
ahead with it.

O. C. D. Jr.

CONFIDENTIAL

Office of the Executive Officer

550

(10649)

Registry:

Do not detach routing sheet. Detach
only one copy for your file.

F. Cornell

209 South

OSS
Form 69 (Revised)

OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE December 6, 1944

FROM

CASERTA, ITALY

TO

OFFICE OF STRATEGIC SERVICES

PRIORITY

ROUTINE

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(FOR ACTION)

(FOR INFORMATION)

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U. S. GOVERNMENT PRINTING OFFICE 16-37881-1

RECEIVED IN CODE OR CIPHER S E C R E T

SECRET

#18054. 109 from Glavin.

Reur #14064, 4 December, Evros Mission conducted from Cairo. As Lt. (JG) E.J. Athens assigned OSS Cairo recommendation for award will have to be processed through USAFILF. Have asked Cairo to take necessary action.

SECRET

TO: 12/6/44 11:01 AM

FILE COPY

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OFFICE OF STRATEGIC SERVICES

OFFICIAL DISPATCH

DATE DECEMBER 1, 1944

REC'D 12/4/44 6:24 PM

TO CASERTA, ITALY

PRIORITY

ROUTINE

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FROM OFFICE OF STRATEGIC SERVICES

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(CONFIRMATION TO ORIGINATOR)

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(FOR INFORMATION)

SECRETARIAT

U. S. GOVERNMENT PRINTING OFFICE 16-57812-1

TRANSMITTED IN CODE OR CIPHER

SECRET

14064. Glavin from 109.

SECRET

1. Suggest for your consideration recommendation of Lt (JG) E. I. Athens, USMC, for award of Legion of Merit. Athens was acting Commanding Officer of Evros Mission from 5 June 1944 to 1 September 1944 during absence of Major Kelliz. With limited equipment and force of native guerrillas, subject led attack liberating province of Evros, Greece, and eliminating bulk of 3900 German garrison stationed that area. Through his devotion to duty, his courage and disregard for own safety, Athens gave inspirational leadership which brought credit upon himself and U.S. armed forces.

2. Athens strongly recommended for above award by Major Kelliz. Subject previously awarded Bronze Star Medal for his part in demolition of Svilnegrad Bridge.

3.. Please keep me informed of action taken.

SECRET

FILE COPY

100: 12/4/44 7:43 PM

WJD

INITIALS OF "RELINQUISHING" OFFICER

IT IS FORBIDDEN TO COPY OR REPRODUCE THIS CABLE
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~~SECRET~~

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

2 December 1944

SUBJECT: Recommendation for Award of Legion of Merit
TO : General William J. Donovan

1. Attached for your approval and initials is a proposed cable to Colonel Glavin suggesting for his consideration the recommendation of the above award to Lieut. (jg) E. J. Athens, USNR.

2. The proposed cable is based on attached memorandum of recommendation to you from Major G. L. Kellis, dated 30 November 1944.

3. Colonel Hoffman has seen the attached cable and recommends that it be approved.

4. In connection with Major Kellis' memorandum the suggestion is advanced that perhaps you may wish to have Naval Command include a copy of the memorandum in Lieut. Athens' record. If such is your wish, the Secretariat will notify Naval Command accordingly.

Peter F. Pugliese
PETER F. PUGLIESE
1st Lieut., AUS

Cable sent -

~~SECRET~~

FROM

CABLE

SECRET

ROUTING AND RECORD SHEET

Accession No.

Date Rec'd SA

Col Hoffman

To	Room No.	Date		Officer's Initials	Comments
		Rec'd.	Fwd'd.		
1. <i>Genl. Donovan</i>					
2.					
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10. Cable Desk					

Each comment should be numbered to correspond with number in To column.

A line should be drawn across sheet under each comment.

Officer Designations should be used in To column.

Each Officer should initial (check mark insufficient) before further routing.

Action desired or action taken should be indicated in Comments column.

Routing sheet should always be returned to Registry.

For Officer Designations see separate sheet.

SECRET

DRAFT

CABLE

1 DECEMBER 1944

CASERTA, ITALY

GLAVIN FROM 109

LT (JG) E J ATHENS SHOULD BE RECOMMENDED FOR THE AWARD OF LEGION OF MERIT, HAVING RELIEVED HIS COMMANDING OFFICER FROM 5 JUNE 1944 to 1 SEPTEMBER 1944 ON A DANGEROUS MISSION, AND WITH LIMITED EQUIPMENT AND NATIVE GUERRILLAS, LED AN ATTACK WHICH FREED THE PROVINCE OF EVROS, GREECE AND ELIMINATED THE BULK OF A 3500 GERMAN GARRISON. THROUGH HIS DEVOTION TO DUTY, HIS COURAGE AND DISREGARD FOR HIS OWN SAFETY, HE GAVE INSPIRATIONAL LEADERSHIP WHICH BROUGHT CREDIT UPON HIMSELF AND THE ARMED FORCES OF THE U. S.

ATHENS ~~WAS~~ PREVIOUSLY AWARDED ~~THE~~ BRONZE STAR MEDAL FOR HIS PART IN ~~THE~~ DEMOLITION OF ~~THE~~ SVILNEGRAD BRIDGE.

WJD

EHD

OFFICE OF STRATEGIC SERVICES
WASHINGTON, D. C.

November 30, 1944.

SUBJECT : Recommendation for award of Legion of Merit.
TO : Commanding General, U.S.S., Washington, D. C.

1. I recommend Lt.(jg) E. J. Athens for award of Legion of Merit.
2. Lt. Athens assumed temporary command of the Evros mission, Evros, Greece, from June 5, 1944 to September 1, 1944, while this officer returned to Middle East to requisition more weapons for future operations. During my absence Lt. Athens taking advantage of the Russian advance through Bulgaria, with limited equipment available, led the Evros guerrillas in an attack thus freeing the whole province of Evros, Greece and eliminating most of the 3,500 Germans garrisoned in that area. This operation was the beginning of an attack which after my return carried this group of guerrillas as far west as Salonika, Greece and area equal to Normandy, France. All above operations took place prior to the British landings in Greece.
3. Through his unswerving devotion to duty, courage, and disregard of his own safety, Lt. Athens performed a great service to the allied war effort and brought much credit upon himself and the Armed Forces of the United States.
4. Lt. E. J. Athens was previously awarded the Bronze Star Medal for heroism in action during the demolition of the Svilnegrad Bridge.

James G. L. Kellis
JAMES G. L. KELLIS,
Major, Air Corps.

November 30, 1944.

SUBJECT : Recommendation for award of Legion of Merit.

TO : Commanding General, O.S.S., Washington, D. C.

1. I recommend Lt.(jg) E. J. Athens for award of Legion of Merit.

2. Lt. Athens assumed temporary command of the Evros mission, Evros, Greece, from June 5, 1944, to September 1, 1944, while this officer returned to Middle East to requisition more weapons for future operations. During my absence Lt. Athens taking advantage of the Russian advance through Bulgaria, with limited equipment available, led the Evros guerrillas in an attack thus freeing the whole province of Evros, Greece and eliminating most of the 3,500 Germans garrisoned in that area. This operation was the beginning of an attack which after my return carried this group of guerrillas as far west as Salonika, Greece and area equal to Normandy, France. All above operations took place prior to the British landings in Greece.

3. Through his unswerving devotion to duty, courage, and disregard of his own safety, Lt. Athens performed a great service to the Allied war effort and brought much credit upon himself and the Armed Forces of the United States.

4. Lt. E. J. Athens was previously awarded the Bronze Star Medal for heroism in action during the demolition of the Belgrade bridge.

JAMES E. L. KENNEDY,
Major, Air Corps.

November 30, 1944.

SUBJECT : Recommendation for award of Legion of Merit.

TO : Commanding General, O.S.S., Washington, D. C.

1. I recommend Lt.(Jg) E. J. Athens for award of Legion of Merit.

2. Lt. Athens assumed temporary command of the Evros mission, Evros, Greece, from June 5, 1944 to September 1, 1944, while this officer returned to Middle East to requisition more weapons for future operations. During my absence Lt. Athens taking advantage of the Russian advance through Bulgaria, with limited equipment available, led the Evros guerrillas in an attack thus freeing the whole province of Evros, Greece and eliminating most of the 3,500 Germans garrisoned in that area. This operation was the beginning of an attack which after my return carried this group of guerrillas as far west as Salonika, Greece and area equal to Normandy, France. All above operations took place prior to the British landings in Greece.

3. Through his unswerving devotion to duty, courage, and disregard of his own safety, Lt. Athens performed a great service to the allied war effort and brought much credit upon himself and the Armed Forces of the United States.

4. Lt. E. J. Athens was previously awarded the Bronze Star Medal for heroism in action during the demolition of the Zvlnegrad Bridge.

James G. L. Kelly
JAMES G. L. KELLY,
Major, Air Corps.

November 30, 1944.

SUBJECT : Recommendation for award of Legion of Merit.

TO : Commanding General, O.S.S., Washington, D. C.

1. I recommend Lt.(jg) E. J. Athens for award of Legion of Merit.
2. Lt. Athens assumed temporary command of the Evros mission, Greece, from June 5, 1944 to September 1, 1944, while this officer returned to Middle East to requisition more weapons for future operations. During my absence Lt. Athens taking advantage of the Russian advance through Bulgaria, with limited equipment available, led the Evros guerrillas in an attack thus freeing the whole province of Evros, Greece and eliminating most of the 3,500 Germans garrisoned in that area. This operation was the beginning of an attack which after my return carried this group of guerrillas as far west as Salonika, Greece and area equal to Normandy, France. All above operations took place prior to the British landings in Greece.
3. Through his unwavering devotion to duty, courage, and disregard of his own safety, Lt. Athens performed a great service to the allied war effort and brought much credit upon himself and the Armed Forces of the United States.
4. Lt. E. J. Athens was previously awarded the Bronze Star Medal for heroism in action during the demolition of the Cillegrad Bridge.

James G. L. Kellis
JAMES G. L. KELLIS,
Major, Air Corps.

Aug 28

Mid-River Farm

Clayton, N.Y.

Dear General Donovan,

Twelve days ago you said that you would be leaving the country in about 2 weeks and I agreed to put into your hands before you left a short Memo on certain psychological factors that should possibly be taken into account before presenting and reporting to the German people the evidence brought out in the trials of war criminals

I regret to say that the Memo is not yet finished. I went to Cambridge to collect some material that I once had on this subject but was unable to find it, and consequently I had to begin again from the beginning. Although I have worked hard on this job I have not yet organized my ideas into a form that is readable, useable. But in 2 days, I hope, the Memo will be finished & on its way to a secretary in Washington who will type it out and deliver it to you if you have not left or send it abroad by pouch if you have. I hope you will find something in it that is relevant to your undertaking. May your efforts be attended by success! Sincerely Yrs Harry Murray

To: ...EXECUTIVE OFFICE.....

Returned herewith are -

memorandum of Mr. Tryon to
General Donovan, dated 3 August 1944

memorandum of Lt. Putzell to
Mr. Tryon, dated 5 August 1944

re "Motion Pictures of the Assess-
ment Program."

Attachments
2 February 1945

From the desk of
ATHERTON RICHARDS

Mr. Robert C. Tryon

5 August 1944

Lt. Putzell

Your memorandum of 3 August 1944 to General Donovan entitled, "Motion Pictures of the Assessment Program"

This is to inform you that the Director has approved the recommendation contained in the above memorandum.

It is suggested that before you take this matter up further with the Presentation Branch, or with Field Photographic Branch, you discuss it with Colonel Doering.

E. J. Putzell, Jr.
Lt. (j.g.) USMA
Assistant Executive Officer

Assessment School 14, 9, 41
& The New York Times

Office Memorandum • UNITED STATES GOVERNMENT

TO : Brig. General Wm. J. Donovan

FROM : Robert C. Tryon *RC*

SUBJECT: Motion Pictures of the Assessment Program.

DATE: 3 August 1944

I should like to draw your attention to the fact that, in addition to the usefulness of the Assessment Program to OSS, the assessment methods and operations at "S", "W" and on the Pacific Coast constitute a revolutionary experiment in applied psychology and psychiatry. Your authorization and generous support of this program provided an opportunity to develop and apply new methods never before possible, I believe, in the history of assessment psychology.

Now that the procedures have been stabilized, it would seem to me a great misfortune if, before the show is over, we do not make a complete motion picture documentary record of it. Not only does it lend itself well to visual presentation, as you know, but it cannot be correctly described purely in written form.

Such a motion picture would serve several real purposes. It would constitute a record of one of OSS' many achievements during the war -- albeit not directly in the field of operations. In the event that there would be a continuing or similar need for this type of operation later, it would be a valuable guide. Especially would it be useful in informing Army and Navy officer selection boards about our assessment procedures -- evidently our Armed Services are somewhat behind the British in this connection. Finally, an edition properly pruned of confidential matter would be of considerable interest and value if released after the war to the psychological, psychiatric and personnel management professions, say, under the aegis of the National Research Council.

If you authorize this film, I would urge that Dr. Barnhart, of the Presentation Branch, be placed in charge of its planning and direction. Dr. Barnhart, himself a professional psychologist -- an important point in this project -- has, with other personnel of the Presentation Branch, been long familiar with the assessment school, having prepared much of its presentation materials. It was he and his group who prepared the brochure, "OSS Assessment School", with which you are familiar.

From the Files of the Director

Please Return

A. Introduction.

This report constitutes one attempt to test the validity of the procedures used at S in assessing OSS personnel during the first five months of its existence (the experimental period when techniques were being changed from session to session). The method adopted was that of comparing the records of individuals in the field with the predictions made at S. It was expected that the errors of prediction would call the staff's attention to their own shortcomings, to defects in their principles or procedures, as well as to certain unforeseen conditions likely to be encountered by OSS personnel overseas.

B. Distribution and Disposal of the 415 Cases.

1. Proportion of assessed personnel that were recruited for the ETO. Of the total number of 351 cases assessed at S during the first five months of 1944, 415 (44 per cent) were designated (on the blue sheets which accompanied them on their arrival at S, as having been recruited for the ETO. This figure, however, is neither very accurate nor very significant. In the first place the blue sheets, it was discovered later, were not always correct and in the second place 88 (21 per cent) of the ETO recruits were subsequently transferred to another theatre. Since there is no record available at the moment of the individuals from other theatres who were ultimately transferred to the ETO, the present report is necessarily confined to analysis of the 415 assessed cases originally classified as ETO recruits. From now on we shall speak of these only.

2. Distribution of ETO recruits among the Branches. The 415 assessed cases were distributed among the branches according to the figures given below. The first column shows the original distribution, the second shows the distribution after a number of interbranch transfers had taken place.

IO	106 (25 per cent)	107
SI	47 (11 per cent)	50
SC	73 (18 per cent)	77
X2	60 (15 per cent)	78
R & A	32 (8 per cent)	31
Misc.	77 (19 per cent)	72
		415

3. Disposal of ETO Recruits. By August 1944 the 415 cases had been disposed of as follows.

Resigned or Dropped	140	(34 per cent)
Retained in Washington	19	(5 per cent)
Transferred to Other Theater	88	(21 per cent)
Sent Overseas	168	(40 per cent)
	415	

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occupied with the routine of assessment. Spare time was devoted to devising new tests and improving old ones.* There was no opportunity to design a form for summarizing the conclusions on each case in such a way as to permit the systematic validation of these conclusions at a later date. Consequently, the first thing this investigator had to do was to read through the 951 reports written in the first 5-months' period and on the basis of

- i, the ratings given on the 20 or more variables (traits, abilities) of personality and
 - ii, the final evaluation note,
- assign each recruit to one of these three classes:
- a) High (Superior) - Outstanding; a person of exceptional ability and merit; should be successful in accomplishing his assignments.
 - b) Medium (Average) - Dependable; suitable for the type of work required; achievement should be satisfactory.
 - c) Low (Inferior) - Abilities below average, or very questionable; probably not suitable for the type of work required; achievement may fall below standard.

Ratings made in this way from written reports are without doubt much less representative of the judgment of the staff than they would have been if they had been arrived at by a consensus of the raters at the time that the case was being reviewed. Here, therefore, was one source of error.

2. Distribution of ratings among the 951 recruits and among the 415 ETO recruits: Over-all and by Branches. At the end of the above described procedure it was found that the percentage of recruits which fell into each of the 3 classes was as represented in Chart 1. The distribution of the 415 ETO cases is almost identical: Low 21%; Medium 53%; High 26%. Thus, according to S measures, the men recruited for the ETO were neither better nor worse than those recruited for the other theaters combined.

Distribution of Ratings among the 951 Cases
Assessed at S from January to May (inclusive) 1944

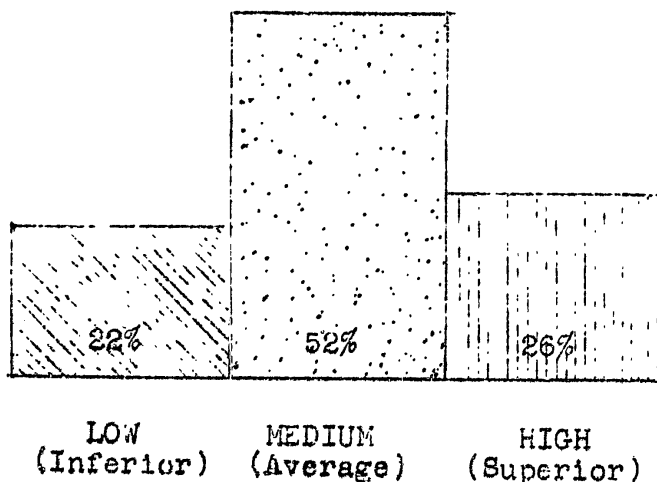


CHART 1

* I.B. In retrospect it seems that much more attention and many errors could have been avoided by spending two weeks at the start to plan the operation.

(60219)

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that the distribution of recruits from the SI branch (Low 26%, Medium 43%, High 28%), from the X2 branch (Low 21%, Medium 54%, High 25%), and from the Miscellaneous branches (Low 18%, Medium 40%, High 29%) were not very different from the distribution of all ETO recruits assessed. But the ratings of the recruits from SO were in general somewhat lower, whereas the ratings of the recruits from MO and from R & A were relatively high. This is shown in Chart 2.

Distribution of Ratings among the ETO Recruits
of the SO, MO and R & A Branches

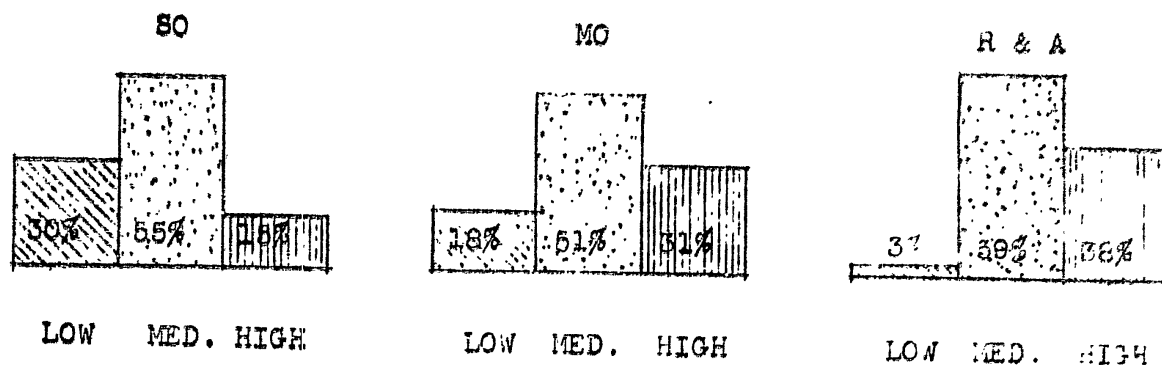


CHART 2

At first it was thought that these findings might reflect nothing but the constitutional and occupational preferences of the S staff. Psychologists, as a body, resemble least the individuals recruited for SO, and resemble most the individuals recruited for R & A. Perhaps the S staff were merely underrating men they were not prepared to appreciate and overrating those whose talents they respected more. It was found however, after comparing the S ratings with the appraisals in the theater, that the S staff had a slight tendency to overrate the SO recruits and to underrate the R & A recruits. Thus, the above hypothesis does not hold, and one must conclude that, in general, the SO recruits who came to S were less well qualified for their assignments than were the R & A recruits for theirs.

In the case of the MO recruits, comparison with the theater appraisals showed that men from this branch were apt to be overrated by S; a fact which can be attributed in some measure to the tendency on the part of the S staff to give foreigners (who constituted a relatively large proportion of MO recruits) a special dispensation - the benefit of the doubt.

3. Distribution of Ratings among the recruits who were dropped or who resigned. According to the reports received from the several branches only 25 (6 per cent) of the 415 ETO recruits were dropped because of unsatisfactory S reports.

(60719)

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Because of Unsatisfactory Reports

	No.	Per Cent
NO	3	3
SI	3	3
SO	11	15
X2	1	1
R & A	0	0
Misc.	7	10
	25	6%

TABLE 1

Examination of Table 1 reveals that the SO branch and the Miscellaneous branches (mostly Services) were the only ones that were guided to any extent in their rejections of recruits by the findings of the assessment staff. The assessment process was evidently of little service to X2 or to R & A. The high figure (15 per cent) for SO was due to a special regulation set down in April, 1944, to the effect that SO was not to send overseas any agents that were not recommended by S. This rule covered all recruits for WETO assessed during March, April and May. If it had not been for this the over-all percentage of rejects based on unsatisfactory S reports would have been no higher than 4 per cent. (There is a striking contrast between this figure and 35, the percentage of recruits rejected by the British SAB.)

In addition to four men who were rejected because of unsatisfactory School reports, there were 111 (27 per cent) dropped for other reasons: either no agreement as to salary or assignment could be arrived at between the branch and the individual, or, in a few cases, the individual was disqualified for medical or for security reasons. The distribution of the ratings of the 111 recruits who were thus dropped or who resigned is shown in Chart 3.

Distribution of Ratings of Recruits who were
Dropped for Reasons other than that of
having received an Unsatisfactory S Report

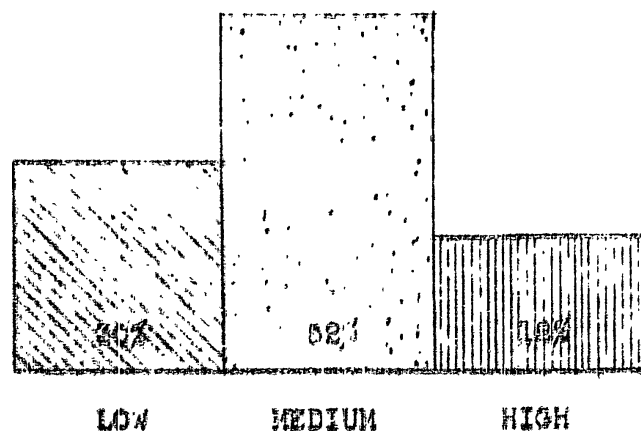


CHART 3

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agreement as to the whole range from low (inferior) to high (superior). Although there were 12 per cent more inferior men rejected than superior men (indicating that the S report may have played a part in the elimination of some), 70 per cent (52 + 18 per cent) of the individuals who were dropped were good prospects, either average or superior, according to S measures. From this, it appears, that about 1/5 of the men who went to S were destined to be rejected by the desks even though they were judged to be satisfactory by the assessment staff. One explanation for this is that many recruits were sent to S without being told what assignment or salary the organization proposed to offer them. If this informative interview had been scheduled for each candidate before he was asked to go to S, an appreciable number of men (possibly 20 per cent) would have been eliminated at the very start, without their acquiring the impression that most candidates at S receive of the nature of OSS operations. Also, such an interview would save the S staff a great deal of wasted effort. This does not apply to the R & A branch which dropped no men after assessment at S, nor to the SI branch which dropped only 5; but it does apply to X2, which dropped 35, and especially to MO which dropped 42. Chart 4 shows an even distribution of ratings for the 42 MO candidates (40 per cent) who were dropped for various reasons, the inference being that the S report played no role in deciding which candidates were eliminated.

Distribution of Ratings of MO Recruits who
were Dropped for Reasons other than that
of having received an Unsatisfactory S Report

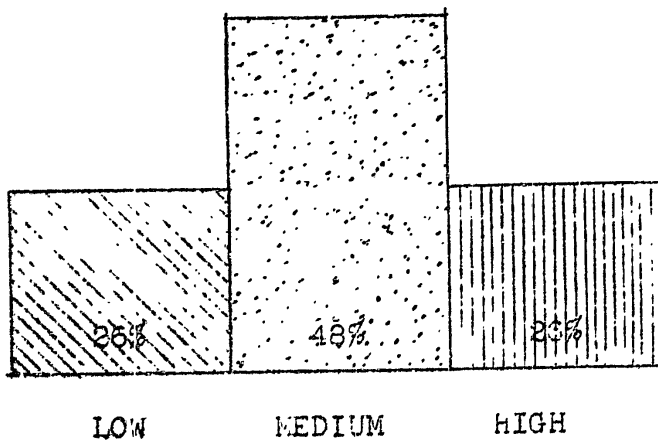


CHART 4

4. Distribution of ratings among the recruits who were sent overseas. By the end of the summer, 1944, 168 (40 per cent) of the original 415 ETO recruits had been sent overseas. The distribution of the ratings of this group is shown in Chart 5.

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- 5 -

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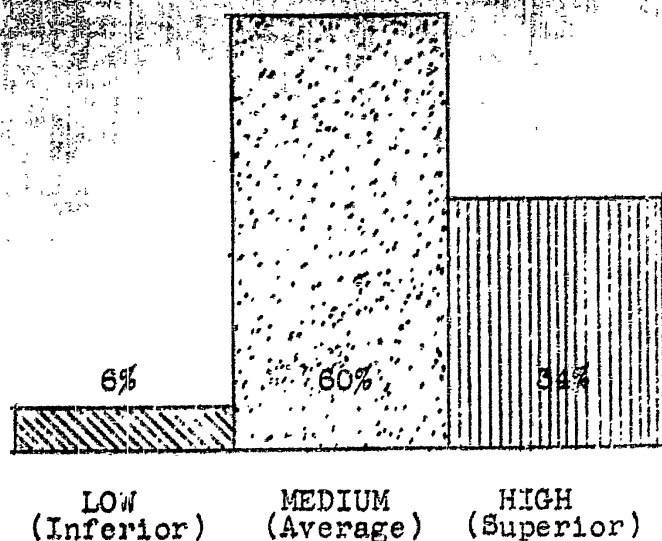


CHART 5

The difference between this chart and Chart 1 illustrates the effect of selection by the deskmen -- influenced to a greater or less extent by the findings and judgments of the assessment staff.

Although 168 individuals were sent overseas only 137 could be appraised in the theater, because at the time of this investigator's temporary duty in Europe (August, 1944) 31 of the group were either on their way across the Atlantic or had arrived so recently that no just estimate of their usefulness was possible.

D. Appraisals of Personnel in the Theatre

1. Method of obtaining appraisals in the theater. A list of all men recruited for the ETO and assessed at S (from January to May inclusive) was taken to London where the personnel officer of each branch checked the names of those who had reported for duty before August 1 (as well as the names of those who were on their way), and opposite each name wrote the individual's place of work and his immediate chief or commanding officer.

An appraisal in each case was obtained by interviewing the given chief or commanding officer and, if possible, several of the individual's associates. After explaining the reason for the interview and stressing the need for accurate records, the investigator asked:

"What has X been doing since his arrival in the ETO?" and then:

"Have these jobs been routine tasks requiring nothing but the efficient execution of orders, or have they called for initiative, resourcefulness and imagination?" and then:

"Does he (or she) get along well with his (or her) associates? What effect has he (or she) had on the morale of the organization?" and then:

"How would you appraise X's over-all usefulness to the organization - outstanding, high average, low average, or unsatisfactory?"

At this point the 3 categories for rating were defined more precisely:

- a) Outstanding - all in all he has shown exceptional ability in the performance of his duties; has manifested initiative and resourcefulness; has cooperated well with others and lifted the morale of his unit.
- b) Average, high or low - he has been useful to the organization; efficient and cooperative for the most part; is a dependable worker but he has not displayed or has not had the opportunity to display, much ingenuity or imagination.
- c) Unsatisfactory - has not been useful for one reason or another; has manifested but little ability, or shirked, or disturbed the organization with his complaints or outbursts of emotion, caused friction, lowered morale.

If the appraiser's rating did not seem to fit the account he had just given of the individual's performance, or if his rating did not agree with that given by other appraisers, he was questioned further and asked to give concrete instances to support his judgment.

Over sixty men (appraisers) were interviewed. Some of them (branch chiefs, for example) were in a position to appraise as many as 25 men, whereas others were able to appraise no more than one. Although for most individuals it was possible to obtain ratings from 3 or 4 appraisers, some could be rated by a single appraiser only, for instance, a secretary who had done all her work for one officer and had had little contact with others.

2. Sources of error in the ratings made by theater officers.

Most appraisers had a fairly good opportunity to estimate the individual's usefulness to the organization and in most instances the ratings obtained from the different observers were in accord. Nevertheless, the investigator never lost sight of the following sources of error and, if necessary, corrected for them:

- a) By putting his questions or defining his categories in a certain way, stressing this or that factor, it is possible for an investigator to influence the rating of the appraiser one way or the other.

(Here it might be thought that this investigator, having already rated the 951 S reports himself, would be inclined to seek for confirmation of these ratings in the theater. But i) only the student names were known when the S reports were rated, whereas in the theater real names were used exclusively. In a few cases only did the investigator realize at the time that the "Smith" who was being appraised was student "Bill" of the assessment school. Also ii) the 951 S ratings were left behind in Washington and it was impossible for the investigator to recall accurately more than a few of them by the time he arrived in England. And finally iii) although the investigator tried to be impartial at all times, the inclination he was dimly aware of was not that of seeking confirmation of S judgments but rather the reverse, that of revealing errors, because only through the discovery of errors, could the techniques at S be made more valid.)

(60712)

- 7 -

CONFIDENTIAL

b) Since, in most instances, the appraiser in the theater is not a trained observer, not honor bound to inhibit his likes and dislikes, the degree to which the recruit appeals to him, positively or negatively, is almost bound to influence his judgment. Several appraisers, who were well aware of this factor, said something of this sort: "Yes, X is a very efficient officer, but I don't like him. He's not my kind of guy." The factors which operated most often to divide individuals and so give rise to prejudiced judgments were these: nationality; civilian vs. military; military rank; social status (middle vs. upper class); unimaginative practicality vs. imaginative impracticality; operational job vs. desk job; different attitudes towards order, regularity and discipline; phlegmatic vs. sanguine temperaments; drinking habits; preferences for this or that type of woman (e.g. the operation of sex appeal, positively or negatively, in a secretary).

c) Appraisers will naturally vary a great deal in respect to the standards of achievement they demand and their ability to size up people and estimate merit. Some are acute and accurate, others are dull and vague. Some are inclined to criticize and others to praise almost everyone in their unit indiscriminately.

(Here the investigator is forced to ask for illustrative instances of good or bad work, as the case may be, and make a certain correction for any obvious tendency to underrate or overrate.)

d) The nature of the assigned task is the biggest factor in determining the individual's rating. Some jobs consist of little more than mechanical routine, offer no opportunity for outstanding accomplishment; under these conditions the best rating the individual can receive is average. Other tasks are entirely unsuitable; they do not call for the talents the individual has used and perfected in the past. Therefore, even though the rating he receives is a just estimate of his usefulness to date, it is apt to be a poor estimate of his potential usefulness. Some recruits were judged to be unsatisfactory at one task, or in one branch, and later rated as outstanding in another task, or in another branch.

e) The element of Chance also operates prominently at another point; the level of purposefulness and efficiency of the unit to which the individual is assigned. If the unit is well administered and the duties of each member clearly defined, it will not be difficult for a reasonably so potent person to find his proper place and function usefully. Under these conditions he is almost bound to be rated at least average. On the other hand, many individuals who are assigned to units that are badly administered will almost necessarily become disoriented, perplexed, irritable and discouraged. The chief of the unit may be inclined to blame his subordinates for the confusion that exists. Thus a good average man is liable to be rated unsatisfactory.

3. Distribution of S ratings and theater ratings among those appraised in the ETC. Chart 2 shows that the distribution of ratings of the 137 ETO recruits obtained from the S reports and the distribution of ratings of the same individuals obtained in the theatre are almost identical. There was no general tendency on the part of the S staff either to overrate or to underrate the candidates.

who were sent Overseas, as given in the S Reports, and as given by the Appraisers in the Theater

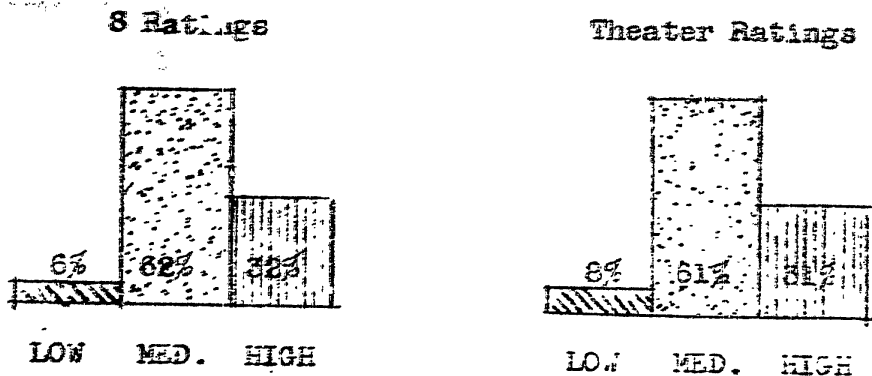


CHART 3

The distribution of the theater ratings among the personnel in each Branch is given in Table 2.

Branch		Low	Medium	High
MO	45	9	26	10
SI	20	0	13	7
SC	34	2	25	7
X2	13	0	4	9
R & A	17	0	10	7
Miscellaneous	8	0	6	2
	137	11 8%	84 61%	42 31%

TABLE 2

From this it may be seen that there were 11 individuals who were rated inferior and unsatisfactory in the theater, and therefore should not have been sent overseas. Since only three of eleven were judged to be inferior and unsatisfactory by the staff at S, the screening process failed in 8 out of 137 cases.

4. Examination of the S assessment failures. Six of the failures were in MO, two in SC. There were not failures among the personnel recruited for SI, X2, R & A and the Miscellaneous Branches.

a) Six failures in the MO Branch. The detailed record of each of these 6 cases will be presented in the Appendix. Here we shall confine ourselves to the enumeration of certain general factors which, in some measure, might account for the failure of the S staff to screen out these 6 unsatisfactory individuals. These facts were reported by various members of the MO Branch in London.

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11. The MO branch was placed in a disadvantageous position in the total organization of agencies concerned with psychological warfare. Many of its projects were held up, curtailed or vetoed by those responsible for the over-all Anglo-American policy. Some of its best men were transferred to PWD, SHEAF. Relations with this organization were not always smooth. Anyhow, the fact was that many MO projects, after getting under way, had to be abandoned for one reason or another; and this gave rise to a feeling of frustration and futility which pervaded the membership despite efforts to counteract it.

Aii. According to reports several specific projects had to be scrapped because of changes in Allied strategy and in consequence individuals who were recruited specially for these projects arrived in London to find that their proposed assignments no longer existed and they were compelled to turn to undertakings for which they were not suited. For example, one of the six failures was a Hollander recruited for a Dutch prospect which collapsed before he arrived in England.

Aiii. Many of the men recruited for MO were "idea" men with but little experience in administration and insufficient knowledge of how to implement a program of psychological warfare. They were only too apt to spend time on projects which eventually turned out to be impractical. Instead of recruiting men skilled in political conflict (e.g. labor leaders etc.) the MO branch looked with special favor on Hollywood talent and men experienced in publicity and advertising. A fair proportion of the personnel were prize donnas who expected a corps of assistants or other special privileges. Some were much affected by the flying bombs. Most of them had only the sketchiest idea of teamwork. There was a large proportion of foreigners. As a result of these and other factors the members of the MO branch formed an aggregate of individuals who were rather hard to govern, a body whose morale underwent constant fluctuations. It is not easy for an individual to adapt to a situation of this sort.

Aiv. A misunderstanding existed in the minds of the lookmen in Washington in respect to language qualifications. In calling for men who could write in German or in French the London office expected to get creative writers. Instead they got a number of men who could do no more than write an ordinary letter in the given language. These, it has been said, were as useless to the organization as a comparable number of Americans who could merely write correct English would be to the editorial staff of the New York Times. Useless men are potential generators of dissatisfaction.

(Since responsibility for testing fluency in a foreign tongue does not fall within the S School's province, and since the S School was not informed of the need for creative writers, blame for sending men deficient in verbal skills can hardly be laid at the door of the S School.)

Av. Finally, this investigator was told, there were several MO men who, called out of lucrative positions in Hollywood or elsewhere, were given a great build-up before leaving for England, and as a result arrived with extravagant expectations of the importance of the role that they would play in winning the war. Each was destined to be the brilliant verbal strategist who would persuade the German people to lay down their arms forever. Finding on his arrival in London that there was no one to meet him, that his was to be a small desk in an uncarpeted and unfurnished room, with one secretary to be shared with several others, and, finally, that there was nothing for him to do at the moment, his enthusiasm dropped to zero and he became a morale problem over night.

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perpetual "headaches" to their chiefs and their associates.

A vii. The S reports were not sent to London so as to be there before the recruits' arrival, i.e. in time to help the deskman in making his assignments (see later). As a result the deskman was less successful in finding the proper niche for a new recruit than he would otherwise have been. The number of frustrated misfits in MO was relatively large.

It is against this setting that one must interpret the failure of the six men approved by S.

After reviewing the reasons for failure in each case as given by the appraisers (see Appendix) the following determinants seem worthy of mention here:

B i. All of the 6 failures were Europeans (some of whom were American citizens of short standing). The disposition of the S staff to lean over backwards in judging candidates of foreign extraction (especially if they had difficulty in expressing themselves in English) has already been mentioned.

B ii. Two men failed because they lacked creative ability (see A iv).

C iii. One was a Hollander recruited for a Dutch project which was abandoned before he arrived in the ETO. Not caring for the substitute assignment he spent most of his time in pubs (see A ii).

C iv. The other 3 men were judged to be satisfactory at the assessment school largely because they had been very successful in civilian life. But they all proved to be misfits in the London set-up.

b) Two failures in the SO Branch. One of the men classified as unsatisfactory was an individual who had been assigned the task of writing the history of SO operations in the ETO. After several months of intelligent conscientious effort, during which he won respect and friendship of his commanding officer as well as his associates, he succumbed to a mental depression which in a few weeks incapacitated him entirely. Being no better able to perform his duties after a short leave of absence he was sent back to the United States. Before the onset of his illness this individual's achievement would have been judged superior (high, outstanding), but the emergence of melancholia, due neither to the flying bombs nor to any stresses incident to the situation in London, destroyed his usefulness.

It should be noted that this man is the only case of nervous breakdown among the 137 cases appraised in the ETO. A later re-examination of his S record - he was among the first men assessed at S - showed that on one test this candidate clearly revealed the hidden self-abusive and depressing tendency which became obvious for the first time 5 months later; but since this test was being used in a new way, its results could not, at that early date, be given much weight in arriving at the final estimate of his character.

The second failure was a vigorous and determined young officer who was recruited as an agent to operate in occupied French territory. He proved, during his course of training at the British schools that he was temperamentally unqualified - too egocentric,

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passionate conviction, became, after several weeks, a setting, obtrusive exhibitionism and intolerable self-assertion.

5. Three men who were unsuitable to their original, but suitable to their subsequent assignments. Two men recruited by R & A, discovered soon after their arrival in the ETO, that research and a sedentary existence were uncongenial to them. They wanted to feel the throb of action. The work they did for R & A was fairly competent, but, disliking it as they did, they could not conceal their displeasure and for a while they exerted a disintegrating influence. Finally, both men transferred to SI and from then on only good reports of them were received. They were rated as high average, if not outstanding.

The third man was recruited by SO for agent operations in France. He was entered in the British schools and at first made a rather favorable impression; but after a few weeks it became apparent that he was not a soldierly type, and he was taken out of training. A month later it was reported that he was doing extremely well as clerk at SO branch headquarters. His performance was rated high average.

All of these three recruits were men of merit who ended by being valuable to the OSS abroad. The first two, according to reports, would have been useful to R & A if they had been satisfied to remain in that branch, since they had the necessary ability. Hence they can scarcely be classed among the failures. Subsequently they did outstanding work for SI in France. The third case, however, is debatable. It was known at S that this individual was recruited to serve as an agent, and although the assessment report did not specifically recommend him for such work, it did not, on the other hand, state that he was unfitted for it. Consequently we are inclined to include this excellent young man among the failures of assessment, making a total of 9 failures out of 137 candidates (approx. 7 per cent).

6. Two SO recruits who did not become agents. Two men who were not recommended as agents by S, though rated average, were nevertheless sent to England, the implication being that they were agent material. Arriving in London in July, both received unfavorable reports after an interview with a member of the British SAB. One was transferred to Communications and when last heard from was working satisfactorily in France; the other was sent to the British Schools, despite the SAB report, and after a few weeks his deskman heard that he was doing very well. On one occasion, it was said, he showed "amazing leadership." But, since it was already September and most of our agents in France had been over-run, this man was taken out of school and sent to France on another assignment. According to second hand reports, he was considered satisfactory. Since these men were not recommended as agents by S, the fact that they were judged to be unqualified for such work by the SAB interviewer confirms, rather than contradicts, the original verdict. And since there is nothing to indicate that they have not succeeded in performing the tasks assigned to them, they cannot, at this date, be classed among the failures.

The fact that two men could have arrived in London in the guise of agents and been assessed by the British SAB after receiving S reports which recommended them in general but not as agents in particular requires some explanation.

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following qualifications: a) ability to speak French, b) physical stamina and daring, c) practical intelligence, 4) leadership ability, and, in the case of some, 5) aptitude for radio. It was considered desirable that these men be able to pass as Frenchmen. As it turned out young Frenchmen or French-speaking Americans with sufficient intelligence, dash and daring were very difficult to find at that time in America and the candidates sent to S were not of very high calibre. A rather large percentage of them were turned down as unsuitable. But the need to comply to the request from London, and constant pressure from the French desk, finally led to a reluctant lowering of the standard set up at S. As a result several candidates of questionable worth were recommended with reservations. Generally it was stated in the report that the man would be useful in some capacity but probably not as an agent in France.

Looking back on the situation it now appears that the S staff was wobbling indecisively on this issue, trying to effect a compromise whereby the burden of the responsibility for sending a doubtful man abroad would be carried by the deskmen. The staff came to feel that it could not turn down one recruit after another when the deskmen were in a state of exasperation at their own inability to meet demands that were so urgent.

All of this is applicable to the two men described above. As was the case with all the other agent candidates, these two were interviewed by a member of the British SAB in London. The brief assessment had been introduced as a routine because the S reports never reached London until after the arrival of the recruit - too late to be of any help in deciding whether the man was suitable for a hazardous mission. One of the original reasons given for establishing the screening process near Washington was that it was more efficient to have Americans assessed in America by Americans than it was to send them overseas to be assessed by Englishmen. And yet 7 months after S had been established, the British were still assessing SO personnel, merely because the S reports were not sent overseas in time to give the deskman in London the required information.

In view of the evidence that has accumulated in favor of the supposition that it is difficult for men of one culture to size up men of another accurately, one cannot place too much reliance on the conclusions by a member of the British SAB as to the fitness of an American recruit. Not counting the two men above mentioned (since one did not go to the schools because of the SAB's unfavorable report, and the other was not permitted to finish), the SAB examined 16 men who had been passed at S, all of whom were sent to schools regardless of the SAB's opinion. Two of these 16 recruits, who were considered by the SAB to be "wholly unqualified" to act as agents, received excellent reports at the schools, were rated superior by their deskmen, and ultimately went to France on parachute missions. Another man who was approved by the SAB did very poorly at the schools and was finally transferred out of the organization. Thus the SAB in London, having been all-too-humanly mistaken in their judgments on 19 per cent of the candidates, cannot be considered an infallible standard against which the conclusions of the S School can be unhesitatingly measured.

In this connection it is not without interest to note that the FFI (Maquis), encouraged on D-day to take action, turned out to be much more formidable in numbers and in daring, and hence more helpful to our agents, than anyone had anticipated; and, in

consequently, as proved impossible to drop into their midst by parachute young American officers who knew very little French, could not pass as Frenchmen, and had not even undergone the rigorous training prescribed in the British schools. With a fair knowledge of weapons, military organization and guerrilla tactics, numbers of these OSS agents succeeded in being very useful to the Maquis. The undertaking proceeded more smoothly if one member of the team of agents spoke French, but in some areas this was unnecessary since there were Frenchmen in the outfit who could speak English and so act as interpreters. Thus, as it turned out, the standards set by the British SAS and the training schools were unnecessarily high in the case of men dropping into occupied country after D-day.

E. A Comparison of S Ratings and Theater Ratings.

In Table 3 is shown the amount of correlation that was found between the S and the theater ratings. The encircled figures indicate the number of cases in which there was perfect agreement: High-High, 24 cases; Medium-Medium, 61 cases; Low-Low, 3 cases; Total, 88 cases (64 per cent). The S ratings were one category higher than the theater ratings in 24 (6 + 18) cases (17.5 per cent); the theater ratings were one category higher than the S ratings in 23 (5 + 18) cases (17 per cent). In 2 cases (1.5 per cent) the S ratings were 2 categories higher than the theater ratings.

S R A T I N G S	HIGH 44	2	18	(24)
	MEDIUM 85	6	(61)	18
	LOW 8	(3)	5	0
		LOW 11	MEDIUM 84	HIGH 42
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during the first 3 months of the assessment school's existence) would be confirmed in the field in two-thirds of the cases. In the one-third of the cases the S rating would be one category too high or too low. In about 2 cases out of a hundred an individual who was classified as superior at S would prove to be inferior in the theater, due to some unsuspected failing. But in no case would a candidate who was judged to be inferior at S prove to be more than average in the theater.

F. Changes in the Efficiency Score of S with the Progress of Time.

If we accept the percentage of correct S ratings (i.e., ratings that agree with the theater ratings) as the simplest measure of the efficiency of the screening process, we can represent the general success of the techniques used over any period of time by a single number and show the changes in efficiency that have occurred at different times under different conditions.

Since the period of S activity reviewed in this report covers the first 44 classes of "students," it can be conveniently divided into 4 equal periods of 11 classes each, approximately 5 weeks being the length of each period. Chart 7 shows the efficiency score of S for each of these periods. Apparently there was a decline of efficiency after the first month of work and the level remained low for about two months, and then in the spring there was a sharp rise. Although one should not attribute too much significance to these figures (since they are based on only 21, 30, 46 and 40 cases respectively) they are perhaps indicative of trends, trends which depend on factors that may be indentified.

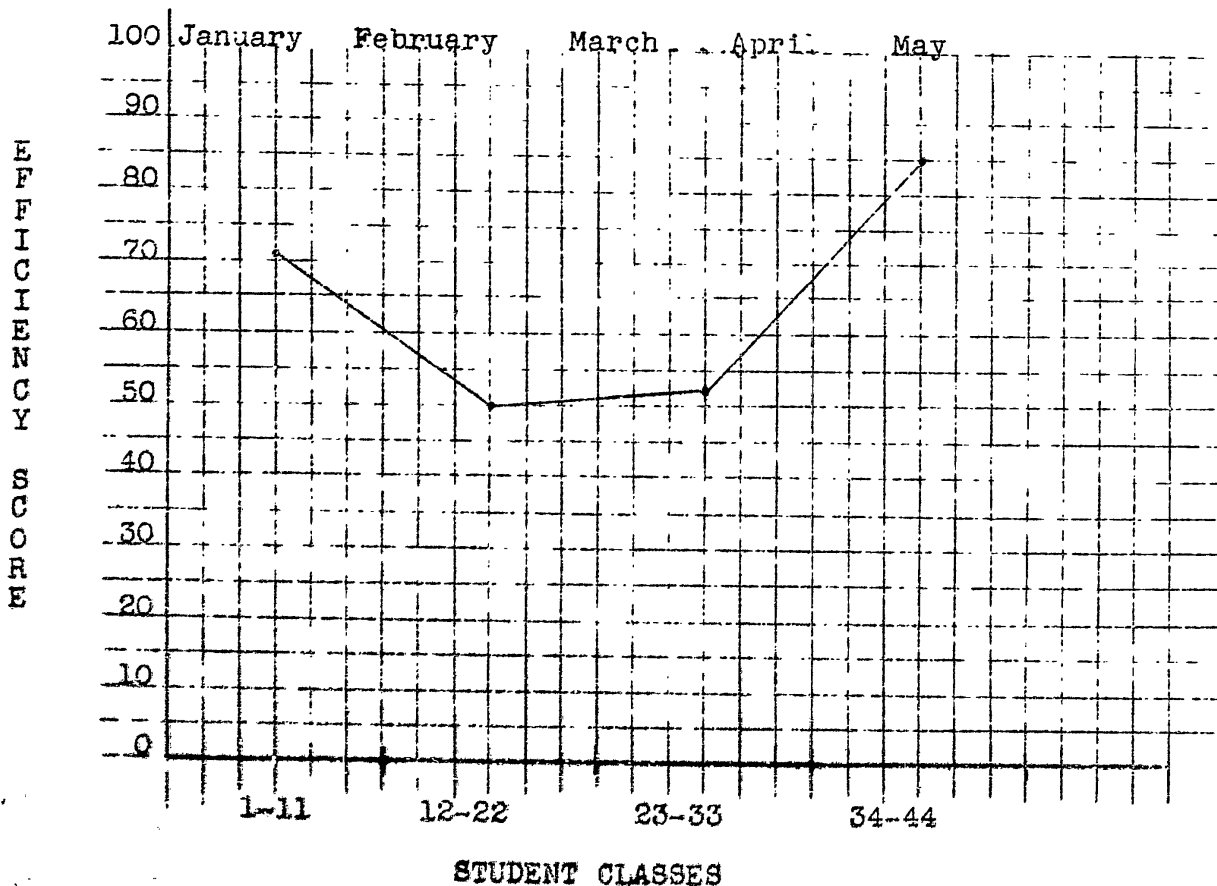


CHART 7

January through May) the resulting graph is very nearly the reciprocal of that shown in Chart 7. There were no failures in the 4th period.

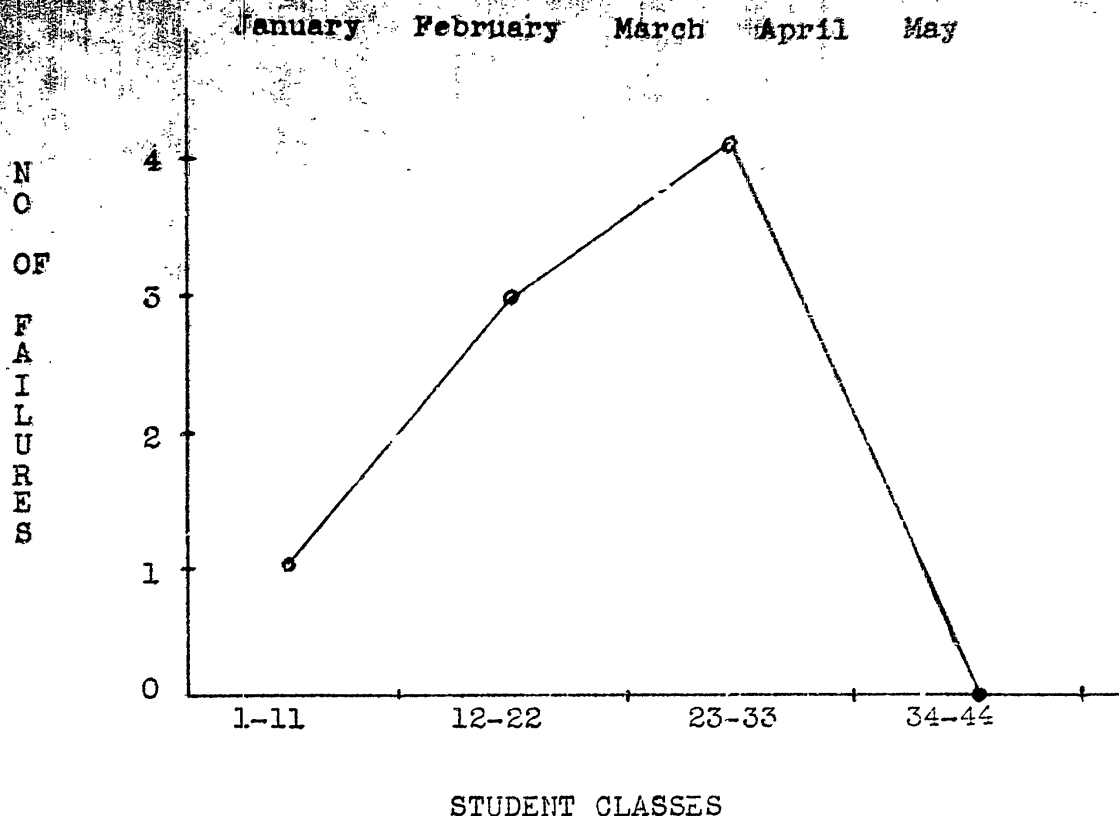


CHART 8

As determinants of the drop of efficiency that occurred after the first 5 weeks the following factors are worth mentioning:

a. Fatigue. The staff was overworked from the beginning, but mental staleness did not set in, let us say, for several weeks. At the start the assessors were fresh and their impressions vivid.

b. Snafu. As time went on the number of test-situations which had to be observed and scored increased faster than the development of any orderly program of procedure or of any convenient system of handling the data. This resulted in an increasing state of confusion marked by slapdash decisions.

c. Increase in load. The total number of students assessed rose from 161 (1st period) to 182 (2nd period) to 342 (3rd period). It is not possible to compare this last figure with the others, since 40 to 50 per cent of the candidates during this 3rd period were so-called "Specials" or "Quickies," whose assessment lasted less than a day, instead of the conventional three days. Also, the additions to the staff, both seniors and juniors, kept pace with the rise in the number of recruits assessed, so that the ratio of recruits/staffmen did not increase noticeably.

d. Embarrassment of data. As time went on an increasing amount of information pertaining to the psychological make-up of each candidate was obtained, which forced upon the attention of the staff numberless complexities and contradictions of personality.

a maze of conflicting impressions and gave more weight than was justified to tendencies of character that would only appear at rare moments under stress. The fact that the staff's efficiency score in assessing the Specials and the Quickies in one day was a little higher than their efficiency score in assessing the Regulars in three days supports this conclusion. On the other hand, one should not lose sight of the fact that the individuals who were classified as Specials and Quickies were the recruits whose eligibility seemed less questionable than that of the Regulars, or whose proposed assignments were less stressful or whose personalities appeared less complicated. The Specials and Quickies, in other words, were the candidates who could be rated with some assurance; whereas the Regulars were "problems." Consequently, one would anticipate more correct predictions in assessing the former than in assessing the latter.

As determinants of the rise of efficiency that occurred in the last period the following should perhaps be listed:

a. During May a thorough reorganization of the installation at S and of the program of procedures took place, which substituted order for disorder, relieved the staff of certain irksome duties, permitted a proper amount of sleep and an interval of a few hours between classes, doubled the amount of time devoted to the discussion of findings, introduced a revised list of variables to be rated and a better system for handling the data, raised the standard of the evaluation notes and modified some of the existing techniques. It is possible that the rise in efficiency score can be attributed to some of these improvements.

b. Decrease in load. The number of recruits assessed dropped from 342 (3rd period) to 266 (4th period). After the middle of the last period no more Specials and Quickies were assessed at S. To handle these a new Board of one-day assessments was established at Station W in Washington.

c. The effect of experience. Although no validation studies were undertaken during these 5 months, the members of the staff were certainly becoming more expert in interviewing, observing, rating and interpreting; and it is highly probable that their judgments became more reliable as time went on.

It is possible that none of the above mentioned factors was of determining significance, but that the changes in efficiency scores were due to variations from one period to the next of the proportion of individuals who were difficult to assess correctly.

Finally, to mention one more factor that might account for some of the variation, the make-up of the staff at S changed from week to week, new men were taken on and others departed temporarily or permanently. Since the assessor who interviews the recruit is the one who writes the evaluation note and has the most to say in rating him, it is of interest to compare the efficiency scores of the different interviewers.

Interviewer	Number of Cases	Per Cent Correct
A	18	89%
B	13	77%
C	13	77%
D	19	63%
E	19	68%
F	26	42%
G	8	38%

During the 4th period, interviewers A, B and C did relatively more interviewing and E, F and G relatively less than they did in previous periods. This might account for some of the increase in level of efficiency.

G. Evaluation of Results.

Since there are no figures available in any literature, scientific or otherwise, with which these results can be compared, it is not possible to say whether they indicate a relatively effective or relatively ineffective screening process, whether they do or do not justify the expenditure of personnel, time and energy involved in involved in maintaining S. Unfortunately no study has been made of comparable group of unassessed OSS personnel to use as a control. Of the 143 unassessed returnees recently interviewed at F, 29 (20 per cent) were considered unsatisfactory in the theater. (Compare this with 7 per cent failures among assessed personnel.) The British SAB concluded in 1943 that 46 per cent of the unassessed SO recruits from America were not qualified to be agents in occupied France, whereas in 1944 the comparable figure for assessed recruits was 31 per cent. (It has been pointed out that the standard set by the SAB was unnecessarily high.) These figures are of little value but no others are available.

Nothing is known, of course, about the 25 candidates (3 per cent) who were dropped because of unsatisfactory S reports. Some of these might possibly have performed creditably in the field. Of the 8 low men selected by the desk to go overseas, 5 were rated average in the theatre, 3 were rated low.

The results reported in this section neither cheer nor depress the S staff. They are not particularly good, but, on the other hand, they do not seem particularly bad. Encouragement might have been gained from observing the rise of efficiency in the last period, but recent reports from the field suggest that the high level reached in the spring of 1944 has not been consistently maintained. Also there are indications that the percentage of failures in the MTO and in the FETO has been as high as in the ETO, or higher.

A small fraction of the discrepancy between S ratings and theater ratings may be due to errors involved in the technique of rating. The likelihood of errors in scoring the S reports has already been mentioned (end of C 1), and the sources of error in the ratings made by theater officers have been listed as well (D 2). What remains to be enumerated are the chief sources of error in predicting human behavior under existing conditions. These are:

of recruits, others are ill and flayed after every affliction, others have reason to be elated, happy, the state of mind in which a candidate comes to it is often not known or permanent.

2. Recruits arrive with different conceptions of what it is about. Some have been informed of every detail of the procedure, others do not even know the purposes of OSS. Some, very few at first, arrive immediately, whereas others are bewildered. Some have been tactfully "softened up" by the deskman, others arrive bristling with antagonism at the idea of having to undergo an examination.

3. In the past the staff was rarely given an adequate description of the job for which the candidate was recruited. Theater officers did not provide it or, when they did, the deskman in Washington did not forward it to S. Consequently, the staff was given the impossible task of deciding whether a recruit was suitable to perform an unknown function.

4. Conditions in the theater vary from month to month and vary in the amount of security to be given. Tasks and responsibilities are continually arising. The original job description may be as precise as anyone could give it. The chances of a recruit's being assigned exactly that job are small. Arrival in the theater are not great. Often a man is recruited to perform one special function and that only, and a recruiting officer, write limericks, teach parachuting, etc. The man who arrives in the theater the necessity for that function no longer exists. The printer is asked to serve as a limerick writer, the limerick writer becomes a despatching officer, etc.

5. In assessing a man for a position in the theater, one is likely to think of 10 or 12 situations which the candidate is likely to encounter. If it seems that the latter is capable of meeting four-fifths of these, in an effective manner, he is recommended for service. (No man can be effective in all types of situations.) It may come to pass, however, that the candidate, which the man is actually compelled to face are not such things. (The four-fifths) for which he is prepared and trained, but one of those for which he is unfitted. This is a matter of luck and a genius can foretell the turn of fortune.

One uncertain factor is the personality of the officer or commanding officer under whom the recruit will do his work. There are some officers, for example, who do not get on with subordinates whose abilities are comparable to theirs, but prefer inferior men who are obediently receptive and compliant. As everyone knows, there are numberless other varieties of incompatible relationships.

6. On the technical side the greatest problem has been that of devising a program which will test all qualities required in all branches of the OSS. The British did, by limiting itself to the selection of operators for resistance groups, has been able to develop a homogeneous unified program. The A School, on the other hand, is more or less expected to pass judgment on administrators, photographers, finance officers, map-makers, political scientists, typists, saboteurs, filing clerks, parachutists, interrogators, secret service agents, instructors in demolitions, cartographers, radio operators, actors, script writers, policy-makers, printers,

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when a candidate falls down in the theater because he does not possess the required ability, he is checked as an assessment failure - by the staff at S as well as by the deskmen. Four of the MO men, for example, failed primarily because they were incapable of accomplishing the specific tasks assigned to them. To illustrate: one of them was rated inferior by MO and a month after being transferred was rated superior by R & A. If the matter of specific ability were left out of the validation study, S's record of achievement would be very much better.

7. When S was started not a single member of the staff had been to a single theater of operations. Consequently all that the assessors had to go on were secondhand reports - often indefinite and conflicting.

8. There was no opportunity for research or for validation studies until this one was undertaken in August and reported to the S staff in October. Thus the assessors had to proceed for more than nine months without knowing whether they were hitting the target or not.

H. Recommendations.

Specific technical recommendations for the benefit of assessment staffs at S, W and WS, are included in the Appendix. Here will be listed only those suggestions which might concern some members of the administration. It is recommended:

1. That every new candidate be given some idea of the nature of the proposed assignment and his probable salary before he is sent to the assessment school. Also, that a short preparatory talk describing the purposes of S (along the lines suggested in a recent Memo addressed to all branch chiefs and deskmen) be given to each candidate before he is sent to S.

2. That theater officers be asked to write precise job descriptions to accompany each call for more personnel; and that copies of these job descriptions be forwarded to S, W, and WS. (One of the members of the assessment staff in the theater might assist in writing the job descriptions.)

3. That the staff be periodically informed of new developments in overseas theaters by deskmen and returnees.

4. That provision be made for sending the S reports to the theater officers by pouch so that they will arrive before the candidate and thus be of use to the deskman in assigning the candidate tasks that he is fitted to perform.

5. That a different member of the assessment staff be sent every three months to one of the three chief theaters of operation in order (1) to obtain appraisals of the cases studied at S, W and WS; (2) to report on the requirements for more personnel and assist in writing job descriptions; (3) to help in the assessment of personnel in the theater; (4) to examine, diagnose and decide on the disposal of individuals who develop psychoneurotic symptoms in the field; and (5) to return to his duties in the U.S. better equipped because of the firsthand impressions acquired in the theater.

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a. Highly recommended for overseas service (which will be equivalent to the category superior, i.e., high or outstanding, as described in the body of this paper)

b. Recommended for overseas service (which will be equivalent to average)

c. Doubtful

d. Not recommended for overseas service

The two latter categories will be equivalent to inferior, i.e., low or unsatisfactory, as described in this paper.

At present there are only 2 categories: i, Recommended for overseas service and ii, Not recommended for overseas service. If a candidate is placed in the second of these by the S staff he is not eligible for overseas duty unless he is granted special dispensation by the executive office, and this rarely occurs.

It is suggested here that this ruling apply only to the fourth category (d. Not recommended for overseas service) proposed above, and that the third category (c. Doubtful) to be taken to mean: "This candidate has not demonstrated that he possesses the qualities necessary for his proposed assignment overseas, but if the branch chief or deskman is convinced, for sufficient reasons, that he does possess these qualities he may send him overseas on his own responsibility."

The chief reason for adding this new category is that the Branch knows more than the S staff does, as things stand now, about conditions in the theater and very often knows more about the past history and character of the candidate. If, on top of this experience and this personal acquaintanceship, the deskman has the benefit of reading the S report, he is in the best position to make a judicious judgment. The S staff does not attempt to pass on the language fluency of the candidates and should not be expected to pass on a great variety of special skills (ability to set type, write skits, pilot a plane, keep accounts, etc.). Personnel Procurement and the Branches are chiefly responsible for seeing that these requirements are satisfied. Therefore, in doubtful cases, where the decision seems to hang on the amount of talent possessed by the candidate, the deskman should make the final decision and take the responsibility.

The findings in this first validation study do not support the hypothesis that S is incapable of making mistakes and until it is shown that its efficiency score has remained on the high level (80 per cent correct) that it attained in May, 1944, it would be better not to act on the assumption that it has.

In this paper no attempt has been made to give an over-all appraisal of S School. Attention has been focussed almost exclusively on its relatively few mistakes. Nothing has been said of the frequency with which its predictions have been precisely verified in the theater, nor of its function as an

Errors of assessment have been expressed because it was thought that the staff would learn more from its failures than from its successes.

Appendix

The appendix, which is of interest to the assessment staffs only, is published separately.

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